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FINANCIAL TIMES

Wednesday April 29, 1992

EUROPE'S BUSINESS NEWSPAPER

D 8523A

Brussels dissent holds up release of car price study

European Community competition commissioner Sir Leon Brittan postponed publication of his long-awaited study of car prices for at least a week under pressure from his fellow commissioners including EC president Jacques Delors.

Publication of a parallel study of the EC motor industry by industry commissioners Martin Bangemann will almost certainly go ahead. Sir Leon and Bangemann differ over the reasons for differing car prices. Page 20; Brussels split over car industry training. Page 3.

Japan seeks CSCE Formal relations between Japan and the Conference on Security and Co-operation in Europe will be proposed by Japanese prime minister Kiichi Miyazawa in talks in Paris and Bonn this week. Page 20.

Kabul clashes A new Afghan government drawn from the leading Islamic guerrilla groups took power in Kabul as heavy fighting continued in parts of the city. Page 4.

Composer Olivier Messiaen dies at 83:

French composer Olivier Messiaen (left) whose sometimes perplexing music drew on sources ranging from Balinese dance to bird song, died in a Paris hospital. He was 83. He wrote with equal ease for organ, choir, and chamber ensembles. Obituary, Page 15.

Francis Bacon, the painter, died of a heart attack in a Madrid hospital after being taken ill on holiday. He was 82. Obituary, Page 15.

Perot Parot Millionaire businessman Ross Perot is virtually level with President George Bush in California which votes on June 3, with Bill Clinton a close third, according to polls ahead of the latest US presidential primaries. Page 8.

General Motors, US carmaker, returned to modest profit after six quarters of losses, thanks to improved results in its core north American vehicle operations. Page 21.

Yeltsin stands firm President Boris Yeltsin, in an attempt to ease domestic fears about Russian membership of the International Monetary Fund, said he would not allow the west to dictate conditions. Page 9.

J. S. & S. Sons, industrial and agricultural conglomerate, launched a hostile £12.8m bid for Finanzauto, Spain's only authorised Caterpillar dealer. Page 21.

British Steel, second-largest US steelmaker, blamed weak demand for increased first-quarter losses. Page 25.

Chemical company, German chemical company, announced a significant decline in pre-tax profits to DM600m (\$360m) in the first quarter on weak demand. Page 25.

Japanese car distributor Toyota is expected to announce an agreement to import cars from General Motors' European subsidiary Opel. Page 26.

South American Developing countries preparing for the Earth Summit in Brazil in June expressed "serious concern" at lack of progress in negotiations with the west over financing. Page 4.

EFTA captures Salino Euba Carrizosa, president of the Basque separatist organisation ETA was held at Charles de Gaulle airport, Paris.

Osaka credit co-operative at the centre of a multi-billion-dollar loan fraud scheme last summer, is to be split up. Page 24.

Telexis, US conglomerate in the throes of a restructuring, announced a \$32m improvement in first-quarter net income on improved operating performance by all divisions. Page 21.

Bank for CIS Turkey is considering setting up a development bank to channel investment to southern members of the Commonwealth of Independent States.

Spanish strike calls Spain's biggest unions called a half-day general strike for May 28 and a full-day stoppage in October to protest against government plans to cut unemployment benefits.

Prime minister New South Wales premier Nick Greiner will face calls to quit over the appointment of a former Liberal minister to a senior planning job in the state's environmental protection agency. Page 5.

Stealth crash The only flyable test model of the US Air Force's new F-22 Stealth fighter was badly damaged by fire after a crash landing at Edwards Air Force Base, California.

Schwaetzer rejected as foreign minister by her own party in favour of Kinkel Bonn split over Genscher replacement

By Quentin Peel in Bonn

GERMANY'S ruling coalition was thrown into disarray last night, when the nomination of Mrs Irmgard Schwaetzer as foreign minister was rejected by her own party, the minority Free Democrats (FDP).

In a shock vote last night in the party's parliamentary group, Mrs Schwaetzer was defeated by Mr Klaus Kinkel, the 55-year-old justice minister, who now becomes the man supposed to succeed Mr Hans-Dietrich Genscher in the key post.

There was no immediate reaction from Chancellor Helmut Kohl and the other members of the coalition, but the confusion

seems certain to damage the international standing of the government.

The nomination of Mrs Schwaetzer, currently construction minister and formerly a deputy foreign minister, was seen as favoured by Mr Kohl.

At the same time there was public disagreement between the chancellor's Christian Democratic Union (CDU) and its Bavarian sister party, the Christian Social Union (CSU), over the appointment of a deputy chancellor to replace Mr Genscher when he quits.

The CSU wants the post for its own leader, Mr Theo Waigel, the finance minister, but Mr Kohl insists that it belongs to the

minority FDP in spite of Mr Genscher's resignation.

The turmoil in the coalition coincides with an intensification of the public sector strike launched at the weekend in an increasingly bitter campaign for higher wages. Public transport throughout the industrial Ruhr region was brought to a standstill, causing motorway jams, and refuse disposal workers throughout the country will be called out today.

After a day of confusion in Bonn it seemed virtually certain that FDP back-benchers would get their way and Mr Kinkel would become foreign minister.

A FDP meeting, which argued for five stormy hours before vot-

ing for Mr Kinkel, also decided that Mr Jürgen Möllemann, the economics minister, should be its candidate for deputy chancellor. Mrs Sabine Leutheusser-Schnarrenberger, a 40-year-old lawyer from Bavaria, was nominated as new justice minister.

The revolt in the FDP was led by the back-benchers, furious with their own party executive for nominating Mrs Schwaetzer without consulting them.

They demanded a meeting with the executive yesterday afternoon, at which Mr Kinkel declared himself willing to serve as foreign minister. A vote in the group last night gave him 63 votes to only 25 for Mrs Schwaetzer.

Mr Kinkel, a lawyer, became head of West Germany's BND intelligence service in January 1979 until October 1983 when he became a state secretary in the Ministry of Justice. During his years with the intelligence service, he worked hand-in-hand with Mr Genscher at the Foreign Ministry.

Married and with three daughters and a son, he studied law at the universities of Tübingen, Bonn and Cologne.

The political manoeuvring in Bonn last night overshadowed the growing chaos caused by the public sector strike. While the central government and state employers urged the unions to return to the negotiating table,

union leaders refused to do so without a new and improved offer to consider.

The OTV public sector union, with 900,000 members, is demanding a 9.5 per cent pay rise. The government has offered 4.8 per cent, and has rejected an arbitration award of 5.4 per cent as a compromise.

Mr Kohl is adamant that in the present budgetary circumstances, any settlement must be below 5 per cent.

The union promised yesterday that refuse disposal workers and hospital administrators would join the strike today.

Employers hold firm, Page 20
Maastricht loses appeal, Page 2

Lloyds Bank launches £3.6bn bid for Midland

By Robert Peston in London and
Simon Holberton in Hong Kong

LOYDS BANK yesterday urged the British government to carry out a thorough review of competition in the UK banking industry, when announcing that it was planning to make a £3.6bn (\$5.6bn) offer to acquire Midland Bank.

It said that if it succeeds in buying Midland it will reduce staff numbers at the combined banks by 20,000 over four years and close 1,000 branches. Annual overheads of the joined operations would be cut by £700m.

However, Mr Brian Pitman, Lloyds' chief executive, insisted there would be no compulsory redundancies and that the axe would fall on Lloyds' operations as well as on Midland's. He said Lloyds would preserve "the best of each bank".

At 7.30 yesterday morning, after four months of secret preparations, Lloyds said it would offer one new Lloyds share and 30p in cash to acquire each Midland share. However, it set an unusual precondition on its bid.

The offer will not be put to Midland shareholders, Lloyds said, if the takeover proposal is referred for investigation by the Monopolies and Mergers Commission, the UK competition authority, unless the rival bid for Midland by Hongkong and Shanghai Banking Corporation is also investigated by the MMC.

Mr Michael Heseltine, the new president of the Board of Trade, met Department of Trade and Industry officials immediately after Lloyds' announcement to discuss the bank's bid plans. Officials at the Office of Fair Trading said the OFT would probably advise Mr Heseltine to refer the

Lloyds bid to the MMC.

Prior to Lloyds' intervention, analysts believed he would not refer the Hongkong Bank bid on the basis of the Government's competition policy of the past decade. However, Mr Brian Pitman, Lloyds' chairman, said that Midland's customers would benefit more from a Lloyds takeover than from one by Hongkong Bank so it was in "the national interest" that both bids be referred to the MMC.

Mr Heseltine will also have to grapple with the issue of whether the Hongkong bid falls properly into his jurisdiction or whether it should be vetted exclusively by the European Community competition authority in Brussels. DTI officials said they were still at the stage of accumulating information on this question.

If Lloyds is successful in acquiring Midland, and it admitted that it faces a stiff challenge - its position as the UK's most profitable bank would be reinforced. It would also become the UK's biggest bank in terms of branch numbers, employing 125,500 people. Measured by gross assets it would be the UK's third biggest and would rank 15th in the world.

Midland, whose directors met for an emergency board meeting between 5.30pm and 8pm, made no formal response to Lloyds' proposal. However it is expected to maintain its backing for Hongkong Bank's £3.3bn offer when it issues a statement today.

Sir Jeremy Morse insisted that his bank was "not making a hostile bid". However, bankers said yesterday that Sir Jeremy was "playing with words".

William Purves, chairman of Hongkong Bank, immediately went on to the offensive against Lloyds. He said a Lloyds takeover

of Midland would reduce competition and would "mean the destruction of Midland".

Some big Midland shareholders, which include M&G, owner of just under 6 per cent of the bank's shares, Phillips & Drew Fund Managers, with about 3 per cent of the stock, the Prudential Corporation and Mercury Asset Management, welcomed the offer from Lloyds.

If Lloyds succeeds, the "Midland" name would be abandoned. Mr Pitman said, but other brand names used by Midland's subsidiaries, such as "Thomas Cook" and "Samuel Montagu", would be preserved.

Midland's share price rose from 381p to 394p, which compares with the 47p a share value of Lloyds proposed terms. Lloyds fell from 427p to 417p.

Dark horse joins race, Page 18
Editorial comment, Page 18
Lex, Page 20
Background, Page 22



Sir Jeremy Morse, Lloyds chairman: looking for a level playing field

Big customers welcome rationalisation

By Financial Times Reporters

LARGE British companies welcomed the Lloyds bid for Midland yesterday, but smaller businesses and the banking trade union expressed grave worries. Members of Parliament called for a monopolies investigation of the bid.

The chief executive of a large textile company said: "This should have happened years ago. Any reduction in competition will not be damaging."

Mr Gerald Corbett, finance director of Redland, the large building materials group said: "In

terms of clearing bank services, there is little between the major banks. I cannot see that it would make any difference to us."

Mr David Chater, finance director of Radoyot, a maker of components for commercial vehicles, said: "The engineering industry

has seen a vast amount of rationalisation during the past 10 years and this sort of move is long overdue in the banking sector. It's a good thing if it makes banks leaner and fitter."

Smaller companies were more concerned about the reduction of

choice if there were only three big banks instead of four.

Mr Jonathan Fowler, chairman of Chinesecart Archives, a £1m (\$1.77m)-turnover company which stores documents for the banks

Continued on Page 20

US confidence index up as economy shows 2% growth

By Michael Proulx in
Washington

REPORTS THAT THE US economy grew at an annual rate of 2 per cent in the first quarter of this year, the fastest pace since the election of President George Bush early in 1989, boosted hopes yesterday that the country was firmly on a path to recovery.

Spirits were also lifted by a sharp 8 point rise to 64.8 in a closely followed index of consumer confidence.

Optimism was tempered by news of a 15 per cent drop in new home sales last month, the sharpest monthly fall for a decade. Economists also cautioned that the sectors leading recovery - personal consumption and residential investment - were likely to lose momentum in coming months.

Mr Bush, who was anticipating a convincing victory in yesterday's presidential election Republican primary in Pennsylvania, hailed the figures as evidence of recovery. He acknowledged that some sectors were still hurting

but added: "I think most people would say 2 per cent growth is not recessionary."

Mr David Mallins, vice-chairman of the US Federal Reserve, said the economy was on course for growth of 3 per cent later this year. This compares with annual rates of growth of 5-6 per cent in the early stages of most previous US recoveries.

Mr Michael Boskin, the chief White House economist, welcomed the news but said: "We won't be satisfied with growth rates until the economy achieves the momentum required to create a steady decline in unemployment."

Unemployment is 7.3 per cent, the highest level for six years.

The figures for gross domestic product represented a rebound from last year's fourth quarter when annual growth slumped to 0.4 per cent, prompting fears of a "double dip" recession. The economy has now grown slowly for four successive quarters.

Growth was fuelled mainly by sharp increases in personal consumption and residential invest-

ment, both of which showed signs of flagging towards the end of the first quarter. The main offsetting factor was a sharp fall in business inventories.

Most analysts expect growth of 2.3 per cent at an annual rate in the present quarter, led by a rebound in production as inventories are rebuilt.

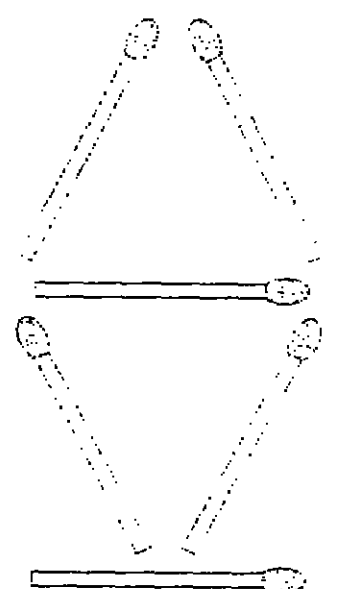
Analysts noted, however, that in a healthy recovery, the consumer confidence index would be expected to rise well above 100.

Sales of new single-family homes fell 14.8 per cent in March to a seasonally adjusted annual rate of 513,000. Figures for February were also revised down. The falls wiped out earlier gains leaving sales only 3 per cent higher than in last March.

Economists were surprised by the plunge in home sales but said it probably exaggerated the underlying deterioration in the housing market. Figures for housing starts and buyer interest in properties were relatively encouraging.

Lex, Page 20

Re-arrange three matches to make eight equilateral triangles.



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The Markets	
EUROPEAN INDEXES	
FT-100	2,815.8 (-7.2)
Yield	4.48
FT-100 Euro Stoxx 100	1,188.81 (+0.02)
FT-100 All Share	1,275.88 (-0.23)
FT-100 World Index	1,277.8 (+0.17)
Nikkei	17,827.48 (+7.18)
New York	
Dow Jones Ind Ave	3,287.82 (+1.30)
S&P Composite	286.11 (+0.80)
BILLY RATES	
Federal Funds	3.14% (0.13)
90-day T-bill	3.70% (0.70)
Long Bond	8.24% (0.24)
Yield	8.40% (0.70)
EURO CURRENCY	
3-month interest	7.02% (70.12)
Life long interest	7.02% (70.12)
90-day T-bill (Euro)	3.70% (0.70)
Long Bond (Euro)	8.24% (0.24)
Yield (Euro)	8.40% (0.70)
New York Comex	237.5 (32.1)
London	237.5 (32.1)

Austria	Scot	Hungary	FT-100	Meta	Ln5.50	S.Africa	SP500
Belgium	Bel100	Bel100	Bel100	Bel100	Bel100	Bel100	Bel100
Denmark	Den100	Den100	Den100	Den100	Den100	Den100	Den100
France	Fr100	Fr100	Fr100	Fr100	Fr100	Fr100	Fr100
Germany	Ger100	Ger100	Ger100	Ger100	Ger100	Ger100	Ger100
Greece	Gri100	Gri100	Gri100	Gri100	Gri100	Gri100	Gri100
Ireland	Ir100	Ir100	Ir100	Ir100	Ir100	Ir100	Ir100
Italy	It100	It100	It100	It100	It100	It100	It100
Japan	Jap100	Jap100	Jap100	Jap100	Jap100	Jap100	Jap100
Netherlands	Ned100	Ned100	Ned100	Ned100	Ned100	Ned100	Ned100
Portugal	Por100	Por100	Por100	Por100	Por100	Por100	Por100
Spain	Sp100	Sp100	Sp100	Sp100	Sp100	Sp100	Sp100
Sweden	Swe100	Swe100	Swe100	Swe100	Swe100	Swe100	Swe100
Switzerland	Swi100	Swi100	Swi100	Swi100	Swi100	Swi100	Swi100
UK	UK100	UK100	UK100	UK100	UK100	UK100	UK100
USA	US100	US100	US100	US100	US100	US100	US100

FT World	2.3	FT Law Report	14	FT World	46	Wall Street	46
European News	2.3	Company	14	Foreign Exchanges	46	Bourses	46
International News	2.3	UK	28.20	Gold Markets	30		
American News	2.3	UK Lloyds/Midland	22	Equity Options	27		
World Trade News	2.3	Int. Co. Mkt.	28.27	Managed Funds	34.41		
UK News	2.3	Int. Companies	22.28	Money Markets	42		
Obituaries	15	Int. Markets	22.28	Recent Issues	27		
Arts	15	Commodities	30	Share Information	36.37		
Lex	20	FT Futures	31	London SE	31		

Kravchuk wants western guarantees on missiles

By Chryslia Freeland in Kiev and John Lloyd in Moscow

UKRAINIAN President Leonid Kravchuk, facing what he sees as an increasingly hostile Russia, said yesterday he was seeking security guarantees from the west in exchange for dismantling Ukraine's strategic missiles.

Mr Kravchuk, who visits the US next week, said Ukraine would link guarantees to 46 inter-continental ballistic missiles in Ukraine not covered by

last summer's Start treaty between the US and the former Soviet Union.

"This question has become particularly acute because some of our neighbours are making territorial claims on us, especially our big neighbour, Russia," Mr Kravchuk said.

Meanwhile, the president of Kazakhstan, Mr Nursultan Nazarbayev, said his country must be regarded as a nuclear state, if only "temporarily."

His statement advances the much-feared possibility that all four nuclear republics - Belarus, Russia, Ukraine and Kazakhstan - would continue to hold them indefinitely.

Mr Nazarbayev said he wanted a "strategic alliance" with guarantees from the US against nuclear attack from Russia, China or the US itself. In return, Kazakhstan would show "flexibility" on signing the non-proliferation treaty.

Mr Kravchuk said Ukraine's pledge last autumn to become nuclear-free "set a good exam-

ple for the world" but "we are also weakening ourselves". He said Ukraine would also require financial compensation to defray the cost of dismantling warheads.

Since Mr Kravchuk's announcement last month of a temporary freeze on the shipment of Ukraine's 1,000 tactical weapons to Russia, their fate has been clouded by contradictory statements from Ukraine and Russia.

Mr Kravchuk yesterday held out the hope that the troubled

Start Treaty, which covers 130 intercontinental missiles in Ukraine, would soon be ratified. He said the four nuclear republics would soon sign a protocol with the US clearing the way for ratification by all four.

Mr Nazarbayev said he wanted his republic to sign the Start treaty as a separate state.

So far Russia has insisted that it alone would ratify the treaty, as successor state to the Soviet Union.

In a bitter comment on deter-

iorating relations between the republics, Mr Kravchuk said the US had adopted a more favourable attitude to Ukraine, and that it was easier for him to reach an agreement US Secretary of State James Baker than with the leaders of the republics.

The tension between Ukraine and the Commonwealth of Independent States dominated by Russia was emphasised yesterday when Colonel General Konstantin Morozov, the Ukrainian minister of defence,

sent a telegram to Marshal Yevgeni Shaposhnikov, the Commonwealth commander in chief, asking that all CIS officers serving on Ukrainian territory who have not taken an oath of allegiance to Ukraine be suspended and transferred to their native republics. Gen Morozov also asked that Ukrainian officers serving outside the republic be thought to account for as much as 40 per cent of the officer corps, be returned immediately to Ukraine.

UN 'ready to play role in Bosnia'

By Laura Silber in Belgrade and Patrick Blum in Lisbon

THE UNITED NATIONS yesterday cautiously agreed to extend its involvement in the Balkans to Bosnia-Herzegovina, reflecting the growing threat to local and European security posed by the former Yugoslav republic.

"The United Nations is ready to play a role in Bosnia on condition that it has the resources," said Mr Boutros Boutros-Ghali, the secretary general, after talks in Paris with President François Mitterrand.

His words appeared to mean that deployment of a second large force like that in Croatia was unlikely unless other countries agreed on funding in advance.

Support for a UN peacekeeping force in Bosnia was expressed by all parties to the conflict in the independent republic.

Bosnia's foreign minister yesterday strongly urged the despatch of peacekeeping troops to Bosnia as fighting erupted in several towns.

Mr Haris Silajdžić, who is temporarily heading the Muslim delegation to the EC-sponsored peace talks in Lisbon, said financial considerations should not be allowed to delay the sending of UN troops.

Support for the idea also came from Mr Radovan Karadžić, the leader of Bosnia's Serb community, and from Mr Mate Boban, deputy leader of the Croat minority.

Bosnian peace talks scheduled to get under way in Lisbon yesterday were delayed by the late arrival of the republic's president, Mr Alija Izetbegović.

The first plenary session is now due to take place today.

Preliminary contacts to end the war began in Lisbon on Monday between Mr Jose Cutilheiro, the EC special representative, and Muslim, Croatian, and Serbian delegates.

No details have been given about the agenda for the talks which are expected to last several days.

The EC is hoping to persuade the three factions to agree to the establishment of a federal state divided on ethnic lines and in which each community would control its own affairs.

The talks are not expected to focus on technical details related to the EC-backed ceasefire, agreed last week, but more on drawing the map of the new boundaries within the single state.

Sarajevo, the Bosnian capital, came under heavy shelling from Serb irregulars overnight despite the European Community-brokered ceasefire agreement reached on April 23.

Former Soviet borders prove easy target for international gun-runners

FT reporters investigate a story of arms and the Isle of Man

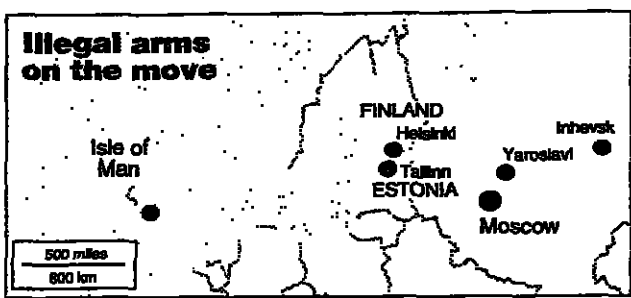
A SMALL company registered in the Isle of Man is at the centre of attempts by arms merchants to use the Baltic republics as conduits for illegal shipments of weapons from the former Soviet Union.

Two consignments containing 40,000 Russian-made small arms with a potential market value of \$4m were stopped recently in Estonia and Finland. Both of them, described by arms industry experts as "large orders almost certainly bound for re-export", were addressed to Kennford Enterprises, an Isle of Man-registered non-resident company.

The seizures have fuelled concerns that the break-up of the Soviet Union, with the lack of border controls being exploited both by hard-pressed arms producers and by soldiers selling their weapons, could lead to a flood of illegal arms finding their way to terrorist groups around the world, including the IRA. Customs officials said the guns seized in the Estonian capital, Tallinn, were "probably not the first and not the last".

Estonia appealed to a meeting of Nato defence ministers in Brussels last month for equipment and assistance to control its borders.

Containers loaded with 14,982 Makarov automatic pistols were discovered on February 11 by Estonian customs in the port area of Tallinn. Ship-



ment papers described the contents as 7,200 "sports and training pistols", bound for Kennford Enterprises in Finland. Estonia's state prosecutor is investigating the case.

The guns came from a factory at Izhevsk, about 500 miles east of Moscow, which makes hunting guns and military pistols. The city is the centre of Russia's small-arms industry and a separate factory there makes the renowned Kalashnikov AK-47 rifle.

Within days a second shipment of 25,000 similar pistols were seized by Finnish customs officers in Helsinki. The automatic pistols are standard issue for the armies of the former Warsaw Pact.

Kennford Enterprises was incorporated in the Isle of Man in April, 1991. Its two shareholders and directors are listed as Artur Pukhov, of Tallinn, and his wife Lubov Pukhov, of Helsinki. The Financial Times has established, however, that these are merely forwarding

addresses - the inhabitant of the Helsinki address expressed surprise that it was being used for this purpose by Kennford. The Pukhoves, both Russians, operate from Yaroslavl, north-east of Moscow.

The company was set up by International Company Services, a Manx company formation business. Mr Philip Robinson of International Company Services said the request to form Kennford had come from a third party, whom he declined to identify, and not from the Pukhoves.

Speaking from Yaroslavl, Mr Pukhov told the FT the order he had handled was for sports guns but that the identity of the buyer was a "commercial secret". He said that the fact that the sports guns had been replaced by Makarovs was "not my responsibility."

"I have never seen the merchandise and never checked it," Mr Pukhov said through an interpreter. He said Kennford Enterprises

mainly sold oil and rare metals, including scandium which is bought by the pharmaceutical industry.

Draft proposals for regulating the large number of non-resident companies in the Isle of Man are expected to go before the island's parliament next month.

A separate seizure of arms and anti-tank weapons apparently destined for Armenian troops in Nagorno-Karabakh, the disputed Armenian enclave in Azerbaijan, highlighted the problem of Soviet troops selling their weapons.

Under UK law, British companies can obtain Department of Trade licences to import and export small arms of the kind seized in Estonia and Finland. The countries with which trade in these weapons is banned are South Africa, Iraq, Libya, Somalia, Yugoslavia, and Argentina. Britain's Department of Trade said the exports of arms from the former Soviet republics was a "matter for those countries not us".

The UK Defence Ministry confirmed that it had been approached by the Estonians on the small arms issue and said that it was anxious to ensure that future trade in them was properly controlled.

By David White, Jimmy Burns and Neil Buckley in London, Sara Webb in Stockholm and Sue Stuart in Douglas, Isle of Man.



Germans in Munich make a virtue of necessity and adopt a healthier mode of getting to work yesterday as the public sector strike caused widespread disruption to public transport and long traffic jams on motorways

Maastricht pact loses appeal in Germany

By David Marsh in Paris

GERMAN companies are the least enthusiastic in the larger EC countries about the Maastricht treaty for European union, according to an international business opinion survey published yesterday.

The survey also indicates that a surprisingly large proportion - 18 per cent - of German business leaders believe their country will fail to meet the economic conditions for monetary union.

The report, based on 1,483 interviews with company directors in seven EC countries, was carried out by Harris Research for the United Parcel Service distribution company.

The findings back up the impression that German public opinion has cooled markedly on the aim of European union as a result of the country's post-unification difficulties.

Widespread support has also been revealed for setting up a European central bank to run monetary union. More than half of respondents in Belgium, the Netherlands, Italy, France, Britain and Spain said they supported this. Only 35 per cent of Germans thought monetary union a good idea.

French, Italian and Belgian business leaders were the most enthusiastic about the treaty. In Britain, 43 per cent were in favour. In Germany, however, 19 per cent thought it "poor" or "very poor".

The survey provides reassuring confirmation of widely perceived national characteristics. The British and Germans are most in favour of free competition, with the French the least supportive. German companies are most pessimistic about future business prospects, with the French the most optimistic.

The survey reveals widespread self-doubt in individual countries about their chances of fulfilling the Maastricht criteria set for monetary union.

A total of 77 per cent of Italians think their country will not fulfil the eligibility test, as do 56 per cent of Belgians and 28 per cent of British, but only 2 per cent of the French.

Kinkel tailor-made for foreign ministry

By Quentin Peel in Bonn

MR KLAUS KINKEL, German Justice Minister and now nominated in a Bonn palace coup as foreign minister, has had a technocratic career in government almost tailor-made for the job. What he lacks is political experience.

If he orchestrated the coup last night against Mrs Irmgard Schwaetzer, the first choice for foreign minister not only of their own Free Democratic Party (FDP) leadership, but also of Chancellor Helmut Kohl and Mr Hans-Dietrich Genscher, the present incumbent, then he is learning fast.

He was selected last night by the parliamentary group of the FDP by 63 votes to 25, instead of Mrs Schwaetzer, thanks to a back-bench revolt against the leadership.

The irony is that Mr Kinkel has been anything more of a protégé of Mr Genscher for more than 20 years than Mrs Schwaetzer. A soft-spoken Swabian from Metzingen in the south-west state of Baden-Württemberg, he was first spotted by the former FDP leader as a young lawyer in the Interior Ministry in 1970.

He was rapidly promoted by Mr Genscher, then interior minister, to be his personal

assistant, and then the head of his personal office. When Mr Genscher transferred to the Foreign Office in 1974, he took Mr Kinkel with him to continue running his office. Then he promoted him to run the ministry's prestigious planning staff.

In 1979 he became head of the RND, the troubled German intelligence service, again with the recommendation and blessing of Mr Genscher. There he is credited with quietly and competently restoring the morale in a service undermined by spy scandals.

In 1982 he came back into mainstream government as state secretary in the Justice Ministry, and only became a fully-fledged politician after the last election in 1980, when he was immediately promoted justice minister.

Yet he had already made his name not merely as a cool crisis manager in the ministry. He also defused the hunger strike by Red Army Faction terrorists in 1980, negotiating a deal with them in prison.

It is only in the past year that he has emerged as a potential leader in the FDP, a party desperately casting round to find a successor to the old generation of Mr Genscher and Mr Otto Lambrecht.

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Brussels split on car industry training plan

By David Gardner and Andrew Hill in Brussels

A PROPOSAL that the European Community pay car companies to retrain workers is causing ructions inside the Commission, which today is set to approve a policy paper on Europe's motor industry.

Commissioners running social and regional programmes are concerned that funds targeted on long-term unemployment and vocational training for the young could be drained away to private companies, if the paper's suggestions are enacted.

Mr Vasso Papandreou, the social affairs commissioner, was yesterday pressing for changes to the Commission paper, which has been prepared by Mr Martin Bangemann, the industry commissioner.

But her advisers conceded that it would be impossible to block approval of the document, earlier drafts of which also upset Sir Leon Brittan, the competition commissioner.

Mr Bangemann's suggestions on training policy in the car industry anticipate the Maastricht treaty, which has yet to be ratified, and the policies to improve the competitiveness of European industry in the Commission's new five-year financial programme, on which member states are sharply divided.

Furthermore, some Commission officials are concerned that whatever is decided for the car industry will become a model for EC industrial policy as a whole - and that French car companies such as Renault and Peugeot will be the prime beneficiaries.

Early drafts of the position paper on cars call for a major effort in vocational training and retraining in anticipation of industrial and technological change, to help the European car industry develop "lean production" methods.

These efforts would embrace "staff in companies or sectors actually undergoing change who will need to be qualified or requalified."

led in order to adapt to changes in the nature and content of jobs.

Part of the text, drawn up by the industrial directorate with backing from Mr Jacques Delors, Commission president, has been modified to accommodate the liberal camp led by Sir Leon Brittan. But the deletions have now been replaced by clauses from the still-to-be-endorsed five-year budget plan, which are causing more disquiet among the staff of Mr Papandreou, social affairs commissioner, and Mr Bruce Millard, in charge of regional policy.

The version likely to be discussed today anticipates taking money from the Social Fund - the "structural fund" targeted on unemployment - to upgrade skills of car workers who are not being made redundant. "It's like robbing the poor to pay the rich," one official in the social policy directorate said.

"It is an enormously big step to fund training within companies," he added, arguing that this would eat into the Community's social role, with little practical guarantee that the measures would be effective, or that companies could not use the funds for general training purposes.

The policy paper explicitly rules out the latter, but it is notoriously difficult for an understaffed Commission to keep tabs on the use to which EC money is put.

As well as trying to equip EC industry with the means to face growing competitive challenges in front-line industries like cars, electronics and defence, the incipient industrial policy is also trying to address a training gap. The Commission, mainly through the Social Fund, funds training for the unemployed at the "bottom end" of the market, while the Council of Ministers provides finance for mainly higher education programmes at the top end. Until now there has been no strategy for the "middle" of the training spectrum.

Dispute disrupts Irish mail service

By Tim Cooney in Dublin

INTERNATIONAL mail services to and from Ireland face prolonged disruption because of a dispute over casual labour at An Post, Ireland's postal services company.

The state-run company yesterday suspended more than 300 staff after they refused to work with 180 part-time and casual employees brought into Dublin's central sorting office.

An Post yesterday warned the public not to post letters in Dublin until further notice.

The dispute began over the implementation of measures designed to reduce An Post's projected 1993-94 (£3.27m) loss this year.

These include employing casual labour to reduce overtime bills, the ending of a 1987 productivity agreement and the transfer of staff to new offices.

The measures have been recommended by an independent tribunal.

Mr David Begg, the general secretary of the Communications Workers Union, said: "We are very worried about An Post's intentions."

"We would be very happy to have full-time permanent staff recruited but since we cannot get the facts about the proposed casual and part-time recruits we have to be concerned that the intention is to casualise the Post Office as an employment," he said.

The union is balloting its members on the tribunal's recommendations.

New blow for Lisbon business family

By Patrick Blum in Lisbon

THE MURDER yesterday of Mr Joao Champalimaud, son of one of Portugal's most prominent entrepreneurs, is the latest act in a drama that goes back to the seizure of the family's business assets in 1975 when Portugal's revolution took a sharp turn to the left.

Mr Champalimaud, 41, was shot and stabbed in his Lisbon office just before 9am. The killing is thought to be the consequence of a private grievance.

Before the revolution, the group headed by Mr Antonio Champalimaud, Joao's father, controlled a bank, two of Portugal's largest insurance companies and had holdings in many industries and Portugal's former colonies.

Since then the family, operating from exile in Brazil where it owns a large cement factory, has fought successive Portuguese governments for the return of its assets and compensation for losses incurred.

Mr Joao Champalimaud played a leading role in negotiations with the government.

Two weeks ago, the group won back control of Mundial Conflanca, one of Portugal's top three insurance companies which it formerly owned, when it was privatised. Mr Champalimaud's father celebrated the group's return to Portugal after 16 years, by warning that he would clean the company of the vestiges of socialism and of all personnel "appointed by socialism".

Politician Walesa trapped by harsh economics

Anthony Robinson assesses the manoeuvres of a Polish president frustrated by post-communist politics

FOR YEARS the communist governments of eastern Europe suffered from a lack of legitimacy which distanced them from their populations. But the collapse of one-party states over half of Europe and Eurasia has left a huge gap which has been only partly filled by new political parties. From Poland to Kazakhstan the sudden re-emergence of political freedom under conditions of economic confusion has been accompanied by the emergence of more or less charismatic leaders offering various forms of guidance.

This is the wider backdrop to the power struggle now taking place in Poland between President Lech Walesa and the government led by Mr Jan Olszewski. The prime minister heads a coalition government cobbled together from seven of the 10 political parties which gained more than a dozen seats in the inconclusive general elections last October.

The fact that no single party gained more than 12 per cent of the vote and that 58 per cent of the electorate did not even bother to turn out for the first free elections since the Second World War has reinforced Mr Walesa's ability to claim that he is more representative of the hopes and fears of ordinary

Poles than the parliament and the government sustained by it.

He after all was elected president with a 75 per cent majority in 1990, although only after he failed to win an overall majority in the first round against then prime minister, Mr Tadeusz Mazowiecki, and an obscure Canadian-Polish businessman Stan Tyminski.

The failure of Mr Walesa to win the plebiscite he hoped for, and the indifference with which the electorate faced the parliamentary elections last October indicate that few Poles believe either in charismatic leaders or mediocre politicians.

But this is not the conclusion reached by Mr Walesa. With increasing persistence he is insisting that Poland needs the dynamic leadership that can only come from an executive-style president enjoying wide political powers.

Two years ago Mr Walesa used to cite Marshal Jozef Pilsudski, Poland's inter-war dictator, as his role model. This week he shifted to General de Gaulle, who bequeathed a tradition of strong executive style government to his French socialist successors.

Closer examination however raises doubts as to the appropriateness of either model. Marshal Pilsudski, who agi-

tated for Polish independence before the First World War and became a hero when he repulsed the Red army in the "miracle on the Vistula" in August 1920, enjoyed the backing of the Polish army.

Having decided that Poland under a series of ineffectual coalition governments was going to the dogs he staged a military coup in May 1926 in which more than 300 soldiers were killed and more than a thousand wounded as the putschists clashed with forces loyal to the government.

President Walesa, the one-time shipyard electrician with little formal education, has spent the last few months trying to build up his support in the army which until recently was one of the bulwarks of the communist regime he did so much to overthrow. But even though constitutionally he is commander in chief he does not enjoy the sort of military support enjoyed by Marshal Pilsudski. But neither does he enjoy the backing of a strong political party as President Francois Mitterrand in France.

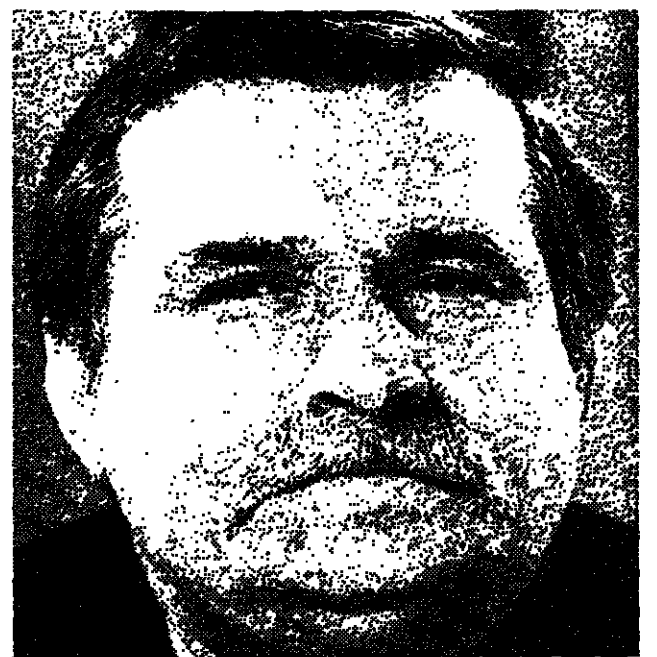
As a man with acute political antennae and considerable political intuition he probably correctly surmises that many Poles are politically frustrated and angry that democracy has not brought greater prosperity

for all. When speaking to thousands of Solidarity supporters from the nearly bankrupt state enterprises who gathered outside the presidential palace last week Mr Walesa hinted that he might try to re-create a mass movement to give him the support he needed to push ahead faster with the sort of reforms which he knows Poland needs.

But Mr Walesa has little understanding of economics and many question whether he has the knowledge or the patience to be an effective executive president. The message from a recent World Bank report is that for Poland, as elsewhere in the region, there are no short cuts, just the need for years of hard slogging to build up the institutions and skills of a market economy and the self-confident middle class needed to sustain a stable democracy.

The irony is that Mr Walesa knows that Poland has no real alternative but to swallow the IMF and World Bank medicine. If he gained greater powers he would have to use them to demand the sacrifices required.

This is precisely what happened to Mr Olszewski, who became prime minister by criticising the economic policies of the first two post-communist governments but now runs a government whose key mem-



Walesa: Insisting that Poland needs executive president

ber, Mr Andrzej Olechowski, is the finance minister dedicated to keeping the budget deficit within limits approved by the IMF.

If Mr Walesa did succeed in bringing down the government the most that he would probably achieve would be the pro-

motion of Mr Olechowski from the finance ministry to the premiership. But this would leave the constitutional issue of the relationship between the president, the government and parliament unresolved. The essential stand-off in Polish politics continues.

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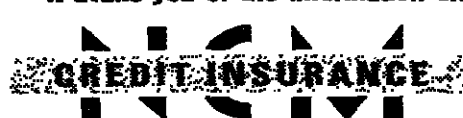
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West urged to be less secretive Earth summit to hear demand for environment fund

By Victor Mallet
in Kuala Lumpur

DEVELOPING countries preparing for the Earth Summit in June in Brazil yesterday demanded the establishment of a special fund for the summit's environmental programmes, and expressed "serious concern" at a lack of progress in negotiations with the west over financing.

The Kuala Lumpur Declaration on Environment and Development, approved by ministers and officials from 55 governments meeting in the Malaysian capital, conflicts with the western view that new money for the environment should be channelled through the Global Environment Facility (GEF) managed by the World Bank and the UN.

Yesterday's declaration called for "a specific and separate fund" to be established to implement Agenda 21, the 1,000-page series of tasks due to be agreed in Brazil to clean up the world for the next century.

A predictable flow of money for the new fund should be ensured by assessed (obligatory) contributions from developed countries, the statement said, adding that the organisation should be transparent and democratic and should provide financing "without any conditionality".

The developing nations have kept their negotiating options open by not specifically ruling out the use of the GEF, although they regard it as unacceptable in its present form.

Several western governments which sent observers to this week's meeting accepted the need to reform the GEF by making it less secretive,

extending its mandate to include regional as well as global problems, and changing the voting structure to give more weight to the Third World. Both sides agree on the need for an unspecified amount of "new and additional money" from the industrialised countries.

Yesterday's declaration also called for a successful conclusion of the Uruguay round of world trade talks and said developed countries should not impose arbitrary trade restrictions on natural resources (such as timber) on environmental grounds.

It said the issue of intellectual property rights should not be used to hinder the transfer of environmentally sound technology on concessional terms to developing countries.

The industrialised world should itself increase its forest cover and take steps to change its patterns of production and consumption to help the environment, the declaration said.

US officials have resisted the idea of radical changes to lifestyles in rich countries, while Japan has recently sought to take the lead in addressing environmental issues and in promoting its own environmentally friendly technologies.

"Developed countries should fundamentally change their urban structure, transportation system and lifestyle from the current industrialised culture aiming only at economic growth for its own sake based on mass production, mass consumption and mass disposal" to one more environmentally sound," Mr Shozaburo Nakamura, the Japanese minister responsible for global environmental problems, told the Kuala Lumpur conference.

Mujahideen government takes power in Kabul

By David Housego in Kabul

A NEW Afghan government drawn from the leading Islamic guerrilla groups yesterday took power in Kabul as heavy fighting continued in parts of the city.

Professor Sibghatullah Mojaddedi, president of the 51-man interim council representing the main guerrilla groups, arrived in Kabul by road in the morning after a 27-hour journey from Peshawar in Pakistan. Accompanying him was a convoy of vehicles carrying heavily armed mujahideen.

One of his first acts was to declare a general amnesty and to call on Gulbuddin Hekmatyar, leader of the Hezb-i-Islam, and his followers to lay down their arms. But Mr Mojaddedi, who had earlier condemned Mr Hekmatyar as an "aggressor," also warned that they would be punished if they continue to ferment war.

"If they continue with their activities then this government will punish them according to the Sharia and Islamic law," he said.

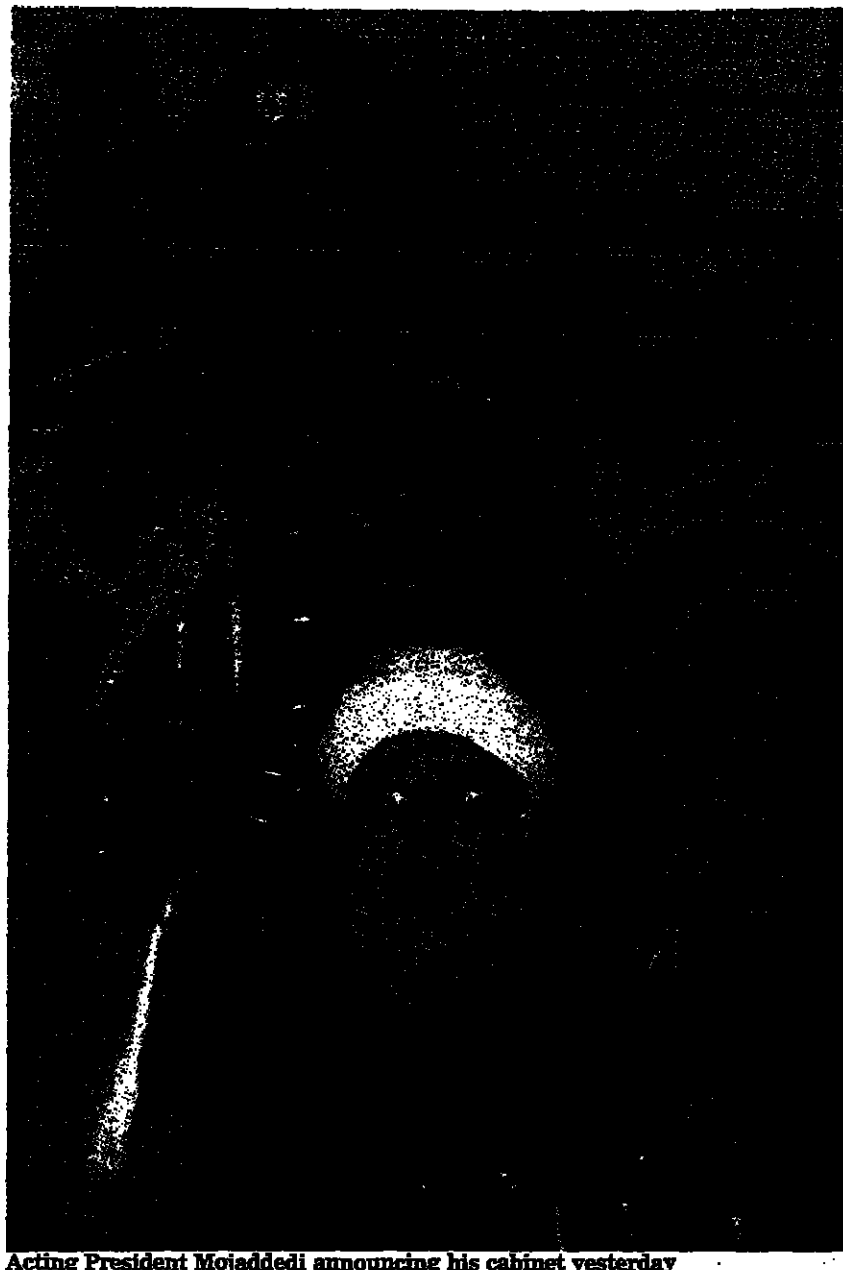
Excluded from the amnesty was former president Najibullah who is still in the UN headquarters here. Mr Mojaddedi declined to be specific about his future but said, "It is up to the people to decide."

Mr Mojaddedi formally took over power at a ceremony attended by what remains of the diplomatic corps here in the Foreign Ministry. He was flanked or faced by many senior members of the former regime including the prime minister, the chief justice, and the speakers of the two legislative assemblies who pledged him their co-operation and support. Mujahideen guerrillas standing behind interrupted their speeches with cries of *Allahu Akbar* (God is Great).

Immediately after the ceremony intense fighting broke out in the centre of the city as Hezbe guerrillas demonstrated their opposition to a new administration.

Mr Mojaddedi in a brief emotional speech appealed for national unity after 13 years of civil war. "Now is the time to join hands and to work for the reconstruction of the country," he said. "In a reference to the fighting that has accompanied the mujahideen victory he said that Afghans should not be divided on ethnic lines."

Earlier, jubilant mujahideen fired automatic weapons into the air as the new president and his convoy arrived in Kabul. But the Hezbe forces gave warning



Acting President Mojaddedi announcing his cabinet yesterday

that they would be resisted by firing 20 shells on to the airport.

Hezbe forces remained entrenched to the south of the city and still held parts of the ridges overlooking Kabul.

Gen Nabi Azizi, the former head of the Kabul garrison, who greeted the new president, admitted that there was "still fighting in some parts of the city". But he claimed that forces loyal to Mr Ahmed Shah Masood, the new minister of defence and head of the Jamiat-i-Islami, were now in control of Kabul.

Farhan Bokhari adds from Peshawar: In

Peshawar's Chowk Yadgar market, foreign exchange trading undertaken by some 250 dealers is fast gaining business from events in Afghanistan.

Local dealers say the afghani, the country's currency, has been trading at around 7.25 Pakistani rupees for 100 afghani, more than four times the rate of PSh1.75 per 100 afghani during the week before the fall of Mr Najibullah. Intra-mujahideen fighting in Kabul had at one stage pulled it down to PSh5.50 per 100, however. "With peace in Afghanistan, we are getting more customers," says Mr Haji Sherzadeh Khan, one of the traders.

Kurds prepare for election without a state

IT IS forbidden, according to a notice outside the village of Barzan, to kill wild animals, cut down trees or use dynamite to go fishing. If this is the evidence of how life for Iraq's Kurds is returning to normal, then the 500 phosphor bomb casing close by is a reminder of just how fragile that rehabilitation remains.

A year ago forces of the anti-Iraq coalition entered north Iraq to create a "safe haven" for the Kurds. Now Massoud Barzani, aged 46, the shy rebel leader, is taking the process one step further as the region under rebel control since the allies withdrew in July prepares for elections for a local assembly on May 17.

The Kurds, thanks in large part to the continued allied security umbrellas, control more territory than at any time since their struggle for political autonomy began in the 1960s. For all that, they have still to resolve their political future.

The poll may well prove a less than perfect exercise in democracy. Many Kurds are still more influenced by the colour of a candidate's waistband than anything said on the stump. None the less the process marks a symbolic transition for Mr Barzani from guerrilla leader to modern-day politician and provides a mandate to rebuild the society.

In Dohuk and other towns, the old Iraqi municipal rubbish trucks can be seen sweeping the streets - with the hot summer months approaching this was seen as a health priority rather than evidence of a new found civic pride.

A six-month Iraqi blockade has all but paralysed public services. Fuel is in short supply. Aid workers believe the blockade was deliberately timed to coincide with the planting season. As a result there could be a serious grain shortfall.

On top of this the eight-party Kurdish Front is hamstrung by political division. The Front has singly failed to stop some of its own politicians from stripping "now" disputed government projects of hydraulic and other equipment and trucking it to the Iranian border. Any new administration will have to tackle these problems.

For three decades the Kurds have suffered unimaginable horrors - from the gas attacks at Halabja, to the systematic destruction of up to 4,000 villages by Iraqi President Saddam Hussein's forces and the deaths of untold thousands in the government's relocation scheme in 1988, the story of which is only now being pieced together.

Turkey, or at least the Turkish military, also remains suspicious of Kurdish intentions. Bombing raids over north Iraq, ostensibly aimed at Turkey's own Kurdish rebels, have inflicted civilian casualties according to aid workers. At Barzan the bomb casing was provided as the evidence.

Last Saturday, Barzani and the other Front party leaders each submitted 100 names to stand for a local administration of this disputed corner of Iraq. The main election contest will be between Mr Barzani's

Kurdish Democratic Party and the Patriotic Union of Mam or Uncle Jalal Talabani. A third force will be provided by the so-called Tribal society - former Kurdish militia of Saddam Hussein - the *jash* or *donkeys* as they were known.

As son of Mustafa Barzani the revered tribal Kurdish nationalist who founded the movement and whose image today adorns almost every street corner in North Iraq, Mr Barzani commands huge support.

Mr Barzani is himself no less a proven guerrilla leader. Burnt-out tanks on the Saladin road bear testimony to

John Murray Brown reports on a process that some view as a luxury but which takes the 'safe haven' in northern Iraq a step closer to a society

his bravery when last April he held the Iraqi advance at bay with just 59 of his personal bodyguard. But his style is quiet, his authority underpinned by a pragmatism which other Kurdish politicians lack. Victory for him would represent a mandate to return to Baghdad to revive the stalled negotiations on autonomy in a bid to end the current stalemate.

The election may seem something of a luxury. The technology deployed also seems somewhat misplaced, with guerrilla leaders already familiar with satellite dishes and fax machines in their mountain hideouts, now smiling from their own television channels. From transmitters seized during the uprising.

Television is of course vital to the success of the campaign, not so much in Kurdistan but in Europe and the US where policy towards the Kurds owes much to western media coverage.

It is one of the striking features of north Iraq that so many of the political posters are in English, in anticipation perhaps of the influx of foreign journalists. Indeed many seem to echo the legal phrases of UN resolution 688, which for the first time mentioned the Kurds by name and which to many Kurds represents a moral commitment on the part of western governments.

The United Nations has given its implicit backing to the elections as have the Kurds' friends in the West - the main reason for Mr Barzani's swing through European capitals last month. Recently, in the latest bizarre twist of its year-long run-in with the regime in Baghdad, the UN sanctions committee gave permission for the shipment of 2.5m voting slips, 10,000 stamp pads and 150 litres of indelible ink, describing it as "an essential civilian need". It is a phrase with which few Kurds would argue.

Peace offer to Burma's minorities

By Our Foreign Staff

BURMA'S military junta yesterday pledged to end harassment of two main minority groups, continuing a series of political initiatives launched in the past week apparently aimed at improving its tattered international image.

State radio said the ruling State Law and Order Restoration Council (SLORC), which overrode the result of a 1990 general election to stay in power, was suspending its campaign against Karen ethnic rebels "in view of national unity and goodwill."

Since January its forces had been trying to capture the Karen headquarters at Manerplaw on the Thai border.

In the Bangladeshi capital Dhaka, Mr Ohn Gya, Burmese foreign minister, said the SLORC wanted the more than 200,000 Rohingya Moslem refugees who have fled across that border "to return to their homes as soon as possible," adding: "There is no question of harsh treatment to our own people."

The SLORC in mainly Buddhist Burma had previously insisted the refugees were not its citizens. But refugee groups have said they will not return unless human rights conditions improve in the western province of Arakan where most of Burma's 3m Moslems live.

Since Gen Than Shwe took over last Thursday as head of the SLORC, replacing the ailing hardliner, Saw Maung, 27 Burmese political detainees have been released, with the SLORC saying it would release all such prisoners not deemed a threat to national security.

Those released were said to include Mr U Nu, Burma's last democratically elected prime minister, and four aides to Ms Aung San Suu Kyi, the opposition leader put under house arrest in 1989 for alleged subversion and who was awarded the Nobel Peace Prize last year.

No repayment schedules were filed, although the

Bank imposes new curbs on Hyundai companies

By John Burton in Seoul

NEW CREDIT restrictions were imposed yesterday on 10 companies in South Korea's Hyundai industrial group by their main bank, Korea Exchange Bank (KEB).

KEB will not approve property purchases or industrial investments by the companies until they recover money lent to Mr Chung Ju-yung, the Hyundai founder, and his family in February.

The finance ministry last month warned that it would impose the financial sanctions if the companies did not submit a timetable by mid-April for recovering the Won248bn (\$180m) borrowed by the Chung family.

No repayment schedules were filed, although the

Chungs repaid Won51bn of the amount in shares last month. The KEB said the loans should be repaid in cash instead of shares.

The companies affected by the new credit restrictions include Hyundai Engineering and Construction.

Although the decision is considered linked to the government's political feud with Mr Chung, the finance ministry said it is also examining whether the family owners of South Korea's 30 biggest conglomerates have also borrowed funds from their companies for personal purposes, a practice that was banned in February.

Mr Chung is believed to use finance his new anti-government political party, the Unification National Party.

ANC document sets moderate tone

By Paul Wainwright in Johannesburg

THE African National Congress yesterday released a draft economic policy document marked by a moderate tone and a promise to eschew rigid ideologies in favour of pragmatism.

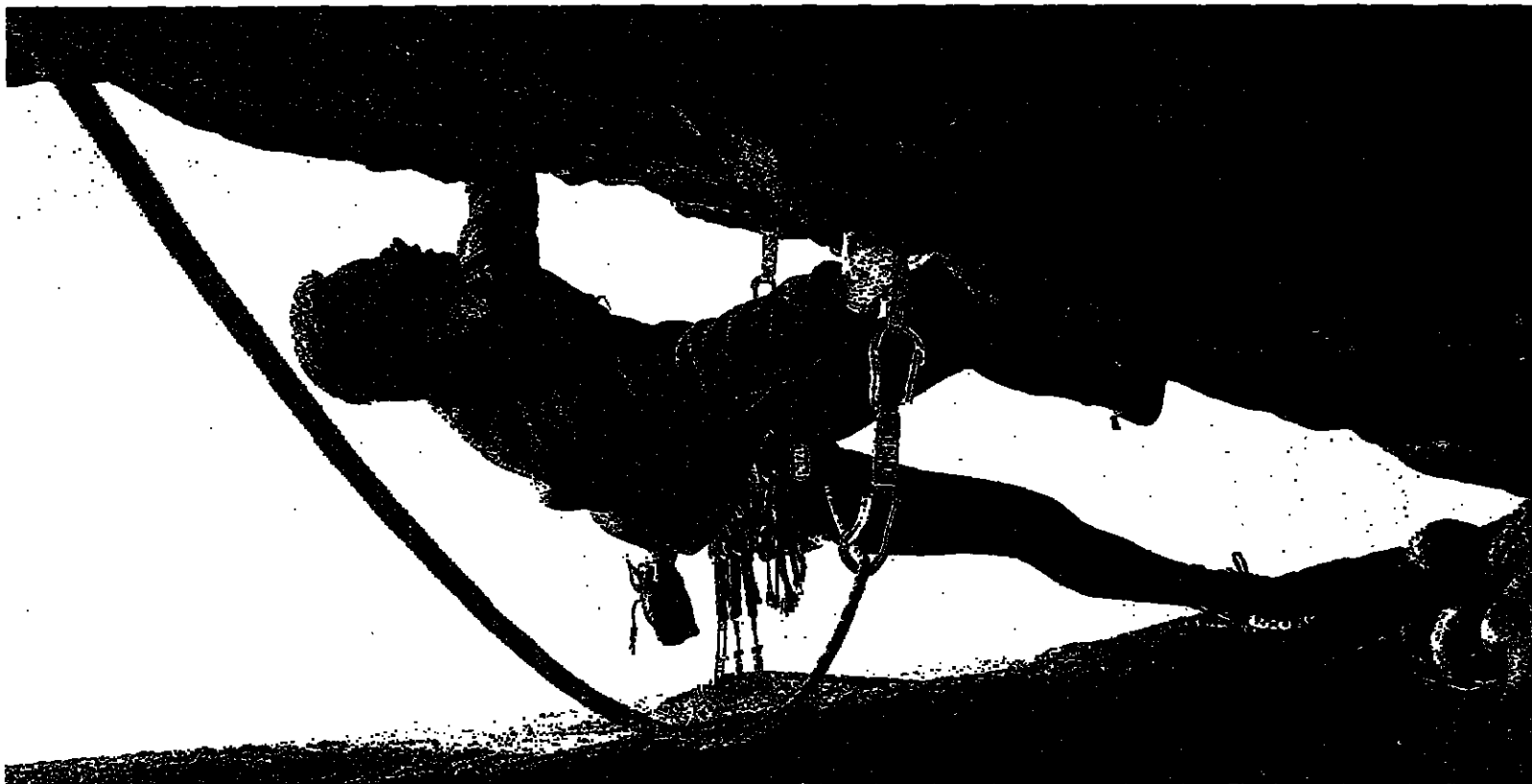
The document, due to be debated at the organisation's first policy conference on May 28-31, again raises the vexed

issue of nationalisation, but promises flexibility.

For the first time, the paper mentions the possibility of reducing the role of the public sector through privatisation, previously a bogey of the left. It promises that the post-apartheid tax structure will "reflect the need to create incentives for investment and expansion" though it supports a new land tax and suggests expropriation of land, with compensation, to

make amends to blacks evicted under apartheid.

Meanwhile, South African political groups took a further step towards setting up a multi-racial interim government when a sub-committee of the constitutional negotiating forum, the Convention for a Democratic South Africa (Codesa), agreed on a cabinet-level council to act as an interim executive until a new constitution is agreed.



In a tough climate, only the fittest reach new heights.

At Northern Rock's Annual General Meeting on 28th April 1992, an outstanding year was reported.

Mortgage lending, investments and profits all climbed to record levels, despite very difficult market conditions.

High points of the year, outlined by Chairman, The Viscount Ridley, included:

Pre-tax profits up 29% to a record £54.6 million.

Net profits up 33% to a record £36.6 million.

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Net retail investment up 87% to £442 million, over four times the expected market share for the Society's size.

Assets up 29% to £4,400 million.

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By Kevin Brown

To win. For Mr. Nick Greiner, the conservative premier of New South Wales, it looked too good to miss, especially since the extra seat would shore up his minority government's crumbling majority. Nor was it a particularly unusual deal. For the people of Australia's richest and most populous state, though, it seems to have been the straw that broke the camel's back. And as parliament debated a censure motion last night, it looked as though Mr. Greiner could pay a high price.

Mr. Gibner's problem is that his Liberal/National party coalition government controls only 47 seats in the 38-seat state parliament, the second largest of any of the 10 Australian Labor party. The government is sustained in office by a deal with five Independent MPs, who have promised to oppose any change to the Labor party's power in return for changes to parliamentary procedure and greater freedom of information.

Two weeks ago, the government announced that Mr. Perry would be the Labor party's minister, a forceful Labor minister, who defected to the Independent benches last year, had been appointed to a senior planning job in the state's environmental protection department. The minister's net worth is \$450,000 (\$240,000).

No one suggests Mr. Metherell is not qualified for the job.

He has a doctorate in planning law, and knowledge of government procedure and practice which will be extremely useful to this agency. However, it was not until the appointment was actually to a special unit in the premier's department, from which he was subsequently seconded to the agency, that the appointment was made.

Furthermore, his application for the job was written after the publicly announced deadline, and he was appointed without an interview, although there had been 60 other applications. Mr. Methrell denies wrongdoing, but has refused further comment.

The government initially shrugged off opposition allegations that the appointment was a bribe, but was forced on to the defensive after Mr. Greizer admitted the appointment was

There was uproar in parliament as a series of debates on the affair began yesterday with a claim by Mr Bob Carr, state Labor leader, that Mr Greiner was guilty of conspiracy to corrupt. Mr Metherell, he said, had "swapped his seat for a job." Mr Greiner, clearly angered, branded Mr Carr "a coward, a liar and a hypocrite."

The premier has his cabinet's backing, but is likely to be given a rough ride by his own backbenchers when Liberal and National party MPs meet to debate the issue today.

Independent MPs will demand his resignation if he is criticised by the ICAC investigation. If the premier refused to go in such circumstances, the Independents say they would put Labor into power.

All this is deeply galling to Mr Greiner, a Harvard graduate who swept to power in 1988 after a campaign centred on the alleged corruption of the former Labor government. As a student of political history he

student of political history, he will appreciate the irony if he is forced out of office on the same issue, especially if the death blow is struck by ICAC – the anti-corruption body he set up after the 1986 campaign.



By Steven Butler in Tokyo

The size of the decline will make it extremely unlikely that the government will have been able to reach its target for economic growth of 3.7 per cent in the 1991 fiscal year, and increases the likelihood that the Japanese economy is technically in recession.

ally-adjusted 1.1 per cent compared with February in a further sign that companies are taking action to reduce a large overhang of unsold goods. However, the process has some way to go as inventory levels remained 7 per cent higher than a year ago.

Indeed, the decline in inventories appeared almost entirely attributable to reduced production as industrial shipments fell by 2.7 per cent month-on-month, while the ratio of inventories to sales rose by 1.2 per cent.

The size of the decline will make it extremely unlikely that the government will have been able to reach its target for economic growth of 3.7 per cent in the 1991 fiscal year, and increases the likelihood that the Japanese economy is technically in recession.

Meanwhile, the Economic Planning Agency reported that the index of leading indicators stood at 30 in February. This is the 18th consecutive month in which the indicators fell below 50, which indicates a slowing economy. One bright spot in the indicators was a revival of housing investment.

By Terry Hall in Wellington

THE New Zealand government yesterday announced a projected doubling in its budget deficit for the year to June 30 to NZ\$3.4bn (£1.02bn), raising questions over its pledge to balance the books in the current parliamentary term.

increasing economic growth would deliver the revenue she needed. She said the government remained committed to holding down spending.

The rise was primarily due to a fall in revenue due to the deep economic recession, with business tax being much lower than expected.

sumption tax, and had decided not to sell its recently acquired shares in Fletcher Challenge, the leading local forest products and industrial

On budget night last July Ms Richardson forecast a deficit this financial year of NZ\$1.7bn.

This was increased in December to NZ\$2.75bn. The latest forecast is NZ\$3.425bn.

**By Simon Holberton
in Hong Kong**

BRITAIN was yesterday criticised for failing to allow the people of Hong Kong to exercise self-determination and was urged to introduce full democracy into the colony before it reverts to Chinese sovereignty in 1997.

A report by the Geneva-based International Commission of Jurists (ICJ) expresses serious doubts about protection offered to Hong Kong's judiciary, its legislature and people by the Basic Law, the colony's post-1997 constitution, promulgated by the Chinese government in April 1990.

The report strongly criticises Britain for not offering Hong Kong's people the right of self-determination in the form

of a referendum over the terms of the Joint Declaration. In the absence of this report says Britain should offer \$2m holders of locally-issued British passports the right of UK abode.

Robert Rice, Legal Correspondent, adds: Sir William Goodhart, the British QC, who with jurists from Australia, Malaysia and Germany visited Hong Kong for the ICJ, said: "The agreement was signed before the brutal suppression of the protests in 1989. The big question is will the Chinese government allow the people of Hong Kong to exercise the rights and freedoms which it has denied so far to its own citizens."

Countdown to 1997: ICJ, PO Box 145, CH-1224 Chêne-Bougeries, Geneva, Switzerland

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NEWS: WORLD TRADE

Brussels disputes Gatt panel view in Airbus row

By Frances Williams in Geneva

THE EC said yesterday it could not accept the legal reasoning behind the condemnation by a Gatt disputes panel in January of exchange rate guarantees to the German arm of Airbus Industrie.

However, EC officials told Gatt's subsidies committee, which was discussing the panel's report for the first time yesterday, that the exchange rates scheme was suspended at the beginning of this year.

The US brought a complaint to Gatt last year as part of its dispute with the EC over state support for the four-nation Airbus project. It claims the German scheme led to \$2.5m (\$1.4m) export subsidy for each of 95 aircraft delivered in 1990.

Bonn suspended the scheme for claims after January 15 1992, but it will stay in place until the contract with Deutsche Airbus, now owned by Daimler Benz, is renegotiated. The mechanism, designed to

compensate losses incurred by Deutsche Airbus for a drop in the dollar's value against the D-Mark, was introduced in 1989 to sweeten the privatisation deal involving the merger of Daimler Benz with Messerschmitt-Bölkow-Blohm (MBB).

The US, backed by Japan and Canada, called yesterday for immediate adoption of the panel's report. However, the EC said the panel's argument was partial because it ignored provisions governing support for the industry in Gatt's civil aircraft code.

It denied the exchange rate scheme was an export subsidy, saying it affected only Deutsche Airbus' financial position, not the competitive position of Airbus aircraft in the world market.

The panel ruled the scheme constituted an export subsidy on deliveries of fuselages from Germany to France, but the EC said trade between EC member states did not constitute an export. The subsidies committee will consider the panel report at its next meeting.

NEC, AT&T 'agree pact on chip sales in Japan'

By Steven Butler in Tokyo and Louise Kehoe in San Francisco

NEC, the Japanese electronics company and AT&T Microelectronics, the semiconductor subsidiary of the US telecommunications group, plan a joint venture to sell AT&T chip products in Japan.

NEC announced the venture in Tokyo yesterday and stressed its value in reducing US-Japanese trade tensions. But in the US, AT&T Microelectronics said it had only "initiated a memorandum of understanding" with NEC and "a lot of work remains to be done" on details.

AT&T said the joint sales venture plan had arisen from talks aimed at enhancing an established strategic partnership between the two compa-

nies, begun two years ago with a technology exchange accord. AT&T has annual sales of about \$200m (\$112.9m) a year in Japan, but declined to say how far the venture might lead to expanding its sales there.

NEC's announcement shows its determination to help resolve the chip trade dispute by boosting US sales in Japan. Last year, the US and Japan agreed the foreign share of the Japanese chip market should reach 20 per cent by the end of this year.

But latest data shows the foreign share at only 14.4 per cent in the fourth quarter of 1991 and flat for the past year. Mrs Carla Hills, US trade representative, has expressed concern at the lack of progress, and US chip makers may seek economic sanctions unless sales grow soon.

Israel basks in warmth of post-war tourism revival

Quick recovery illustrates its role in Israeli and occupied territories' economies, writes Hugh Carnegie

WITHIN the Ottoman walls of old Jerusalem, the market traders and souvenir hawkers who crowd the narrow alleyways around the city's holy shrines are smiling this month. For both Jews and Arabs in the tourist trade are enjoying a bumper season after the disaster of 1991 when the Gulf war kept away all but the hardiest pilgrims.

According to initial estimates by the Israeli ministry of tourism, the peak period Jewish Passover and Christian Easter celebrations drew a record 70,000 visitors. This is slightly higher than the previous record set in 1990 before the Gulf crisis cast its shadow over the Middle East.

To the end of March - before the Passover/Easter rush began - the number of tourist arrivals was only a few thousand short of the 348,000 for the same period in 1990. The contrast with a year ago, when less than a third of that number came and the Old City streets were eerily deserted, could hardly be greater.

The quick recovery, which began in the second half of 1991, has engendered more than just relief among Israeli and Palestinian businesses involved in the trade. It has illustrated the importance of tourism to both the Israeli economy and the economy of the occupied territories. And it raises the question of how

Visitors to Israel & occupied territories



Israel's travel agents, fighting to preserve their monopoly over cut-price ticket sales, yesterday accused Lufthansa, the German airline, of publishing an anti-semitic newspaper advertisement, writes Hugh Carnegie.

Lufthansa has run into opposition from the Israeli Association of Travel and Tour Agents to its proposal to sell budget tickets direct to Israel tourists, by-passing the agents and offering a lower price.

The airline ran full-page newspaper adverts on Monday in cartoon form showing an Israeli couple seeking to benefit from Lufthansa's offer getting the brush-off from a smug travel agent.

The travel agents' association replied with its own adverts yesterday saying the Lufthansa portrayal of the Israeli couple was anti-semitic. Many Israelis who saw the Lufthansa ads - drawn by an Israeli artist - were puzzled by the accusation.

great the potential for both sides could be if the current Middle East peace talks yield results.

Smoothing out the effect of conflicts such as the Gulf war

and the Palestinian *intifada* (or uprising against Israeli rule) which periodically afflict the local tourism industry, a little less than 1.5m tourists visit Israel and the occupied territo-

ries annually. They leave behind them around \$2bn.

The vast majority of this revenue goes to Israel and it is a vital contributor to the current account. Mr Gidon Patt, the tourism minister, says that if the number of visitors could be raised to 3m - not an unrealistic target considering the potent draw of history and religion, sun and sea - the earnings would substantially reduce the country's large trade gap.

On the Palestinian side, the Arab Tourist Industry Co-ordinating Committee, an umbrella group of operators in the occupied territories, estimates the share Palestinian tour operators take of the \$2bn tourism revenues to be around \$100m. This does not take into account the earnings of the large Palestinian souvenir industry and related businesses.

"Tourism is and will be one of the main income generating industries for the Palestinians and will be one of the main contributors to Palestinian gross national product. It will also be one of the main foreign currency earners and will help absorb a high number of employees," says a study by the ATI committee.

Both sides agree that to exploit the potential of tourism in the immediate area - and the region as a whole - co-operation and political stability is vital. Operators in Jerusalem

say just the fact that peace talks have begun has already had a positive effect.

Mr Patt's officials have produced a list of proposals for simple measures such as free movement of tour buses, hire cars and private vehicles across borders which at present remain closed. He is anxious to co-operate with Palestinian operators in tackling the "Holy Grail" of both sides - attracting Muslim pilgrims who are currently almost non-existent despite the Dome on the Rock's status as the third-holiest Muslim shrine.

"You cannot distance yourselves from the Israelis because you have to market the area as a whole," says Mr Hani Abu Dayeh, owner with his brother Sami of the Palestinian company MFT, the biggest tour operator in Israel and the occupied territories. "The future of tourism is going to depend on strong co-operation."

There are, however, big obstacles in the way. Co-operation means different things to the two sides.

The Israelis, financially and politically the senior partners, clearly envisage remaining in overall control of the industry. The Palestinians, meanwhile, looking forward to a day when they have some kind of independence, see themselves taking control of the attractions in east Jerusalem and the West Bank - which include many of

the main draws such as the Old City, Bethlehem and Jericho.

The Palestinians also want to redress what they see as a deliberate policy by Israel since the occupation in 1967 to suppress their industry's development.

There is a chronic imbalance in total space, with Palestinians having only about one-tenth of the Israeli capacity. Lack of investment is partly to blame, but the ATI committee says licences to build have been withheld by Israel. There is bitter resentment also at the strict rules governing licences for tour guides which have meant only a handful of Palestinians have been licensed as guides against 3,000 for Israelis since 1967.

There are complaints of commercially motivated harassment. Hani and Sami Abu Dayeh spent 17 days in solitary confinement in 1989 after an armed tax raid on their offices by the Israeli authorities who said their long-standing tax return arrangements were illegal. The case is still unresolved and they may yet return to jail for some months.

Still, says Hani Abu Dayeh, co-operation on an equal footing is the only way forward. "The potential is vast. With peace we could catch up to the natural level of tourism here - and that is so big we would not know what to do with ourselves."

Finns invest £24m in TV tubes

By Michio Nakamoto

NOKIA Consumer Electronics, the third biggest maker of televisions in Europe, is investing £24m in a television picture tube factory in Germany.

The company is to adapt production lines at its Esslingen factory to make picture tubes for wide screen TV, which European electronics manufacturers hope will be the next mass-selling consumer product in the television market.

Nokia, a Finnish group, will also build a 6,000 square metre extension to the factory and install highly-automated Black Matrix tube machinery. The

Black Matrix technology produces improved screen resolution, colour and contrast. Its introduction will make Esslingen one of the most advanced tube plants in Europe.

Production of the picture tubes on the 16:9 screen format will start by the end of 1993. The plant will also continue producing tubes for conventional square-shaped 4:3 television sets.

Although Nokia, Philips, the Dutch electronics group, and Thomson, the French group, have been selling 16:9 wide-screen TV sets since September, Thomson is the only maker currently producing 16:9

picture tubes. Nokia's investment comes when European electronics companies are suffering from sluggish consumer demand which has led to makers holding unusually high inventories of about two-months' worth of production. But Nokia expects demand for its conventional picture tubes to increase, partly because European manufacturers are able to meet only about 8 per cent of indigenous demand. Far eastern manufacturers supply the rest of the market. It also expects demand for 16:9 picture tubes to increase as the wide screen TV market grows.

Accountants in China link-ups

TWO INTERNATIONAL accountancy firms have formed unprecedented joint ventures in China which give them the same powers to operate as local firms, Andrew Jack writes.

Arthur Andersen has linked up with Huz Qiang certified public accountants in Beijing, a branch of China's finance ministry. KPMG Peat Marwick has formed a similar link with a second firm operated as a minority subsidiary.

The agreements, ratified in the past few days, will give the joint ventures the power to certify accounts filed to the Chinese tax authorities.

S Korean trade deficit shrinks 23% to \$2.6bn

By John Burton in Seoul

SOUTH Korea's trade deficit shrank by 23 per cent to \$2.6bn (\$2.45bn) during the first quarter of 1992, contributing to a 14 per cent decline in its current account deficit of \$6.2bn.

Exports grew by 11.6 per cent to \$16.9bn, squeezing a 6.6 per cent rise in imports to \$19.5bn.

South-east Asia was the only region with which South Korea enjoyed a trade surplus, amounting to \$1.6bn during the first quarter against a surplus of \$785m a year ago. South-east Asia overtook the US in March

as the country's largest export market.

South Korea's trade deficit with the US increased by 27 per cent to \$965m, while its trade deficit with Japan remained unchanged at \$3bn.

The trade deficit narrowed in March to \$550m from \$677m a year ago, while the current account deficit shrank to \$677m from \$1.2bn.

Exports in March increased by 12.4 per cent to \$6.2bn, boosted by shipments of ships, cars and petrochemical products. Imports grew by 5.4 per cent to \$7.2bn.

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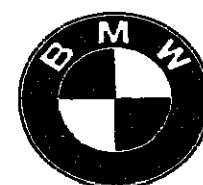
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NEWS: AMERICA

New economic allies begin the long haul

By Peter Norman, Economics Correspondent, in Washington

THIS week's decisions in Washington to admit Russia and other former Soviet republics to membership of the International Monetary Fund and World Bank have provided an important, historic moment in the process of integrating the former Soviet Union into the world economy.

But the really hard work is only just beginning.

Difficult negotiations are in prospect over conditions to be attached to IMF financial support for its new members and on details of the proposed rouble stabilisation fund.

Russia and the other entrants will soon find themselves on a difficult learning curve as they discover that the IMF and World Bank are no "soft touch" for easily available finance.

Although the IMF has produced an impressive battery of documents over recent weeks detailing economic developments in Russia and the republics, monetary officials admit it is difficult to tell what relevance these have to conditions "on the ground" outside the main metropolitan centres such as Moscow and Saint Petersburg.

President Boris Yeltsin's remarks yesterday that Russia "would not work under the direct orders" of the IMF were a pointer to future tussles over economic policy between Moscow and the IMF.

The detailed difficulties which lie ahead are symbolised by discussions over the proposed \$6bn (£3.4bn) rouble stabilisation fund, which was agreed in principle by the IMF and World Bank as one of 10 industrialised countries this week.

The idea is simple: that the



fund should exist in reserve to support rouble parity once Russia has agreed to an IMF economic reform programme.

Ideally, as Mr Yegor Gaidar, Russia's first deputy prime minister, said on Tuesday, the best use of the fund would be not to use it at all because that would show confidence had been established in the rouble.

But the questions are many. Nobody knows what the rouble parity should be, although the Russian government feels existing market-determined rates undervalue the currency.

The future regime for the rouble is open. Will it be fixed,

put in a crawling peg of adjustable rates or float? G10 senior officials have suggested at least an initial period of floating, while Mr Gaidar favours fluctuation margins of 7.5 per cent either side of an eventual parity.

What, if any, will be the anchor currency for the rouble? Will it be the Ecu, as proposed by Mr Norman Lamont, the UK chancellor, or the dollar as suggested by Mr Gaidar?

What will be the arrangements to ensure that monetary policy in the other countries of the planned rouble zone does not undermine the currency?

It is also far from clear whether the industrialised countries agree on how the fund should operate. Mr Edmund Schlesinger, Bundesbank president, has suggested it should run for only one year and that extensions be agreed among the G10. This would

keep the Russians on a short leash.

The stabilisation fund itself will only come into effect when Russia and the republics have satisfied the IMF and G10 that they have effective macro-economic and structural reform programmes in place. It is therefore far from certain that it can be established in time for Russia's planned move to a unified exchange rate for the rouble on July 1.

It is little wonder that some senior western monetary officials privately doubt whether the fund will come into being at all.

But the stabilisation fund is only a small part of a bigger and more complex mosaic. "The big question is how much they - that is their government, the country and the Russian political community - recognise the true magnitude of what faces them," one senior

western official mused this week.

Mr Gaidar spoke of Russia having a stable and high rate of growth after five years. Some western officials talk of a 25-year process of economic rehabilitation for Russia and the republics.

Ominous parallels are drawn with the Latin American debt crisis of the 1980s. That is only now resolving itself after nearly 10 years. Yet the Latin American countries had experience of the market economy and market-orientated structures in place; Russia and its neighbours have none of these.

But Russia clearly has one asset in the shape of Mr Gaidar. Mr Nicholas Brady, US Treasury secretary, expressed a fairly general view of Russia's deputy prime minister when he described him as "an enormously convincing person".

Perot gives new look to race for White House

By Jurek Martin, in Washington

THE latest polling nugget from the west - that Mr Ross Perot is virtually level with President George Bush in California, which holds its US primary on June 2, with Bill Clinton a close third - is beginning to focusing the minds of Republican and Democratic strategists on the impact of a strong independent candidacy in the presidential election.

Vice-President Dan Quayle, for example, noted with some glee this week that it was quite possible Mr Perot would pass Mr Clinton in the national polls in the weeks ahead and even emerge as Mr Bush's main challenger in November.

But, as another primary was taking place last night in Pennsylvania, his satisfaction at this prospect is tempered by growing evidence that Mr Perot is most popular at this early stage in the south-west and west, regions which have voted solidly Republican.

The Los Angeles Times survey gave Mr Bush 33 per cent, Mr Perot 32 per cent and Mr Clinton 28 per cent. Other local polls have put the Texas businessman ahead in his home state and in New Mexico and coming on strongly in Arizona.

Even if Mr Perot's support fades as the electoral year progresses, as most third-party candidacies have, the threat he poses to the two main party candidates may yet determine the outcome in critical states.

The most immediate concern is for Mr Clinton, assuming he is the Democratic nominee. To be relegated to third place would undermine his credibility further, which explains why he has taken to attacking Mr Perot on the campaign stump.

On the other hand, the historical record, demonstrated in 1924, 1912, 1968 and 1980, is that measurable independent candidacies tend to hurt the incumbent president most. Exceptions to this, however, were registered in 1924 and 1948.

Much would depend on how Mr Perot's support holds up.

Probably the best rule of thumb is that the more votes he gets the more he hurts the Democratic candidate, whereas if his support drops his natural market is more in the Republican ranks, concentrated in the regions where he is most appealing.

Mr Perot encourages this prospect by attacking Mr Bush more consistently than he does Mr Clinton. He said this week that if his friend, Senator Lloyd Bentsen from Texas, were the Democratic candidate he would not be contemplating running himself.

A strong Perot performance in November also raises the prospect of no candidate securing a majority in the electoral college, which in turn would throw the choice of the next president into the new House of Representatives.

But Mr Perot would have to do very well for this to happen. George Wallace got 13 per cent of the national vote in 1968 and carried five southern states, but this was not enough to deny Richard Nixon a comfortable victory in the electoral college (though not in the national vote) over Hubert Humphrey.

Conventional wisdom, supported by history, still has it that in the US, as in Britain, independent, or third-party, candidacies get squeezed in the autumn as the two main parties become energised. Certainly Mr Perot is now the subject of the sort of media scrutiny, not all of it favourable, which can take the bloom off his political rose.

Additionally, he has no formal political organisation in the country at large, beyond the small army of volunteers now trying to get his name on the ballot in every state. Although the influence of party machines has greatly declined, they still count when it matters.

Working for Mr Perot are his vast, private financial resources, equivalent to what the two main parties are likely to spend, and the pervasive sense of dissatisfaction with politics-as-usual and the likely two major candidates.

IMF gloomy on outlook for the Baltic republics

By George Graham, in Washington

THE International Monetary Fund has delivered a grim prognosis for the economies of the three Baltic republics.

In separate studies of the three newly independent countries, the IMF describes the economic outlook for Latvia and Lithuania this year as "bleak", while it calls Estonia's economic situation "precarious".

Latvia faces a drop in real gross domestic product of as much as 30 per cent this year after an 8 per cent decline in 1991. Some enterprises are being forced to halt activity because of shortages of energy and other raw materials.

In Lithuania, many enterprises will face the same fuel shortages unless the disruption to trade with other republics of the former Soviet Union is overcome.

IMF REVIEW OF BALTIC ECONOMIES 1991

	Latvia
GDP	-7.9 %
Consumer prices	+317 %
Real net wages	-21.8 %
	Lithuania
Net material product	-12.8 %
Retail prices	+224.7 %
Net wages (approx)	20 %
	Estonia
GDP	-10.8 %
Consumer price index	+211.8 %
Real wages	-39.4 %

Even if it succeeds in this, the IMF expects Lithuania's output to decline by at least 15 per cent and possibly by more than 30 per cent, on top of the 20 per cent decline recorded in 1990-91.

Estonia's "already precarious economic situation" has been exacerbated, the IMF says, by the dislocation of its trade with other former Soviet republics

and the shock caused by the higher cost of imports at world market prices.

"The prospect for 1992 is for a further fall in real GDP, perhaps of the order of 20 per cent, even if trade relations with other republics can be normalised," the Fund's study warns. Inflation has raged in all three republics, topping 300 per cent last year in Lithuania and Estonia and exceeding 300 per cent in Latvia.

The republics plan to introduce their own currencies, but this may be delayed until later this year. While they continue to use the rouble, their inflation performance will be tied to Russia's.

For Estonia, inflation may exceed 400 per cent this year, the IMF says, but in Lithuania the introduction of its new currency, the litas, "will provide an opportunity to achieve a sharp reduction in the wage-price spiral".

Finance ministers appeal for swift trade liberalisation deal

By George Graham

FINANCE ministers from industrial and developing countries yesterday issued an urgent call for a swift agreement to liberalise world trade.

Meeting in the interim committee of the International Monetary Fund - the Washington-based organisation's principal policy-making body - the finance ministers said a rapid conclusion of the Uruguay Round of the General Agreement on Tariffs and Trade (GATT) was essential to restore dynamism to world trade and would contribute to economic recovery.

"All countries stand to benefit from the round, and would suffer from a failure," the committee said in a communiqué.

"The success of the negotiations is a must."

Mr Carlos Solchaga, Spain's finance minister and the chairman of the committee, said it was not easy to negotiate in an election year, but expressed

disappointment over the GATT deadlock. "It must be said that responsibility is not shared equally among the different members of GATT. It lies mainly on the US and the European Community," he said.

Mr Solchaga said the failure to reach a new agreement put the IMF in the difficult position of asking developing countries to adopt "perfectionist" economic policies and open up their own markets, while the industrial countries kept protectionist barriers to their goods.

"I feel that this situation isn't a very comfortable one," he declared.

In other comments the interim committee communi-

quid:

- Called for appropriate monetary and fiscal policies to assure recovery and sustainable growth, coupled with measures to eliminate unproductive spending and reduce public sector deficits.
- Welcomed signs of a stron-

ger economic performance by developing countries and urged continued financial support for low-income nations from the IMF's enhanced structural adjustment facility.

Praised the efforts of the countries of eastern Europe and the former Soviet Union to reform their economies.

Expressed its concern that the IMF's quota increase had not yet come into effect, and asked all members which had not agreed to the increase to do so "as a matter of urgency".

This is not the first time the committee has issued a call for a successful conclusion to the Uruguay Round.

But Mr Michel Camdessus, the IMF managing director, last week acknowledged that such calls had little effect.

"One of the deficiencies, if there are any, of the interim committee is that you have there assembled distinguished ministers of finance but their trade colleagues are, well, out to lunch in their capitals."

Critics in Russia condemn \$24bn aid package

Yeltsin shuns 'western dictation'

PRESIDENT Boris Yeltsin said yesterday Russia did not share all the views of the International Monetary Fund and would not allow it to dictate conditions to Moscow, the Interfax news agency reported, Reuter reports from Moscow.

On Monday the IMF and World Bank approved membership for Russia and other former Soviet republics, opening the way to a \$24bn (£13.5bn) western aid package.

"We do not intend to work to the direct dictation of the IMF," Mr Yeltsin said before leaving on a three-day tour of northern Russia and Siberia. "We do not share the views of this organisation on everything and we will stick to our point of view."

Mr Yeltsin's conservative critics say the aid package will tie the government's hands and put the country under the west's effective control.

"We do not want to throw ourselves head first into the abyss and grab all \$24bn at once," the president said.

Russia intended to work out carefully what to do with the money and in this way avoid the "social catastrophe" which had enveloped some third world countries after receiving IMF aid, he added. Peter Norman adds from Washington: Mr Yeltsin's remarks caused no visible concern at the IMF's Washington headquarters.

"It means that President Yeltsin has perfectly understood the methods of the IMF," said Mr Michel Camdessus, the organisation's managing director. That is "never to dictate but to agree with the country on a programme which is basically the programme of that country".

While some diplomats attending the spring meetings of the IMF and World Bank dismissed Mr Yeltsin's remarks as political posturing, others looked ahead to a difficult learning process after the initial euphoria associated



Michel Camdessus: IMF methods understood perfectly

with IMF and World Bank membership for Russia and the other former Soviet republics had died down.

The US Treasury has put forward a compromise proposal to permit Russia and other former Soviet republics to join the International Finance Corporation, the World Bank affiliate which promotes private-sector investment, as soon as possible. Membership has been

snagged by an insufficient supply of IFC shares available for Russia and the other republics to take up their full entitlements in the corporation.

According to a senior US Treasury official, the US has proposed that the states join the IFC by taking up shares available and be given access to the IFC's resources. The shareholdings would then be topped up as and when new shares became available.

Former BNL man jailed before trial

By Alan Friedman, in New York

A US judge has jailed Mr Christopher Drogoul, the man at the centre of the scandal over more than \$4bn (£2.2bn) of improper Iraqi loans extended by the Atlanta, Georgia branch of Italy's Banca Nazionale del Lavoro (BNL).

Mr Drogoul, the former manager of the BNL Atlanta branch, is due to stand trial on June 2 over the affair.

Documents obtained by the Financial Times show that more than half of the BNL loans to Baghdad helped to finance Mr Saddam Hussein's development of nuclear, chemical and ballistic missile projects.

But US prosecutors have

thus far only brought indictments against Mr Drogoul and other low-level BNL officials on the basis of fraud and tax evasion charges.

According to Ms Gerilyn Brill, the first assistant US attorney in Atlanta, Mr Drogoul was jailed because of fears that he might flee the country. Ms Brill could not, however, explain why such fears had arisen some 14 months after Mr Drogoul was originally indicted; he has been at liberty ever since.

It is understood that US prosecutors were infuriated four weeks ago when Mr Drogoul broke his long silence and told an Italian newspaper that US government officials had secret knowledge of the BNL Atlanta loans to Iraq's military procurement network.

Pemex shake-up may follow gas blast

Damian Fraser on a strengthened case for restructuring at Mexico's state oil company

THE explosion that killed at least 191 people in Guadalajara, Mexico last week may have strengthened the hand of those wishing to restructure Petroleos Mexicanos (Pemex), the once-proud state oil concern.

On Monday, Mexico's attorney-general, Mr Ignacio Morales Lechuga, ordered the jailing of seven government officials, including four from Pemex, for charges including negligent homicide. The blast was caused, said the attorney-general, by a leak of large quantities of petrol, combined with other combustibles, into the city's sewer system, as a result of a corroded water pipe. The Pemex officials had called off an emergency check of gas leaks in the early morning of the explosion.

Pemex, along with local government officials who failed to evacuate the endangered area after receiving complaints about gas leaks, has come under fierce criticism. The outrage has been fuelled by Pemex's original denial of all responsibility, coming just a couple of hours after the explosion, and the public accusation it made against a small cooking-oil company (which is still being investigated).

Rescue workers showed their disgust by interrupting a press conference given by the govern-

MEXICO'S current account deficit rose to \$13.3bn (£7.5bn) last year, \$2.2bn more than the government's forecast last November and almost double 1990's deficit of \$7.1bn, writes Damian Fraser in Mexico City.

However, in its annual report the Bank of Mexico claimed the deficit attracted its own financing, and because public finances were healthy, was of no cause for concern. Mexico ran a record surplus of \$20.2bn in the capital account last year, helping push up reserves to \$17.55bn at the end of 1991 which, in turn, was \$7.39bn more than at the end of 1990.

The deficit was fuelled by a rapid increase of imports to \$38.2bn, 22.9 per cent more than in 1990, against stagnant exports. The bank drew

comfort from performance of non-oil exports, up 15.9 per cent, and slower growth of consumer imports.

Critics charge that the roughly 9 per cent real appreciation of the peso against the dollar last year helped trigger the deterioration in the trade position.

The bank said that foreign investment amounted to an impressive \$12.3bn last year, of which \$7.5bn was portfolio investment and \$4.8bn direct physical investment. The portfolio investment was fuelled by successful share offerings in Telcel, the privatised telephone company, and huge foreign appetite for other blue-chip Mexican equity and peso denominated debt.

Mr Rogelio Ramirez, an economic consultant, said: "I would be very surprised if the government did not take this opportunity to shake up Pemex."

The government may for example loosen restrictions on allowing private capital into energy, break Pemex up into holding companies, and force a much more vigorous and public audit of its operations and finances.

Until now the president has shied away from a radical restructuring of Pemex, probably for fear of creating a backlash in the company that would damage productivity. Pemex's exports of \$8.3bn a year account for about 26 per cent of the country's total. Pemex thus still remains a

law unto itself, whose operations are a guarded secret. The lack of accountability appears to have created a culture of negligence, in which accidents are not uncommon.

Last year a refinery blew up killing at least six and injuring 329. In 1984 tanks of liquid gas exploded killing 400.

Pemex shoulders the blame with local government officials, whose actions before and after the explosion underline the huge gap between the apparently articulate, clean-cut ministers in charge of Mexico's federal government, and politics at a local level. It appears officials, apart from failing to enforce environmental regulations, repeatedly ignored warnings that gas was leaking from the sewerage, and failed to

evacuate residents when there was still time. Despite the evidence, the governor, Mr Guillermo Cosío, who has long been tainted by charges in the press over corruption and nepotism, said at first that no government official was at fault. Then he claimed that residents had been warned, but behaved like little children in doing exactly the opposite to what they were told. Critics claim that, in ordering bulldozers to clear up the rubble before all bodies were found, local authorities may have caused more deaths.

Mexicans are concerned that similar accidents could occur elsewhere, and are demanding even more forcefully that the government enforce and business obey Mexico's environmental and safety laws.

An editorial in *Epoca*, a weekly magazine, captured some of the public mood when it said: "All of us in the cities live in constant risk. We live without fire escapes; meeting halls do not have emergency exits, and when there are, they are closed; gases, liquids, and other dangerous substances are released as if they were nothing... It is not possible to manage the lives of millions of Mexicans under a dictatorship of casualness. And that is what we have been doing so disgracefully for a long time."

Argentina introduces tough curbs on technology exports

By John Barham, in Buenos Aires

ARGENTINA has introduced strict new controls on exports of sensitive technologies, in a further step towards complying with international pressure to curb development of its nuclear and missile industries.

Mr Guido di Tella, foreign minister, said yesterday the controls would unify Argentine policy and align it with existing international controls on weapons of mass destruction, nuclear technology and technologies with dual civilian and military applications.

He said the loss of existing sales to countries without safe-

guards would be replaced by new markets in the US. He added negotiations between an Argentine company whose nuclear exports to Iran were banned earlier this year and US companies were "well advanced".

Mr di Tella said the new controls would mean that Argentina could be taken off an international blacklist of "unreliable" countries, allowing it to import advanced technologies like supercomputers.

Over the past two years Argentina has responded to intense international pressure, especially from the US, to halt development of nuclear and missile technologies that were

a centrepiece of the once-powerful military-industrial complex.

It scrapped the controversial Condor II intermediate-range missile project and opened its nuclear industry to international inspections.

It intends to sign the 1987 Tlatelco treaty this year, which bans nuclear weapons in South America.

Despite the government's evident intention to comply with safeguards, there is concern over continuing leakage of sensitive technologies through informal military channels and the emigration of highly trained scientists to Middle East countries.

UWP triumphs in St Lucia election

By Canute James in Kingston

MR John Compton is to be sworn in this week as prime minister of St Lucia for a third consecutive term, following the victory of his United Workers Party in a general election on Monday.

Preliminary results have given the UWP 11 of the 17 seats at stake, with the others going to the St Lucia Labour party led by Mr Julian Hunte. Mr Compton overcame damaging allegations during the

campaign that he had been having an affair with an 18-year-old schoolgirl for the past four years.

While not denying the claims, the prime minister said they were part of a "smear campaign" and that what he did in his private life was a matter only for himself and his family.

Mr Compton has indicated that this would be his last term.

His victory has cleared the way for St Lucia and the other

Windward Island nations Grenada, St Vincent and the Grenadines and Dominica - to create a political union.

He pledged to hold a referendum on a European Community-style political union by the end of the year. Mr Compton argues such a union is needed to help the islands compete economically.

Political unity is supported by Mr Compton, but not by Mr Hunte who had threatened to withdraw St Lucia from moves towards a federation.

Colonial stamps 'duped collectors'

By John Mason

UNSUSPECTING stamp collectors were the victims of a massive swindle involving the manufacture of stamps for colonial governments with deliberate printing mistakes, a London court was told yesterday.

Commemorative stamps printed with errors such as wrong colouring, inverted watermarks and faulty perforations included some issued to mark the royal wedding of Prince Andrew and Miss Sarah Ferguson, the jury at Southwark Crown Court heard.

Some stamps produced to mark the Queen's 40th wedding anniversary were printed with an inverted picture. A set to celebrate the Prince and Princess of Wales 1981 wedding rose in value from 50p to 570 because it had been printed with a specimen over-ink.

Other deliberate mistakes in the printing of stamps included a picture of a Model T Ford car with right hand, rather than

left hand, drive and a tennis design with the ball airbrushed out.

Opening the prosecution against seven businessmen, Mr Michael Worsley QC, said stamp collectors had been willing to pay for the rarity value of such stamps which they had been told had slipped through the normal checking procedures.

"The public thought that they were buying rare errors. They thought they were buying a genuine mistake by the printers and were paying a price based on that. They were being deceived," Mr Worsley said.

Seven businessmen deny various charges including conspiracy to defraud and fraudulent trading between October 1985 and July 1989.

The defendants are Mr Clive Harold Feigenbaum, a former chairman of Stanley Gibbons stamp dealers; Mr Alan John Lagard, Mr Ronald Wale, both stamp dealers from Southampton; Mr Frederick George Hughes of Surrey; Mr Ronald Frederick Grover of

Hants; Mr Brian Pilling, managing director of Bristol stamp dealers Urch Harris and Mr John Charles Smith, a director of the Crown Agents Stamp Company.

Mr Feigenbaum was the "mastermind" behind the swindle, Mr Worsley suggested. He owned Forst International, the printing company which carried out the work and which was at the centre of any fraud. He also owned two other stamp dealing firms involved in selling the bogus stamps to collectors.

When police searched various premises, they found enormous quantities of the bogus stamps along with bags full of instructions to the printers.

The fraud involved an enormous trade in the bogus collectors' items, Mr Worsley said. The jury would only be shown a sample of the stamps found. Had all the stamps to be produced in court been sold at their catalogue value, then philatelists would have been defrauded of tens of millions of pounds.

The case continues.



Swallows and Amazons sail to the rescue of an ailing boatyard business

By Jimmy Burns

THE Nancy Blackett, a 28-foot cutter once owned by the writer Arthur Ransome, has come to the aid of an ailing family-run boatyard business.

The cutter was named after Ransome's heroine in his most famous book, the children's adventure story Swallows and Amazons. Nancy was the captain of the Amazon, "a fine little ship, with varnished pine planking."

In recent years, the Nancy Blackett has been less than time, languishing in Scarborough harbour, sunk and a danger to shipping.

But now, with advice from the Rural Development Commission, the cutter has been partially refitted by Harbour Marine Services, a small boatyard in Southwold, Suffolk.

A year ago the owner of the business Mr John Buckley hit by cash flow problems brought on by lack of business ex-

pense approached the Commission, the government agency which promotes the economic and social well-being of rural communities.

The boatyard's owner Mr John Buckley said yesterday: "It's amazing what you spend without realising it. The Commission sent an adviser along who told us how to keep a tighter control on things, how to talk to the bank manager, and talk back to him."

Advice has included taking on the contract to complete refitting of the Nancy Blackett, which is worth only £3,500 a year in maintenance (some 10 per cent of the boatyard's annual turnover) but is expected to bring in many additional customers, both local and international, because of the popularity of the boat.

Illustration by kind permission of the estate of the late Arthur Ransome, Penguin Books, and Jonathan Cape

Britain in brief



Pro-Europe think-tank established

A new think-tank - the first to link a pro-European Community stance with the market-driven economic philosophy associated with the Thatcherite radicalism of the 1980s - has emerged at Westminster.

President of the European Policy Forum project is Mr Graham Mather, who recently quit after five years as director general of the right-wing Institute of Economic Affairs following continued political differences with the UK's Euro-sceptic founders.

The EPF, chaired by Lord Hunt of Tanworth, a Cabinet secretary to four prime ministers, is described as "a non-partisan combination of discussion forum, channel for international contacts and think-tank."

Membership of its governing body includes Lord Alexander of Weordon, National Westminster Bank chairman; Sir Christopher Tugendhat, former Tory EC commissioner; Lord Howe, leading Liberal Democrat policy adviser; Sir Roy Denman, former EC ambassador to Washington; Mr Goron Tunhammar, president of the Swedish Employers' Federation; Mr Samuel Brittan, assistant editor of the Financial Times and Mr Martin Jacques, former editor of Marxism Today.

Private school rolls decline

Pupil numbers at independent schools are down for the first time in nine years, with boarding schools bearing the brunt of the decline, according to figures issued by the Independent Schools Information Service.

The census shows that fees rose by an average of 12 per cent on last year, nearly three times the rate of inflation, taking average boarding fees to

£2,625 a year and day fees to £3,774. Overall, private pupil numbers have declined by only 0.3 per cent in the last year. In January, 475,358 pupils attended 1,364 schools affiliated to IIS. But the number of boarding pupils is sharply down - by 4 per cent on the year making a total drop of nearly 11 per cent in three years.

Call for safeguards

Companies should separate the functions of chairman and chief executive as one of a number of safeguards against malpractice, Mrs Barbara Mills, the new director of public prosecutions, said.

She suggested companies appoint audit, remuneration and nomination committees, make sure no individual is sole signatory to a company bank account, and introduce effective non-executive directors.

Judges may lose their wigs

Ceremonial wigs may be going out of fashion after almost 300 years.

As commercial court judges yesterday debated a proposal from the Commercial Bar Association that barristers and judges should no longer have to wear wigs, the new Speaker

Nurses decline to back reform

An attempt to force the governing body of the Royal College of Nursing to declare its support for the aims of the government's National Health Service reforms was rejected by the RCN annual congress.

An emergency resolution called on the RCN council to declare its support for the aims of the reforms in the aftermath of the general election.

Trident role questioned

The rationale for Britain's Trident strategic nuclear deterrent can legitimately be questioned in view of US and Russian disarmament, a cross-party parliamentary committee said in a report.

The government had maintained its view that Trident was a minimum deterrent, and this had apparently been accepted by Mr Boris Yeltsin, the Russian president.

"None the less, the justification for Trident, the number of warheads to be deployed and the relationship of the scale of the strategic deterrent to that deployed by any potential enemy are once again legitimate political and military issues," the report said.

Labour leader ballot closes

Mr John Smith, the shadow chancellor, confirmed his head start as far-away front runner in the Labour leadership contest by winning nominations from 162 MPs or about 60 per cent of the parliamentary party.

His lone rival Mr Bryan Gould, the shadow environment secretary, polled 63 votes, only narrowly passing the 55 vote qualifying hurdle and leaving him a mountain to climb before the July 18 runoff at a special conference of Labour's electoral college. But the contest for the deputy leadership delivered a surprise when Mrs Margaret Beckett, widely seen as Mr Smith's "dream ticket" partner, polled 89 votes - markedly lower than expected in what is now a fierce three-way battle.



of the House of Commons, Miss Betty Boothroyd, took her seat without the familiar wig.

Barristers have complained that wigs are uncomfortable and old-fashioned, and some say they intimidate the public. The commercial judges reached no conclusions but recommended widening the debate.

COMPANY NOTICES

LANCASHIRE & YORKSHIRE ASSURANCE SOCIETY

NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given that the 100th Annual General Meeting of the Lancashire & Yorkshire Assurance Society will be held on Wednesday 26th May 1992 at 12.00 o'clock at the Rotherham Mount House, Rotherham.

AGENDA

- To receive the Chairman's Report for 1991.
- To receive the Accounts for the year ended 31st December 1991 and the Auditors Report thereon.
- To elect Mr. M. J. Booth as a Member of the Committee of Management.
- To approve the appointment of Mr. K. A. James and Mr. R. K. Ogan as Members of the Committee of Management.
- To transact any other ordinary business of the Society.

By order of the Committee of Management, J. C. Hirston CBE, Secretary, 22nd April, 1992. Moorpark Hall, Moorpark Road, Rotherham, S60 2AW. Any member entitled to attend and vote at the above meeting may appoint a proxy to attend and vote instead of him or her. A proxy need not be a member of the Society. A form of Proxy may be obtained from the Registered Office of the Society and, in order to be valid, must be deposited at the Registered Office not less than 24 hours before the time appointed for holding the meeting.

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LEGAL NOTICES

IN THE MATTER OF COLONIAL COMPANIES LTD AND IN THE MATTER OF THE INDEMNITY ACT 1966
In accordance with Section 4(1) of the Indemnity Act 1966 notice is hereby given that I, Peter S. Brown, WCA, a Chartered Accountant, have been appointed Liquidator of the above company by the Court on 24th April 1992.

Notice is hereby given that the Liquidator of the above company, Peter S. Brown, WCA, has been appointed by the Court on 24th April 1992. The Liquidator has been appointed by the Court on 24th April 1992. The Liquidator has been appointed by the Court on 24th April 1992.

NOTICE TO CREDITORS TO SUBMIT CLAIM
IN THE MATTER OF COLONIAL COMPANIES LTD AND IN THE MATTER OF THE INDEMNITY ACT 1966

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CONTRACTS & TENDERS

INTERNATIONAL PUBLIC TENDERING

Director of the Old-Town Hospital in Bratislava, Czechoslovakia, issues an international tender for project, realisation and financing of the renovation and construction of the Hospital on a turn-key basis.

Companies experienced in construction of health centres can obtain tender conditions and necessary information at the Directors' office at the Hospital not later than May 15th against payment of Kcs 10,000 - and submitting the list of references.

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Slovakia
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LEGAL NOTICE

Notice of Creditors' meeting under section 489(2) of the Insolvency Act 1986. Company No. 2852358. Registered in England. TEASDAIR LIMITED (a Public Limited Company) (formerly Teasdair Holdings (London) Limited (in liquidation)).

NOTICE IS HEREBY GIVEN, pursuant to Section 489(2) of the Insolvency Act 1986, that a meeting of the creditors of the above company will be held at the offices of 21 Colindale Avenue, London NW9 1ST, on 11th May 1992 at 11.00 am for the purpose of considering the proposed arrangements for the realisation of the assets of the company and for the appointment of a liquidator.

NOTICE IS HEREBY GIVEN, pursuant to Section 489(2) of the Insolvency Act 1986, that a meeting of the creditors of the above company will be held at the offices of 21 Colindale Avenue, London NW9 1ST, on 11th May 1992 at 11.00 am for the purpose of considering the proposed arrangements for the realisation of the assets of the company and for the appointment of a liquidator.

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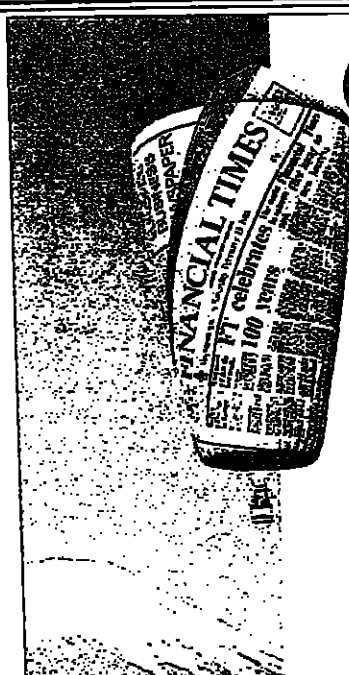
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FINANCIAL TIMES
LONDON & NEW YORK

Major pledge to fight EC labour code

By Michael Cassell

MR JOHN MAJOR, the UK prime minister, yesterday pledged Britain to play a central role in a Europe of nation states but warned that he intended to "hold at bay" the EC social chapter, which would damage British industry and destroy jobs.

Mr Major, whose speech to the annual conference of the Institute of Directors, the leading business lobby group, brought him a standing ovation, said he was not prepared to see "a centralised, United States of Europe" which would never be in the interests of the British people.

The prime minister emphasised that, when Britain assumes the EC presidency in July, the completion of the single market would be its first priority.

But his speech made clear Mr Major's determination to restrain the Community from taking decisions which he believed would damage Britain or which could better be taken at national or local level.

Referring specifically to the EC working time directive, which seeks to change existing employment laws and restrict working hours, Mr Major said he was not prepared to wave through plans that would add £5bn to the costs of British industry.

Attacking the proposals, he said he wanted it clearly understood throughout the Community that unnecessary

interference with working practices was bad for business. He believed strongly in deregulation and in getting government off the back of business and was not prepared to let Brussels intervene in areas Westminster had decided to leave alone.

On the working time directive plans, he added: "They are not for us. No one should be in any doubt. A Conservative government will strongly oppose such damaging regulation wherever it is found and we will not readily acquiesce in any attempts to impose these costs on our industry."

He said legislation would be introduced shortly to make unlawful the automatic deduction of union membership dues without written authorisation. Seven days' notice of strike action would have to be given, following a ballot.

Mr Major said that, despite the recession, there remained a new spirit of enterprise throughout Britain, with government policies making Britain a magnet for overseas investment. He added: "It is high time people stopped writing down our skills and damaging British manufacturing industry."

Britain, he claimed, was set for a new era of prosperity, the foundations for which had been laid by the recent election victory. The government intended to "root the values of enterprise, choice, ownership and opportunity even deeper into the bedrock of Britain."

VW chairman calls for change in work attitudes

By Michael Cassell

DRASTIC CHANGES will be required in longstanding attitudes governing industrial relations if the European economies are to prosper, Dr Carl Hahn, chairman of Volkswagen, told the IOD conference.

Dr Hahn, whose company this week faces the prospect of strike action among its workers, said the Marxist concept of a fundamental antithesis between labour and capital had been consigned to the "dustbin of history". But employers had yet to dismantle the old demarcations which still characterised the workforce.

He said the internal world of

the company could no longer be one of "captains and down-stairs". At all levels of corporate life, entirely new attitudes and qualifications were needed if businesses were to meet successfully increasingly complex challenges.

Employers, Dr Hahn stressed, had to create a climate in their companies which permitted all staff to contribute to the success of the business.

The best solution to harmonious progress was to bring all workers closer to the creation and management of resources and to invest them with a sense of ownership through increased participation and responsibility.

By Peter Marsh,
Economics Staff

THE Confederation of British Industry yesterday gave an upbeat view of prospects for manufacturers later this year, though warned that the timing and strength of the expected recovery was uncertain.

The assessment came in the CBI's latest quarterly survey of industry trends, conducted among 1,328 manufacturing companies in 50 sectors between 27 March and 13 April. Of the total responses, 94 per cent were filed prior to the general election result.

The survey said output and orders had continued to fall

over the past four months, but at a lower rate than last year.

Business optimism had shown its biggest jump for nearly four years, supporting indications that a hesitant upturn was either already happening or about to occur.

Factors that could hold back the recovery included slow world growth, which could dampen export demand; high company and consumer debts; and a continuation of high interest rates, caused by the UK's commitment to the European exchange rate mechanism.

Another negative aspect was reduced spending on domestic touring investment. The CBI

believes this will fall by about a third by the end of this year compared with late 1990, prior to the onset of the UK recession.

This is not the first time the CBI's quarterly survey has pointed to recovery. Last October it provided similar indications about an imminent upturn, a message which turned out to be false.

However, Mr Andrew Sentance, the CBI's director of economics, said the latest survey gave stronger reasons for believing a revival was on the way. "It is giving us the strongest indications for two years about the future levels of orders and output," he said.

CBI sees confidence grow

UK EMPLOYERS QUARTERLY SURVEY

Sterling thrives on overseas support

Peter Marsh finds Japanese, German and US investors more confident in UK after election

STERLING has proved one of the main beneficiaries of the Conservatives' election victory just under three weeks ago.

Against the D-Mark, the pound has gained more than 10 pence, as a result of the biggest sustained burst of international support for sterling since Britain joined the European exchange rate mechanism (ERM) 19 months ago.

Yesterday sterling closed in London at DM2.9375, unchanged on the day, but within just over 1 pence of its central ERM rate against the D-Mark of DM2.96.

Behind the rise - which has lifted sterling from a low of DM2.835 on April 4 - is the fact that investors from Japan, Germany and the US interpreted the Conservatives' convincing election performance as underlining Britain's commitment to the ERM.

It removed nagging doubts that a new government might devalue the pound within the 10-currency grid, as part of a bid to engineer a reduction in the high level of UK interest rates.

It caused international investors - many of which had avoided sterling purchases during the pre-election uncertainty - to move funds out of currencies such as the D-Mark and the dollar and into sterling.

One of the side effects of the stronger pound has been to help the government sell about £4bn of gilt-edged securities (gilts) in recent weeks - of which up to about a half are believed to have gone to overseas buyers.

A second factor helping sterling is that many in financial markets believe that over the next few months Britain will move sterling from its broad, 6 per cent band in the ERM to join the majority of nations in the system whose currencies are tied by narrow, 2.25 per cent bands.

This should reduce still more the possibility of any sharp falls in sterling, and is seen as a further reason to buy it.

Also increasing confidence in the pound is economic evidence of the past few weeks pointing to a weak UK economic recovery later this year.

Fourth, the government appears to be in no hurry to cut base rates, held at 10.5 per cent since September, giving investors another reason to buy sterling.

Finally, sterling has benefited from the negative thoughts many investors have about the economic and political prospects of other nations - including Germany, France and Italy - leading to a tendency to switch funds out of these countries' currencies and into the UK's.

But for all these helpful influences, any temptation to wax too lyrical about sterling's rise should be resisted. In some senses, the pound's increase in value has simply corrected its fragility prior to the election, when it was the weakest mem-

ber of the ERM grid. It is now fourth from bottom, above the Danish krone, the French franc and the Italian lire.

Also, investor sentiment could easily switch away from sterling, in the event of unsettling factors such as a burst of inflation or signs that UK recovery is running out of steam.

Perhaps the best way of looking at sterling is to consider the difference between the yields on UK gilts compared with the equivalent government bonds issued by Germany. That underlines the difference in sentiment towards the pound compared to the D-Mark, the ERM anchor because of its record as the system's most stable currency.

Prior to the election, 10-year gilts had yields a full 2 percentage points higher than the corresponding German bonds - indicating the extra payment demanded by international investors for holding sterling

assets as opposed to those denominated in D-Marks.

After sterling's recent rise (and a similar increase in gilt prices, paralleled by a decline in yields) the yield gap has been brought down, but only to about 1.4 percentage points.

Although some gilt specialists reckon this will decline further to about 1.2 percentage points by the end of 1992, the difference is still substantial - reinforcing the distance the pound has to travel before it is regarded on financial markets as being anything like such a good bet as the German currency.

Charles Dickens has replaced Florence Nightingale on a new, smaller £10 note which was unveiled today by the Bank of England. The note, to be issued tomorrow, keeps the brown/orange colour of its predecessor but is about one centimetre smaller all round. A Bank of England spokeswoman said the new size was in keeping with the recent issues and would be more convenient to handle.

The Privatization Process

Argentina is sending international business a new signal. Investment opportunities in the now rapidly growing Argentine economy are in the fast-lane. The government's privatization programme is about to enter its final stage. Domingo Cavallo, Minister of the Economy, will personally introduce this Seminar focusing on:

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BUSINESS AND THE ENVIRONMENT

Sweeping troubles under the rug

Carpet manufacturers are facing mounting pressure to recycle their products, writes Daniel Green

About 5m tonnes of old carpets are thrown out every year in Britain, more than 7 per cent of the country's industrial, commercial and construction waste. Recycling them is one of the toughest problems facing environmentally-minded companies.

The difficulty is that carpets are mixtures. They might include bitumen, latex, nylon or polyester as well as natural fibres such as wool or jute. Separating these components so they can be used again is expensive.

Yet a cheap solution will have to be found quickly. The supply of landfill sites, where most carpets are dumped, is limited. Government departments have a policy of encouraging recycling as an alternative. Already in Germany, carpets cannot be disposed of in landfill sites at all. Other countries and the European Commission are looking at the possibility of strengthening their rules on the use of landfill sites.

The pace of change is worrying the UK carpet industry. Some European countries may be asking for a recyclable carpet to be developed by the end of the century, according to Hugh Wilson of the British Carpet Manufacturers Association. "This would mean huge changes for the industry," he says. He has asked the European Commission what environmental plans it has for the carpet industry and is still waiting for a reply.

Some in the industry are not waiting. Companies in Germany are working hard to find a way to recycle carpets. "It's an emotive issue," says an executive at a German carpet manufacturer. "If we say we are close to being able to recycle carpets we will get lorry loads at our door tomorrow."

He is cautious about the effects of possible legislation. "The worst case is that anyone who sells a carpet has to take an old one back. The best we can hope for is that we will have to take only the carpets we

knew would be coming back."

The German carpet industry is trying to pre-empt state controls and has set up an environmental group, Gemeinschaft umweltfreundlicher Teppichboden (GuT). GuT has instituted a voluntary seal of approval for carpets that are tested to be free of certain toxic materials. Its members have also set up programmes to investigate waste and recycling. Companies from Belgium, the Netherlands and the UK have also joined GuT.

This embracing by manufacturers of the environmentalists' cause is not universally welcomed. "The Germans are making crosses for their own backs," says the British Carpet Manufacturers Association.

But ICI Fibres, an associate member of GuT, says that in Germany companies must be seen to be taking a responsible attitude. The ideal technological solution would be to have a carpet made entirely from polyester or nylon. When it reached the end of its life it would simply be melted down and re-used - either



Disposing of old carpets may cause the price of new ones to rise

made into more carpets, or into low-performance plastics such as for fencing posts.

But this is several years away because it is difficult to make a carpet that uses the same material for both the pile and the backing.

The Manchester-based British Textile Technology Group has another solution in mind. It wants to develop a hand-held fibre tester that will identify automatically the materials used in a carpet. It has applied for Commission funding to develop the device.

The British Carpet Manufacturers Association, on the other hand, favours a return to the old days. Traditional carpets are made from wool with a jute backing. When worn out, they could be burnt in power stations to generate electricity, says the Association.

Ironically, carpets have been important in recycling for many years as an end product. Parts of carpets can be made from old tyres, insulating panels and flexible foam.

Now the industry is faced with the prospect of millions of tonnes of used carpets, grit and all, being dumped on its doorstep. And users of carpets, in offices, factories and homes, may have to pay more for new carpets to help pay for the cost of getting rid of old ones.

In Germany, the industry is determined to take the initiative from the legislators. Any carpet manufacturer hoping to sell into Europe's biggest market will have to conform to the rules set there. Germany is setting the standards. The rest of Europe may have to follow its lead.

Noise goes out with a bang

By Andrew Baxter

On a trip to Hong Kong in the early 1980s, Ulrich Schoene recalls seeing an old mattress wrapped around a hydraulic hammer to muffle the noise as it toiled away on one of the colony's construction sites.

A rough and ready solution, perhaps, to the noise from large hammers - or breakers - attached to the booms of heavy-duty excavators. Hydraulic hammers, invented by Krupp Maschinenbau in 1963, may be one of the most economical tools available to the building trade and other industries, but few would deny they are a noise nuisance, especially in residential areas.

Increasingly, says Schoene, head of Krupp Maschinenbau's construction division, noise is being seen as pollution. Companies such as Krupp, which claims about 20 per cent of the world's hydraulic hammer market, Sweden's Atlas Copco, and Furukawa of Japan, are being forced to respond.

The pressure takes two forms: the first is a demand for quieter hammers, which - along with many aspects of environmental legislation - originated in Germany a decade ago and is rapidly spreading.

In the past year or so, the ripple-effects have crossed the Channel. David Slack, UK

marketing manager for Furukawa hydraulic breakers and rock drills, says: "Germany's always ahead, but noise is now very much a concern in the UK." The focus of attention, naturally, is demolition sites close to houses rather than quarries in thinly-populated areas.

Krupp, perhaps because it is German, makes more noise about its efforts to produce quieter hammers than some of its rivals. The product catalogue of Montabert, the respected French producer, stresses factors such as optimal production/weight ratios, output and reliability through design superiority and quality, with optional sound-proofing thrown in as an afterthought.

While marketing may differ,

though, all the suppliers are taking a similar approach to noise reduction, and have come up with a solution that imitates the mattress. While the working parts are more or less unchanged, considerable improvements have been introduced recently in the housings that encase them.

Atlas Copco's TEX-H breakers have a sound-deadening material integrated in the housing, substantially reducing noise from the breaker itself, while in Krupp's Compact System, introduced three years ago, the percussion mechanism is suspended and damped by two special plastic elements.

The system is aimed partly at reducing the recoil on the excavator and improving driver comfort, but also reduces noise by 5-8 dB. At 8 dB, this means that to the human ear the noise appears to be only half as loud. Slack notes that the approach taken by the industry has added about 15-15 per cent to the cost of hydraulic hammers.

Krupp first began putting such boxes round hydraulic hammers about 10 years ago, and offers a system which can be retrofitted to previously unprotected hammers. But further reduction in noise levels is likely to be marginal, and that still leaves a lot of noise from the sharp end of the hammer, for which there is no effective solution.

The need to reduce noise, along with a second pressure on hammer users - limits on hours of operation - has prompted the equipment industry to introduce hydraulic concrete crushers as a substitute for hammers. The massive, scissor-like crushers are fitted to excavators and rip into concrete without the noise and vibration of hammers.

In environmental terms, crushers have a further advantage over hammers. Their ability to separate the reinforcing bar from the concrete as they tear a building apart produces steel for recycling and pure concrete for fussy landfill sites.

Boston buries its traffic jams

Victoria Griffith reports on a scheme to put the city's main highway underground

When George Bush signed a \$15bn (£85bn) highway bill in December last year, America's top road construction companies received the news with champagne toasts. But they were unprepared for the backlash against new highways by environmentalists in the US.

Despite America's love affair with the car, many states, including New Jersey, Colorado, Maine and Florida, are rejecting highway expansion programmes in favour of mass transportation and other environmentally-friendly projects.

In Boston a \$5.6bn highway investment, 90 per cent of which will be funded by Washington, was nearly overturned by environmentalists convinced that fewer traffic jams would encourage more car usage, and with it more pollution.

The Conservation Law Foundation, a Boston ecological group, for months fiercely opposed adding more highway space to the city. But the foundation convinced city planners to modify the plan. "I am very happy with this project," said Stephen Burrington, lawyer for the Conservation Law Foundation. "I hope it serves as a model to other cities facing similar problems."

The Boston project, awarded to construction giants Bechtel and Parsons Brinckerhoff, will sink the city's central artery underground, widen it and improve road access in other parts of the city.

For more than a generation, Bostonians have reluctantly tolerated the highway, which cuts through the heart of the city. "People here look at the artery as a hulking green mass which carves their city

to bits," said Peter Zuk, the project's head.

When the offending highway is buried beneath the ground, the city plans to put parks, city avenues and a few high-priced real estate developments in its place. Most important, as far as the Conservation Law Foundation is concerned, is the city government's agreement to throw \$4bn into public transportation over the next few years and place strict limits on parking in the downtown area. The foundation settled its lawsuit against the project after the administration made these concessions last month.

Despite widespread support for the project, reaching a consensus has been painstaking. Dozens of special interest groups approached the city with legitimate concerns. Archeologists insisted on a project

delay to give them a chance to excavate the site.

Neighbourhood activists worried that the digging would send thousands of rats scurrying around Boston. They forced the city government to allocate \$60m to a pest control scheme.

Fishermen have been latest to complain. The project includes an underwater tunnel through Boston's harbour, and they were concerned that blasting would disturb the fish population. As a result, the city declared a moratorium on blasting during spawning season.

Delays caused by vying interests have caused city planners to move back the estimated completion date from 1998 to 2000. And further complications would make more delays likely.

The project, which represents the

largest urban highway project ever undertaken, is still far from problem-free. No one knows, for instance, what the city will do if it comes across hazardous waste during digging. And restaurant and shop owners in the city's Italian district, which borders the artery, are nervous that customers will be put off by construction.

No one doubts the benefits to the city after the project is completed, however. Studies point to the various estimated fortunes Bostonians will save by spending less time in traffic.

The new highway should improve truck shipments to and from the city. If everything goes according to plan, Bostonians believe the scheme will be a perfect marriage between economic and ecological development.

FT LAW REPORTS

Digest of Hilary Term cases

LEWIS v ROOK

(FT, March 3 1992)

In 1968, Lady Rook purchased a property, Newlands, in Kent. Included in the purchase were two cottages known as Nos 1 and 2 Hop Cottages on the south boundary of the property, the total acreage of which was 10.5 acres. The distance between No 1 Hop Cottages and Newlands was 175 metres. In 1978, Lady Rook sold No 1 for £28,000. Section 102(1) of the Capital Gains Tax Act 1979 provided that a gain on disposal of a dwelling-house was not chargeable to tax "if the dwelling-house was part of a dwelling-house which has been the individual's only or main residence throughout the period of ownership."

The General Commissioners found that No 1 Hop Cottages formed part of the entity which comprised the dwelling-house of Newlands and Mr Justice Mervyn Davies upheld the Commissioners' findings. The distance of the cottage from the house was not of paramount importance in the context of the Newlands set-up and was a matter of degree, he held. Allowing the Inland Revenue's appeal, the Court of Appeal stated that apart from the 175 metres between the cottage and the main house, Newlands was on the northern boundary and the cottage on the southern boundary of a 10.5 acre estate, separated by a large garden with no intervening buildings other than the greenhouses and tool shed. Those facts led to the inescapable conclusion that the cottage was not within the curtilage of and appurtenant to Newlands, and so was not part of the entity which constituted Lady Rook's dwelling-house.

powers of the local authorities and void *ab initio*, the banks claimed return of the sums on a restitutionary basis. On the present summonses, Glasgow sought declarations that the court had no jurisdiction in respect of the claims and asked that the actions be dismissed. The two actions came within the Jurisdiction and Judgments Convention 1968 (the Brussels Convention), which concerned "civil and commercial matters". Article 5(1) provided that a person domiciled in part of the UK might be sued in another part "in matters relating to a contract, in the courts for the place of performance of the obligation in question". The House of Lords having held that the transactions were void *ab initio*, the suggestion that the restitutionary claims were matters relating to a contract placed a severe strain on the language of Article 5(1). There was nothing in the cases to support such a conclusion, Mr Justice Fife stated, in giving judgment for Glasgow and dismissing the actions for want of jurisdiction.

OFFICIAL RECEIVER v NIXON

(FT, March 6)

The Official Receiver had been given leave to apply out of time for a disqualifying order against Mr Nixon from acting as a company director. Mr Nixon had been appointed as consultant to two companies and he had resigned shortly before the receivers were appointed. The companies had left unsecured liabilities of £1,54m, and Mr Nixon was charged *inter alia* with failing to keep proper accounts and of allowing the one company to trade while insolvent. In considering an application for leave to commence disqualification proceedings more than two years from when the company became insolvent (see section 2), the court should take into account (1) the length of delay; (2) the reasons for delay; (3) the strength of the case against a director; and (4) the degree of prejudice caused to him by the delay (Secretary of State for Trade and Industry v Dessel, CA, November 29 1991). In the instant case, the Court of Appeal stated, in dismissing Mr Nixon's appeal against Mr Justice Vinelott's

decision upholding leave granted to the Official Receiver to apply out of time, the evidence had disclosed a sufficiently arguable case that Mr Nixon was either a shadow or *de facto* director in the context of the actions he had taken on the companies' behalf.

POWELL AND ANOTHER v HAMBROS BANK (JERSEY) LTD

(FT, March 18)

Paramount carried on business as a charter airline and, in August 1988, an administration order was made in respect of the company. In the present proceedings, the joint administrators were alleging that in July 1989, the company had sums of £1.3m and £246,800 which were transferred from England to an account held by a Jersey company with Hambros Bank (Jersey). They asserted that the payments were transactions at an undervalue made when the company was unable to pay its debts and sought an order under section 238 of the Insolvency Act 1986 for the bank to restore the money to the company. The administrators obtained leave to serve proceedings out of the jurisdiction. At first instance, however, the judge acceded to the bank's application that that leave should be set aside. Allowing the administrators' appeal, the Court of Appeal stated that where a foreign element was involved, the court would need to be satisfied that the defendant was sufficiently connected with England for it to be just and proper to make the order against him. And in considering whether there was sufficient connection, the court had to look at all the circumstances of the case. If, in the present instance, the proceedings were to go ahead in England, the bank would not be precluded from raising the issue of whether there was sufficient connection with England as a defence.

WEBB v WEBB

(FT, March 11)

Mr George Webb bought a flat in Antibes in France and transferred it into the name of his son, Lawrence Webb. The purchase price of £260,000 was provided by the father and was placed pending completion in an account in the son's name

at the Antibes branch of Barclays Bank. Both father and son used the property as a holiday home but the father then sought to have the use of the property to the exclusion of the son and to have his son transfer it into his name. In the ensuing High Court action, the judge held that Article 16(1)(c) of the 1968 Brussels Convention, which stipulated that only courts of the contracting state have the jurisdiction to decide on property (rights *in rem*) of the contracting state in which the property is situated, was not applicable. Adjourning the son's appeal, the Court of Appeal stated that the proper scope of Article 16(1) might depend on identification of the policy underlying the article. The European Court was the appropriate forum to identify the correct purposive interpretation of article 16(1) in its application to the facts of the case.

MCALPINE HUMBEROAK LTD v MCDERMOTT INTERNATIONAL INC

(FT, March 13)

In a contract for construction of the deck structure of an offshore drilling rig, placed with the defendants, McDermott, four subcontracts were awarded to the plaintiffs, McAlpine. Delays ensued and the costs actually incurred by McAlpine came to £2.6m but it claimed £3.5m, maintaining that that sum was due under the contract, or as damages for breach of contract. The judge found that the contract had been frustrated and awarded McAlpine a *quantum meruit* equal to its costs plus 10 per cent profit, less £1m already paid by McDermott. He dismissed McDermott's counterclaim. Allowing McDermott's appeal, the Court of Appeal stated that the inherent probabilities, the contemporaneous documents, and the overwhelming weight of the evidence, all pointed in one direction. The cause of delay in starting fabrication was McAlpine's failure to qualify its procedures. It had nothing to do with the causes found by the judge so that the contract had not been frustrated and the lump sum price had not been displaced.

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KLEINWORT BENSON LTD v CITY OF GLASGOW DISTRICT COUNCIL
BARCLAYS BANK PLC v CITY OF GLASGOW DISTRICT COUNCIL
(FT, March 4 1992)

Two banks, Barclays Bank and Kleinwort Benson sued the City of Glasgow District Council in two separate actions, for £389,431 and £207,230 respectively, in relation to sums paid under interest rate swap agreements. Following on the House of Lords' decision in *Hazel v Hammersmith and Fulham* [1991] 2 WLR 372 that all such transactions were outside the

PEOPLE

Opportunity of 'secondary space'

Skidmore, Owings & Merrill, the Chicago-based architects which also sustains a significant interior design business, has hired Sara Galbraith as its new head of interior design in London.

Galbraith, an American who studied architecture at Berkeley, has spent the past seven years in London with Pfister Chadwick. Charles Pfister, whose design business was merged with an English firm on his death a few years ago, had once been a partner at SOM, so Galbraith - who had earlier worked for another SOM partner - says the style at her new firm is familiar.

Being a trained architect, which many of her predecessors in design at SOM were not, is a decided advantage, she claims. "You have to know how buildings work - interior



design is not just about picking fabrics and colours."

She says London offers marvellous opportunities at the moment, partly because of the upgrading of "secondary space". In other words refur-

bishing existing offices vacated for the plethora of recently completed buildings.

"Interior design has remained an important part of our business despite the collapse of the property market," adds SOM director Robert Turner. One of SOM's main claims to fame in London is as architects of Canary Wharf, the company says its involvement is "now virtually complete", leaving it "not overly exposed" to Olympia & York and its current troubles.

Galbraith's biggest current project is fitting out the new premises for the merged Manufacturers Hanover/Chemical Bank in Canary Wharf.

At Pfister Chadwick she had been working for Arthur Andersen which moves into the building in Kingsway being vacated by Chemical.

Moves in finance

■Takeshi Kiritto, formerly md of Nikko Bank (Luxembourg) has been appointed md of NIKKO BANK (UK). Koji Mitsumori is the new md of NIKKO EUROPE's European administration division in place of Kunihiko Tanaka who has returned to Tokyo.

■Michael Young, previously md of Harlow Butler Europe, has been appointed md for European strategy at BABCOCK FULTON PREBON.

■Peter Bull and John Perryman have been appointed directors of SOCIETE GENERALE STRAUSS TURNBULL SECURITIES.

■Paul Marceau is appointed director of property in corporate finance at BZW; he moves from Goldman Sachs.

■Tom Charlton, Han Ong and John Richards have been appointed to the board of MERCURY ASSET MANAGEMENT.

■Richard Martin and Nigel Watson have been appointed institutional funds director and institutional projects director, respectively, of CAPITAL HOUSE INVESTMENT MANAGEMENT.

■At WISE SPEKE Nigel Sherlock becomes deputy chairman of Wise Speke Ltd; Timothy Norton becomes chairman of Pilgrim Unit Trust Management; Chris Ring becomes chairman of Wise Speke Financial Services; Ben Houghton becomes chairman of Pilgrim Nominees and group director of operations; Peter Barlow becomes group compliance director; Ben Speke becomes a director of Pilgrim Unit Trust Management; and Richard MacAllister, Paul Scrutton and Nicholas Swales become directors of PIC Nominees. Brian Gillespie and Sam Phillips are retiring.

Clive Discount

■Michael Walker has moved up as the new chief executive of Clive Discount following the resignation of Nic Chamberlen, who becomes non-executive chairman.

Clive, one of the UK discount houses, has been owned by the Prudential Insurance Company of America (PIC) since 1986. Until recently it had functioned as part of the UK arm of Pru-Bache, the securities house, but the latter has severely cut back its London activities. Clive is now a wholly-owned subsidiary of PIC Holdings and Walker consequently moves on to the main board of the American company.

Chamberlen, 53, had been chairman of the European corporate finance section of Pru-Bache Capital Funding, and had been less involved in Clive in the past couple of years, leaving Walker, 43, largely running day-to-day operations from his position as managing director. Hence, while Chamberlen's other activities have been wound down, he has not returned to an executive position at Clive.

Constructive careers

■Michael Burgoyne has been appointed a director of Matthew Hall, part of AMEC. Malcolm Frost and Cliff Toft have been appointed directors of Matthew Hall Mechanical & Electrical Engineers.

■John Codling has resigned as a director of CLAYTHYTH in order to join the board of CHELSFIELD (UK).

Bigger board for RBS



ROYAL BANK OF SCOTLAND has promoted three of its top executives to the board as directors, bringing the total number to 25, the maximum allowed by the Edinburgh-based institution's articles of association. This means it has a bigger board than any of the big four clearing banks, which range from NatWest with 23 directors to Midland with 16. Royal Bank points out that unlike these institutions it has no regional boards with their own directors.

One of the three new executive directors is Peter Wood (above), the 44-year-old managing director of Royal Bank's financial services division who founded Direct Line, the bank's

telephone-based insurance subsidiary. He sold his 25 per cent stake in Direct Line to Royal Bank in 1988 and entered a service agreement with the bank. In the year to September 30, 1991 he earned £1.94m, most of it in the form of a bonus on top of his £275,000 basic salary, helped by Direct Line's good performance last year. He became head of financial services in late 1990 when the division was created by merging the bank's insurance, life assurance, leasing and fund management operations.

The other new executive directors are Norman MacLachlan, managing director of the operations division, and Tony Schofield, managing director of branch banking.

London Clubs

■London Clubs International, the casino operator, has restructured its board as part of its attempt to retain its gaming licences. Sir Gordon Booth, a former senior diplomat and ex-director of Hanson, joins the board as chairman. The present chairman, Richard Hanson, remains a non-executive director. Peter Byrne, currently managing director of the group's overseas operations, becomes gaming director. Tom Hodgson is joining the company from Grosvenor Clubs, a rival group, to fill the new post of compliance director.

The appointments follow the resignation last week of Max

OBITUARIES

Francis Bacon

FRANCIS BACON, who died yesterday at the age of 82, remained to the last what he had been throughout his long and active career, never so much the *enfant* as the *vieux terrible* of contemporary British art. As uncompromising and unabashed in his private life as he was in his work - which to him was ever a matter of the utmost seriousness - there was nothing of the Grand Old Man about him.

Yet he was a towering figure in his creative reputation, which was matched only by that of the somewhat older and oddly complementary figure of Henry Moore: both profoundly humane in their preoccupations, but the one dark, the other light; serene optimism against a bleaker pessimism.

The difference was that Bacon was to find himself almost alone - the only British painter in his time to be accepted, at home and abroad, as standing by right in the first rank with his contemporaries in the world at large. It is a paradox that he should have achieved such standing with work which, even as it was

being produced, was seen to be at odds with the trend of the contemporary avant-garde: surreal expressionism, darkly romantic, above all, figurative, in the time of formalist abstraction.

He was accorded two full-scale retrospectives at the Tate. At the first, in 1963, he stood alone *sui generis*. By the time of the second show, in 1986, the world had come round to him again. If, by then, the critic might enter certain reservations concerning his later work on its own terms, seen in the context of figurative expressionism revived - Baselitz, Clemente, Schnabel - clearly he remained a singular and towering figure.

But that first retrospective in 1963 was the more significant: it came after a career of barely 18 years as a painter. From the distance of the second show it could be seen to mark a watershed in that career, celebrating the substantive and astonishing achievement which would be enough to sustain his reputation undiminished.

Francis Bacon was born in Dublin in October 1909, of

English parents. He submitted himself to no formal training as an artist, and as a young man practised for a time as an interior decorator and designer. He continued to paint, even to exhibit, through the 1930s, but he destroyed most of this early work; it was not until 1944 that he again began to paint in earnest.

The mature achievement was almost byronic in its instantaneity. Two magisterial works of this first period, a sinister lurking "figure in a landscape" (1945), and the triptych, "three studies for figures at the base of a crucifixion" (1944), have rightly been in the Tate these past 40 years.

The next dozen years or so saw the production of the screaming Papes, the dogs, baboons and chimpanzees, the early portraits, the figures after Muybridge and, at last, the extended sequence of portraits of Van Gogh on the road to Tarascon. By 1963 the full range of his imagery was established and thoroughly explored, in particular the compositional device of the figure encapsulated by an open,

unspecific structure.

In the years following, Bacon's interest settled principally on the figure. The scale was amplified, the image subject to all manner of formal variations, but in essence nothing further was introduced. And as the imagery settled into a certain predictability, so the old shock and impact lessened. Attention fell more readily on the surface, and on the speed and subtle dexterity of Bacon's handling of his material. It was what he had said all along: what interested him was not the image for itself, not the message nor the content as such, but only the painting as painting - getting it right, making it real.

The problem with Francis Bacon and his work was never of Bacon's making; rather it was always the viewer's. Arrested by the image, viewers found it hard to move beyond it into the work itself. Perhaps it still seems strange to speak of the physical beauty of Bacon's work, but with time it becomes easier.

William Packer

Olivier Messiaen

MESSIAEN'S death yesterday at the age of 83 has robbed contemporary music of one of its few universally acclaimed and respected elder statesmen.

In an age characterised by schools and circumscribed aesthetic movements, his pre-eminence stemmed from his singular achievement in forging a musical language with profound implications for succeeding generations of composers, while remaining absolutely wedded to his highly personal vision of music's function.

Olivier Messiaen was born in Avignon in 1908; his father was a literary scholar, his mother a poet, and his development appears to have been precocious: he taught himself the piano and wrote his first compositions at the age of nine. A year later he began to study music formally, and encountered Debussy's *Pelléas* for the first time. Throughout his years at the Paris Conservatoire, 1919 to 1930, it was to be Debussy's example that provided the essential antidote to

the hidebound syllabus he was compelled to follow.

In 1931 he was appointed organist at La Sainte Trinité in Paris, a position he was to hold for the rest of his life, and from the outset of his career celebrated his Roman Catholic faith not by providing music for the liturgy, but in producing works whose impulse and function were essentially meditative. The organ cycles *La Nativité* and *L'Ascension* (originally written for orchestra) characterised his music in the 1930s and have become established as perhaps the most widely admired of all 20th century works for the instrument.

During the Second World War Messiaen was interned for two years at a prison camp in Silesia. Out of that confinement he produced what has remained one of the most widely played of all his works, the *Quatuor pour la fin du temps* (1941), written expressly for the composer to perform with his fellow inmates. On release he returned to the

Paris Conservatoire as a professor not of composition but of harmony, and later also of analysis. A meeting with the pianist Yvonne Loriod (who became his second wife in 1962) led to the start of a series of piano works with *Visions de l'arménien* (1948) and *Vingt regards sur l'enfant Jésus* (1944). The piano was to remain an integral part of his scoring, finding its way as a soloist into almost all his conceptions, parts conceived expressly for Loriod.

But it was the premiere of his *Trois Petites Liturgies* in the newly liberated Paris in 1945 that established Messiaen as a radical and controversial composer, even if his avant-garde affinities seemed at odds with his unshaken Christianity. In the post-war years his growing reputation as a teacher, his open-mindedness and interest in a host of western and non-western musical models brought many young, highly gifted composers to his analysis classes and to

the private composition seminars he held in Paris. His early pupils included Boulez, Stockhausen, Barraqué and Xenakis.

In the 1950s he began an intensive and systematic study of the songs of birds, "the greatest musicians to inhabit this planet", incorporating them into works such as *Oiseaux exotiques* (1956) and the huge cycle of piano pieces *Catalogue d'Oiseaux* (1956-58). From the 1960s onwards his music tended to become ever more monumental and meditative.

The culmination of this line of development and indeed of Messiaen's life work appeared to be his *scènes Franciscaïnes*, *St François d'Assise*, staged at the Paris Opéra in 1983.

Messiaen's was a non-developing art, and in that sense strangely foreign to the Western art-music tradition. He was one of this century's most singular and distinctive creators.

Andrew Clements

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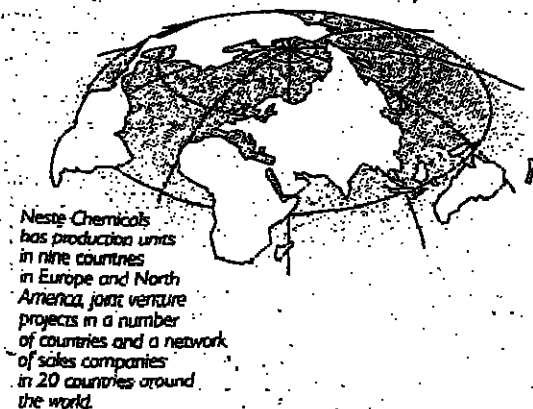
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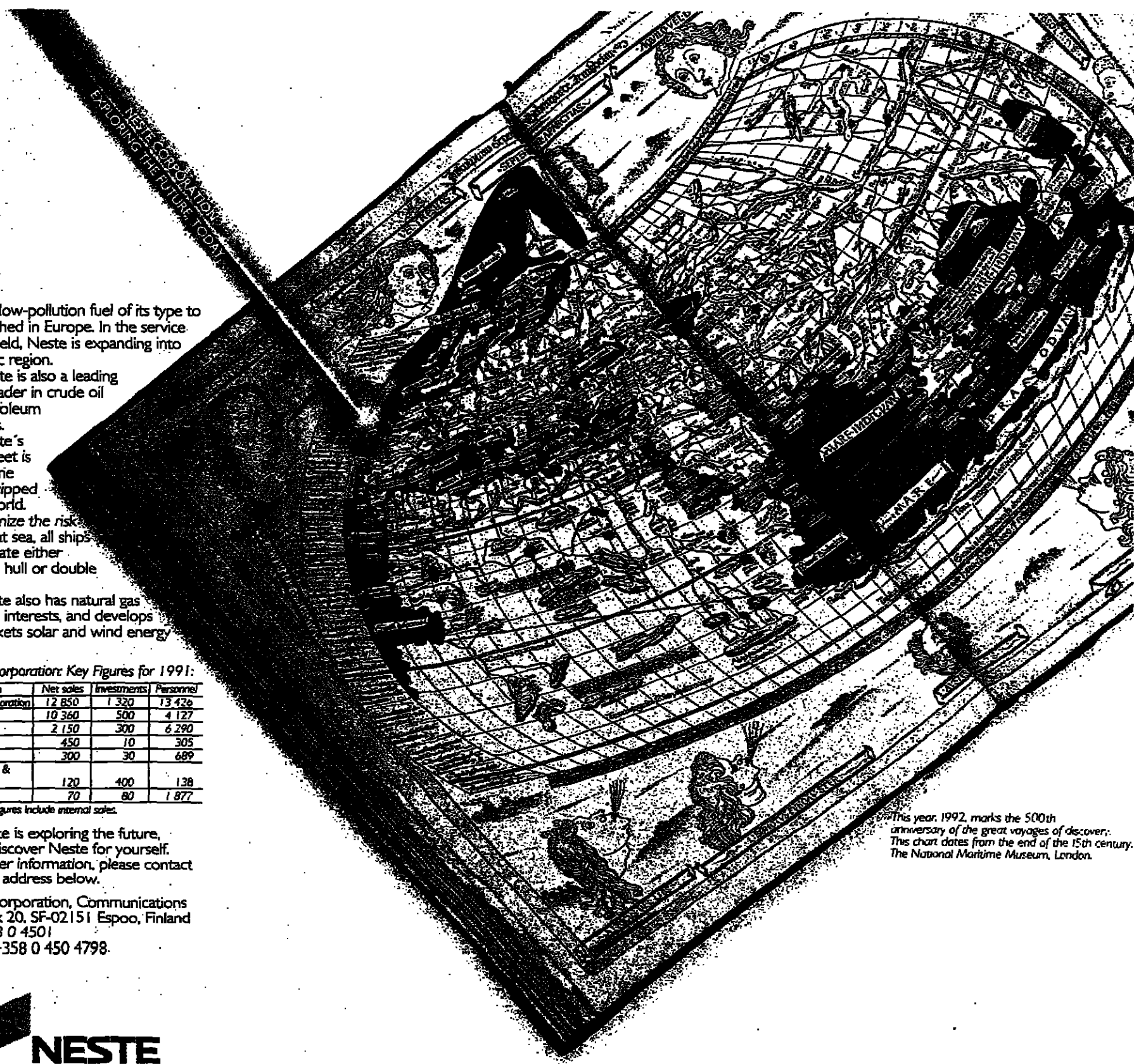
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MANAGEMENT

Andrew Adonis describes how one council has broken itself into pieces

Power to the people

Big ceased to be beautiful long ago in Britain's town halls. For more than a decade, decentralisation has been the craze in local government. But no authority has taken it so far – or so fast – as Tower Hamlets, the Liberal Democrat-controlled borough in London's East End.

The Liberals have divided the borough, London's poorest, into seven "neighbourhood councils". Each has its own staff, budget, offices and elected committee responsible for executing most of the borough's functions in its territory.

"Tower Hamlets only exists in name," says Eric Flounders, the Liberals' former leader, now chairman of Bow neighbourhood – who carried out the dissection after defeating Labour in the 1986 borough elections. "But that was true before we acted: the constituent neighbourhoods were always the real local communities."

Tower Hamlets is a 1960s amalgamation of Bethnal Green, Stepney and Poplar. Those names adorn three of the new neighbourhoods, but all seven are carved from their territory. With 34,000 residents, the largest – Poplar – covers a population greater than that of 27 district councils across the UK and would be on the large side as a first-tier authority in France or Germany. But with the smallest a mere 15,000-strong, even sympathetic observers think there are a few neighbourhoods too many.

How was it done? At a stroke – almost literally. Amid uproar, the first council meeting after the 1986 elections saw Flounders move sheaves of amendments to council

standing orders – creating the neighbourhoods and disbanding most of the council's central committees. The central administration was stripped to the bone and chief officers were obliged to become neighbourhood chief executives. Few stayed long.

Neighbourhood units are not unique to Tower Hamlets. The model for less radical reformers is Islington, in north London. Under a

TOWER HAMLETS NEIGHBOURHOOD COUNCILS

Neighbourhood	Population	Party control
Bethnal Green	28,102	Lib Dem
Bow	19,756	Lib Dem
Globe Town	14,850	Lib Dem
Isle of Dogs	19,492	Labour
Poplar	33,996	Lib Dem
Stepney	21,819	Lib Dem
Wapping	22,584	Labour

progressive Labour administration, it has set up 24 neighbourhood offices across the borough: all residents are within quarter of a mile of an office; each has a staff to deal with queries – mainly housing – along with a small budget, and a forum of local residents which meets every six weeks to discuss issues in its area.

Yet Islington's central committee and administrative structure are still intact. Tower Hamlets has largely disbanded both. Education, overall budget-making and social service strategy remain with the centre, standard terms and conditions are observed for employment contracts; beyond that, everything – planning, parks-recreation, housing, highways, environmental

health, libraries, even most lawyers and accountants – has been handed down.

Political and administrative control within those spheres lies with the neighbourhood councils, two of which are controlled by the "opposition" Labour party. Each neighbourhood has autonomy within its devolved sphere unless its chief executive believes it "is not in a sufficient state of readiness" to implement a decision.

Even the direct labour-force has been divided, with seven separate depots. Each neighbourhood has control over its own contracts: most have stayed in-house, but Bethnal Green has awarded some to the private sector.

"It's a sham, of course," says John Biggs, the borough's Labour leader. "We run two neighbourhoods, but they set the annual budget, and that's clearly fixed against us." He condemns the devolved structure as "massively bureaucratic", pointing to the £700,000 salary bill for the borough's chief executives alone.

Flounders denies the first claim: funds are allocated by formula, and losers include Liberal neighbourhoods. He concedes that devolution may have increased the administrative staff, but claims that this is balanced by savings elsewhere.

"The positive advantages are enormous," he claims, citing the borough's rent arrears. In 1986/87 arrears stood at the London average of 13 per cent of the rent collectable. Now they are down to 6 per cent.

"It comes down to an argument about the cost of democracy itself," says Paul Hoggett of Bristol University, who has made a detailed study.

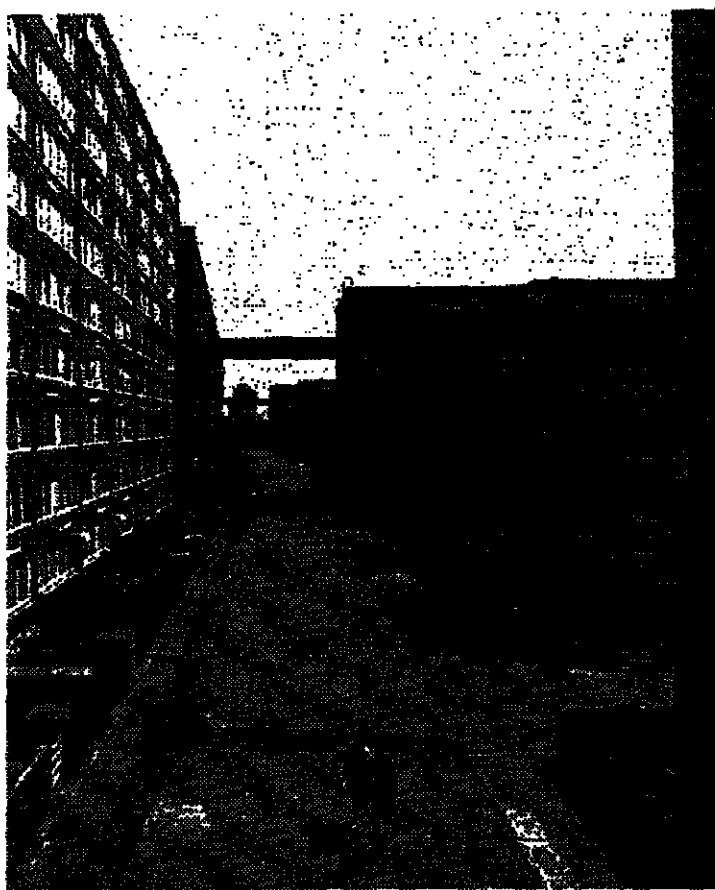
"Neighbourhood councils have to be serviced and administrative costs have gone up. But service-delivery costs appear to be lower and the evidence suggests the experiment has improved the quality of local democracy." That is undeniable, if turnout in local elections is a reliable guide: it is up from 31 per cent in 1982 to 47 per cent in 1990 – a shift from well below to well above the London average.

Clive Jacotine, Bow neighbourhood's chief executive and former assistant director of housing in Lewisham, believes the experiment makes sound management sense.

The ability to bring everyone together easily, without having to get involved in inter-departmental processes, is a great advantage," he says. Politics has changed too: "The major conflict is between the neighbourhoods and the centre, not between the political parties."

Bow's management team comprises Jacotine and six "service heads" – for planning, highways, environmental services, economic development, housing, and general support services, including libraries. They all operate from the Bow neighbourhood centre – a purpose-built block off Roman Road, which also houses the local library, and a GP's practice. A gym and sauna are coming soon.

The relationship between each neighbourhood's chief executive and committee chairman is necessarily close. Flounders and Jacotine meet at least once a fortnight. "We get on well," says Jacotine. "But if we didn't, I'd soon be out: personal rapport is much more important than between a committee chairman and a chief officer in a tradi-



Tower Hamlets: neighbourhood councils for London's poorest borough

tional authority." Chief executives are on three-year rolling contracts, renewable annually.

Tower Hamlets took control of education in the borough on the abolition of the Inner London Education Authority in 1990. Under local management of schools, most funds go direct to schools with the centre responsible for strategy, inspection, and ensuring adequate servicing. But neighbourhoods are still in the picture: they control the borough's £6m community education budget, subject to oversight and inspection.

They also provide personnel and payroll services through "service level agreements" with the education department. "But the position is clear," says Anne Sofer, chief education officer: "The buck stops with the centre."

Six years on, other councils have yet to copy Tower Hamlets. Even Liberal Richmond, at the other, affluent end of the District Line, refuses to follow suit. "It's snobbish as much as anything," says Flounders. "But don't worry: give it a decade, and they'll all be doing it."

A case of mind over matter

Companies striving to improve their performance and prosper in the recession should pay attention to how their employees think.

Research in America reveals that companies which test employees' thinking styles and preferences can put together teams of workers who complement each other.

By finding out whether individuals think with the left side of the brain – logically and rationally – or with their right side – laterally – companies can build competition-beating "whole-brained" teams.

They can further identify "cerebral" people – logicians or visionaries – and "limbic" people – organisers or co-operators.

According to CSC Index, a consultancy which advises companies on thinking analysis, individuals' preferences are strikingly consistent. Information technology professionals – "cerebral left" thinkers – have a strong preference for analysing issues but a distinct lack of co-operative traits.

So they will present a well-argued case for introducing a new system but will lose interest when it comes to teaching anyone how to use it.

Entrepreneurs – "cerebral right" people – are off the scale when it comes to "seeing the big picture" and "tolerating ambiguity" but are lamentably short on maintaining standards and developing detailed plans.

Herein lies the problem. Achieving the ideal "whole-brained" state means putting opposites together. As people generally prefer to work with those who share their approach, it involves a great deal of adjustment on all sides.

But results from America are encouraging: one company reported that after carrying out a thinking analysis it promoted three executives to senior jobs, for which they would not previously have been considered.

Of course, it would be even better if individuals could adopt a "whole-brained" approach themselves. But perfection brings its own problems – apparently the rate 2 or 3 per cent of those tested who achieve a "whole-brained" state are crippled by indecision.

*CSC Index. Tel 071 831-0101.

Sarah Hegarty

Lies, damn lies and directors' salaries

British company directors are a greedy and selfish lot. In the depths of recession they are just as thoughtless as when times are good: they increase their own pay far faster than that of their managers and other employees, writes Christopher Lorenz.

Such has been the impression created by this week's media coverage of the British Institute of Management's 1992 salary survey. This showed that the directors of large companies received average earnings rises of 9.3 per cent in the year to January 1, with salary rises of only 6.4 per cent for managers in all size of company, and 8 per cent for UK employees as a whole.

The BIM's bombastic new direc-

tor general, Roger Young, added to the mood of general outrage by warning directors of large companies that they should be seen to be tightening their belts. He declared that "if they continue to reward themselves far more than their employees, they will have to answer for it" in the form of higher taxes.

Young was quite right. He should have been even tougher, pointing out that such directors are worsening the "them and us" gulf in their companies.

They are also acting in flagrant

contravention of the ambitious employee motivation and "empowerment" programmes which almost all have launched.

As so often with statistical surveys, things are not as simple as they seem. Precisely the same data could have prompted the BIM to congratulate the vast majority of UK directors on setting an ideal example: taking either outright cuts in earnings, or much smaller rises than their managers and other employees.

It's not quite a matter of lies, damn lies, and statistics. It's more

a question of which category of data you choose to focus upon.

For one thing, virtually no newspaper chose to report the BIM's findings that directors of companies with sales of under £600m – who constitute the vast majority of the UK director population – took rises of between 2.1 and 4.6 per cent. The overall rise for all directors, including the big boys, was only 3.3 per cent.

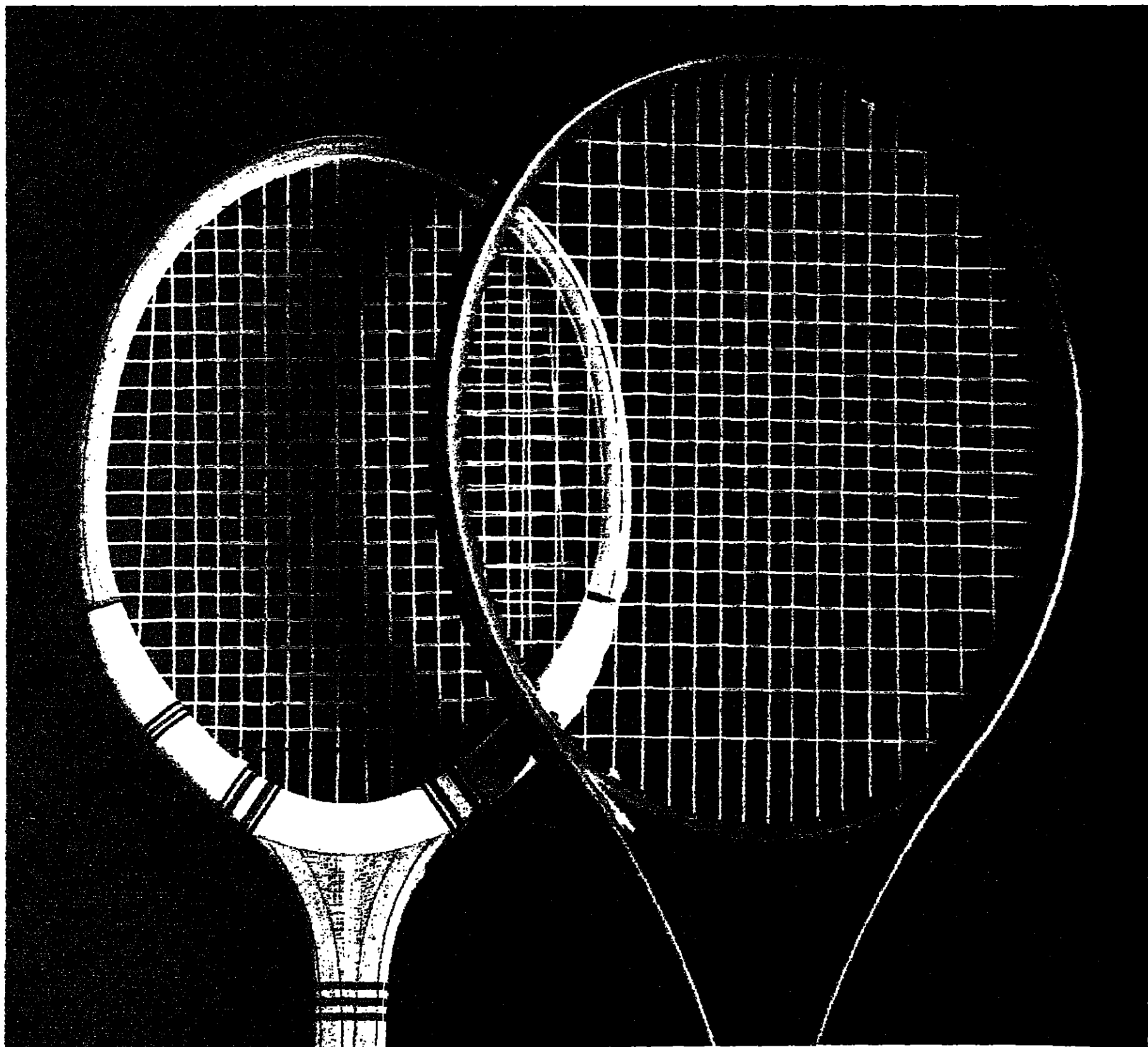
For another, the Institute's regional analysis (of all company sizes) showed that in only East Anglia and the north did directors

take markedly higher rises in earnings than their managers. In London, the south-west and Wales, and even Scotland, directors took far less than their subordinates – ranging from a fall of 3.3 per cent in the south west and Wales, through no increase whatever in inner London, to only 5 per cent in Scotland. For managers, the respective regional rises were 4.5 per cent, 3.8 per cent, and 9.7 per cent.

None of this lessens Young's point that the big boys are both grasping and foolish. If they cannot take themselves in hand, others



will have to do it for them – shareholders, non-executive directors, and, in the last resort, the government.



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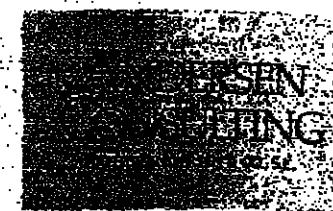
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ARTS GUIDE

TELEVISION

The audience bites back

Serving regularly as the guest on Pete Murray's phone-in programme on London's LBC Talk back Radio to discuss the week's television is both an informative and sobering experience. As the voices of the public come and go in your headphones you realise what an extraordinary role television plays as companion and comfort in the lives of so many people today, and how strongly attached people become to their favourite programmes, especially soap operas such as *Coronation Street* and *Neighbours*. The fabled types who really believe in the characters, to the extent of sending flowers for fictional weddings, never seem to phone, yet passions are certainly aroused. Last week a whole succession of callers protested bitterly about a scene in *EastEnders* where a character made sandwiches for Passover out of white sliced bread, butter and cold lamb. Clearly the anger was caused not by damage to the credibility of the character, but by what was seen as the ignorance of the producers.

For a professional critic perhaps the most interesting revelation is the way in which so many viewers seem to combine a dedication to the programmes with a deep contempt for the programme makers. This applies not only to soap operas or game shows, but all the way up and down the scale of subject matter and seriousness. So called "ordinary members of the public" are willing - indeed keen - to be far more scathing than any paid critic would normally expect to be. Last week I expressed reservations about three new programmes, all from the BBC as it happens, all involving mystery or detection: *Resnick*, *Thacker* and *Mr Wakefield's Crusade*. Among the words I used were "mannered" and "contrived". The next caller was almost speechless with scorn. "Mannered?" he sneered. "Contrived? All those programmes were absolute crap!"

On such occasions the professional critic may find himself defending that which he previously attacked. Were there no saving graces? In *Resnick*, leaving aside script and acting for a moment, didn't the perpetual rain, the brownish light, and the deliberately odd camera angles at least add up to a recognisably different visual style? And at a time when the sheer quantity of television was making it difficult for any individual programme to remain memorable, wasn't that an achievement of sorts? No. It was all pre-

tentious claptrap. What was more the caller was fed to the back teeth with dramas in which key passages of dialogue were rendered inaudible by other noises. On this point we all (Pete Murray, guest, and caller) agreed: none of us was hard of hearing, yet all spent our time in front of the set these days asking companions "What did he say?" and getting the response "Don't know. Couldn't hear". The culprits are directors and producers who, knowing the script by heart, allow actors to mumble and, during the dubbing of sound effects and music, don't even notice that the crunching gravel or the quivering violins are obliterating the line which was meant to reveal the identity of the murderer or the motive.

'Ordinary members of the public are willing to be far more scathing than any paid critic'

But absolute crap? Certainly the incidence of studied idiosyncrasy in television mysteries has become tiresome. In *Thacker* everyone in sight was slightly barmy, from Graham Crowden's character who collected giant insects, to the yokels who were hunting for an ancient afterbirth. (Incidentally the theme of rustic malevolence and the intruding stranger has frequently been done better, most memorably in John Bowen's 1970 BBC drama *Robin Redbreast*). If possible *Mr Wakefield's Crusade* seems even more determinedly dotty. Here we have a millionaire whose only pastime is buying stamps at the Post Office, where a fellow customer dies at his feet. Wakefield steals a letter from the corpse and begins a murder hunt... maybe. Certainly there is much in these productions to irritate.

Yet it is surely a little ungrateful to condemn everything which happens to be somewhat out of the ordinary. In *Thacker*, which looked like a pilot for a series, it was good to find Leslie Phillips continuing his late career break, away from silly-ass clubmen and satisfying, too, to find that his character - the Humber driving ex-colonial - was, unpredictably, the one dishing out the violence when necessary. In my book *Mr Wakefield's Crusade* wins points for the presence of Richard Griffiths as an interfering porter in a block of mansion flats, for the

absence of steam trains and Fair Isle pullovers, and for the BBC's usual high production values. Television viewing would surely be far worse if, as the expansion of the medium continued, the programme makers simply produced more and more of the same tried and tested stuff - and we would have far more reason to complain.

That said, it is worth pondering why there seems to be more experimentation, and consequently more contempt from the phone-in callers, in drama than elsewhere. Newish ideas are sometimes tried in comedy: in the last few years there has been a trend towards simple studio shows which need neither costumes nor sets, series such as *Whose Line Is It Anyway?* and *Have I Got News For You*. These appear to be the equivalent, for the younger generation, of the series previously done by stand-up comedians. Yet the old conventions carry on: *Harry Enfield's Television Programme* is similar to the once done by Harry Warr and Dick Emery, though Enfield may yet prove superior to both. And of course the half hour sitcom, God save the mark, continues to come at us. BBC's *Don't Tell Father* which started on Sunday evening is another series about snobbery and English class consciousness which could have been made any year since about 1962. Or 1862. *Sides By Sides* which began on BBC1 on Monday is yet another.

It is hard to avoid the conclusion that the essential difference is between fiction and non-fiction, and that there is much less need, among programme makers, to strain for novelty in current affairs or documentary programmes than in drama or comedy. Even here, of course, fashion does play a part and sometimes a powerful and annoying one. For instance the trend is once again swinging in favour of "verité" documentaries. Producers seem to think that in abandoning reporter, voice-over, graphics and so on they are being non-manipulative, but viewers tend to feel that they have been left in the dark to work things out for themselves. Last week's *True Stories* on Channel 4 about a small psychiatric hospital called The Cassel, though good in some ways, occasionally left you wondering whether the person speaking was a doctor, a nurse or a patient.

However, with most factual programmes the producers know that if the story they have to tell is powerful enough, few of us will even notice the style being used. Jonathan Lewis's *Assignment* about the atrocities committed by the Japanese during the Second World War, for example, was stylistically unremarkable but quite impossible to forget. What it comes down to in the end is the difference between a piece of work which is entirely the invention of the programme makers and one which is not. Judging from the people who phone Pete Murray's show, most viewers are keenly aware of this difference, subconsciously at least, which is presumably why they are so ready to dismiss television drama but rarely television journalism as absolute crap.

Christopher Dunkley



Leslie Phillips and Richard Griffiths in two new series, *Thacker* and *Mr Wakefield's Crusade*

'Martha' and 'Un ballo in maschera'

A year or two after Ireland's two main opera companies came under the same artistic director the arrangement would seem to be working to everybody's advantage. The Wexford Festival is left to investigate the rare opera it has always favoured, while DGOS Opera Ireland tries to satisfy the capital's hunger for the arts with opera of an international flavour.

This year's spring season in Dublin pairs two contrasting operas: Puccini's *Martha* and Verdi's *Un ballo in maschera*. Given the limited rehearsal time the productions are respectable enough, but it is the imaginative casting policy that invariably makes a visit to Wexford or Dublin worthwhile. The best young Irish singers are found alongside promising newcomers from abroad and a sprinkling of established names.

This was especially the case in the Puccini, which had a cast

with no weak link. When *Martha* was given its first performance in Dublin in 1859 the singers included Mario and Gris in the two leading roles, with Pauline Viardot-Garcia as support, a remarkable trio, for these were not just the most famous singers of the day, they rank among the most celebrated operatic stars of all time.

These days it is young faces and fresh voices at DGOS Opera Ireland, which works just as well in this opera. Or possibly better. *Martha* is one of those homespun mid 19th-century German pieces, all springtime love and naive innocence, hummable tunes and comfortable harmonies, which could hardly fail to warm the heart, if handled with sensitivity. This delightful performance did not put a foot wrong.

In the best tradition of opera productions run on a tight budget the producer Dieter Kaege and his designer Bruno Schwengl had devised a setting

that was as simple as it was effective: no political point making, no heavy handed comic tomfoolery. The opera famously features Plotow's version of "The Last Rose of Summer", but this staging was at least half Germanic by

'It is the imaginative casting policy which invariably makes a visit to Wexford or Dublin worthwhile'

nature, with its beer swilling yokels and Middle European atmosphere.

The successors to those famed stars of old were the Irish soprano Marie-Claire O'Reilard and American tenor Kip Wilborn, both fine voices, attractive personalities. As the secondary couple, Ulrika Precht and James Wood caught nicely the more outgoing

humour that comes their way, the Swedish mezzo in particular giving notice of a voice to watch. James Lockhart was the conductor, who obtained crisp playing from the National Symphony Orchestra. The whole performance kept sticky sentiment at bay.

The company's *Un ballo in maschera* had more ambitious aims. As befits Verdi in grand opera style, this had aspirations to be an evening of international class, which always poses problems. The conductor, Guido Almone-Marston, brought a keen Italianate drive to the performance, while the producer, Ceri Sherlock, clothed the opera unexpectedly in Italian garb, moving the setting to the Italy of Verdi's own day.

Otherwise the visiting principals had been left to do their own thing. Maurizio Saltarin was the rather tight-voiced Riccardo, with the right Italianate style, although

one imagines it would be beyond the wit of any producer to get him to sing his love duet to anybody but the conductor. Carol Neblett made an appearance as guest diva in the role of Amelia, somewhat blowy vocally these days, though she has plenty of voice left and shirks nothing. Frances Lucey was the winning Oscar, Jacalyn Bower a forthright Ulrica.

The evening, however, belonged to the remaining member of the cast. Vladimir Redkin, Moscow-born, Bolshoi-trained, sang a Renato of an impressive breadth and vocal security which mark him out as yet another Russian baritone headed for the top of his profession. The casting genie of DGOS Opera Ireland has done it again: he is a real find.

Richard Fairman

Gaiety Theatre, Dublin. Season lasts until May 3.



Sumi Jo as an Adina-as-saucy-baggage: a delectable pairing with Alfredo Kraus

Opera in London

L'elisir d'amore

We owe this latest Donizetti revival to Luciano Pavarotti. He was due to return to Covent Garden in *La Bohème*, which opera he then exchanged for *L'elisir* before withdrawing altogether, leaving the work scheduled and no tenor to lead it. Then the house's luck began to improve. Alfredo Kraus was persuaded to take Pavarotti's place as Nemorino, and Sumi Jo to join him as Adina.

The pairing, as shown on Monday, works winningly. Indeed, the display of finespun singing offered by both provides a delectable treat for lovers of the genre. It is not exactly a warm-blooded performance. Mr Kraus, an exceptionally well-preserved sexagenarian of elegant carriage and patrician profile, is hard to accept as a lovelorn peasant youth, graciously

though he lends himself to the capers of the Covent Garden staging. Miss Jo, a Korean, seems to have been schooled down to the last eyelash-quiver, skirt-flounce and pout in the Italian tradition of Adina-as-saucy-baggage.

Given that this production is already an indigestible feast of multicoloured cuteness, the shortage of "heart" limits the composer's tenderly compassionate view of human affections. But the singing is very fine, and in Donizetti that counts for a good deal.

Miss Jo's pearly soprano, not large but perfectly projected and meltingly sweet at every point in its compass, seems made for the lighter and semiseria roles in the 19th-century bel canto repertory. She knows how to float delightful, colourful sounds, how to thread notes and words into phrases, how to caress a whole

sequence; she is not just unfailingly lovely to listen to, but a performer of musicianly charm - the demeanour may be pert but the voice constantly arrives at a more genuine strain of artistry.

Mr Kraus no longer commands ripely resonant tenor tones, but those he has are deployed with miraculous ease. Apart from the occasional unwritten - and rather fierce - high-note climax, his is an art of suggestive understatement, which reaches its peak in a "Furtiva lagrima" offered as a reverie, not a crowd-pleaser. One devoutly hopes his Nemorino will be viewed as a sort of masterclass *vibrato* by the Belcore of the evening, Anthony Michaels-Moore. The most promising and normally the most stylish of the younger British baritones, he allows himself to ham up the comedy and blare out the notes with worrying

crudity. Dulcamara, whose presentation as an oriental potentate is one of the show's many dislikable features, is taken by another veteran, Paolo Montarsolo - amusingly at moments but superficially, and with very little "real" tone at his disposal. Richard Buckley, an experienced American conductor making his house debut, keeps the show moving with considerable skill. A handful of expressive nudgings and underlinings are a small price to pay for the general feeling of "go" in the air.

Max Loppert

Covent Garden
Box Office: 071-240-1066
(in repertory until May 9)

INTERNATIONAL
ARTS
GUIDE
TODAY'S EVENTS

AMSTERDAM

Concertgebouw 20.15 Wolfgang Sawallisch conducts the Royal Concertgebouw Orchestra in symphonies by Beethoven. Fri and Sat: Sawallisch conducts an alternative Beethoven programme, with Zoltan Kocsis piano soloist (8718 345). Tomorrow in Muziektheater: Schnittke's new opera *Life with an Idiot* (6255 465).

BERLIN

Schauspielhaus 20.00 Petr Altrichter conducts the Berlin Symphony Orchestra in works by Janacek, Richard Strauss and Dvorak (East Berlin 2090 2156). Philharmonie Kammermusiksal 20.00 Hans Zender conducts the Ensemble Modern in works by B.A. Zimmermann and others (West Berlin 925 5180). Deutsche Oper 20.00 Marcello Violi conducts Madama Butterfly, with Catherine Malfitano. Tomorrow: ballets by Michael Clark and Bill T. Jones (West Berlin 3410 249).

Staatsoper unter den Linden 19.30 Rudolf Nureyev's production of *Sleeping Beauty* (East Berlin 2004 762).

DRESDEN

Tonight's performance in the Semperoper is a ballet triple bill, with music by Britten and Pärt. Tomorrow: *Le nozze di Figaro* with Gunnel Bohman as the Countess. Fri and Sun: Die Zauberkraft. Sat: Il barbiere di Siviglia. Mon: Felicity Lott and Ann Murray (4842 323). Sat: In Schloss Albrechtsberg: Dresden Philharmonic Quintet plays works by Schubert and Manolis Kalomiris (4896 306).

THE HAGUE

Dans Theater 20.15 Nederlands Dans Theater trip a bill of works by Jiri Kylian and Ohad Naharin, repeated tomorrow (360 4930). Tomorrow in Dr Anton Philipsaal: Ivan Fischer conducts Beethoven's Ninth Symphony (360 9810).

LONDON

Covent Garden 20.00 Edward Downes conducts David Freeman's production of *The Flery Angel*, with Galina Gorchakova, Sergei Leiferkus, Paata Burchuladze and Robert Tear, also Sat. Tomorrow: Kenneth MacMillan's *Manon* (071-240 1066). Coliseum 19.30 Andrew Gorenwood conducts Graham Vick's production of *Madama Butterfly*, restaged by Francesca

Joseph. The cast includes Susan Bullock and David Rendell. Repeated on Fri. Tomorrow and Sat: Don Carlos (071-856 3161). Royal Festival Hall 19.30 Ornette Coleman and Prime Time: an evening with one of the great jazz innovators. Tomorrow: John Lill plays Beethoven (071-928 8800). Barbican 19.45 Antony Pay gives world premiere of new work for clarinet and orchestra by John Woolrich, in a concert by the Guildhall String Ensemble which also features Peter Donohoe as soloist in Mozart's Piano Concertos 12 and 13. Tomorrow: Michael Tilson Thomas conducts the LSO (071-638 8891).

NEW YORK

THEATRE
● *Blitz*: Wedding: Lorca's classic adapted by African American poet Langston Hughes, fusing flamenco and jazz, Harlem Renaissance and rural Spain. Runs until May 31 (Public Theater, 425 Lafayette St, 598 7150).
● Empty Hearts: courtroom drama written and directed by John Bishop. Now previewing (Circle Repertory Company, 99 Seventh Ave S, 924 7100).
● Red Diaper Baby: Josh Kohn's comedy about sex, anarchy, and coming of age in a family of Jewish communists (Cazalia, 2162 Broadway at 78th St, 875 6103).
● The Best of Forbidden Broadway: tenth anniversary edition of Gerard Alessandrini's show, with past highlights and

new material (Theatre East, 211 E 60th St, 838 9090).
● Five Guys Named Moe: black dancers and singers of extraordinary ability and spirit, performing the songs of Louis Jordan (Eugene O'Neill, 230 W 48th St, 239 6200).
● Ticketmaster answers inquiries and sells tickets for Broadway shows (307 4100) and rock/pop concerts (307 7171).
MUSIC AND DANCE
Avery Fisher Hall 20.00 Riccardo Muti conducts the Philadelphia Orchestra in a new work by Berio, plus Paganini's Fourth Violin Concerto (Gidon Kremer) and Alfredo Casella's Paganiniana. Tomorrow, Fri and next Tues: Kurt Masur conducts the New York Philharmonic (875 5030).
Carnegie Hall 20.00 André Previn conducts the Dresden Staatskapelle in Mozart's Symphony No 39 and Brahms' Fourth. Tomorrow's programme consists of works by Strauss and Beethoven (247 7800).
Metropolitan Opera 20.00 American Ballet Theatre in Giselle. Tomorrow: Romeo and Juliet (362 6000).
State Theater 20.00 New York City Ballet in *Sleeping Beauty*, daily except Mon till May 10 (870 5570).

PARIS

Opéra Bastille 19.30 Ion Marin conducts Roman Polanski's production of *Les Contes d'Hoffmann*, also Sat (4001 1616).
Châtelet 19.30 Pierre Boulez conducts Peter Stein's WNO

production of Pelléas et Mélisande. Tomorrow: Janowksi conducts Brahms and Schoenberg (4028 2840).

PRAGUE

CONCERTS
Vaclav Neumann conducts the Czech Philharmonic Orchestra tonight and tomorrow in the Smetana Hall, with a programme of music by Reger, Zemlinsky and Mahler (231 9164). Sun: Slovak Radio Symphony Orchestra plays music by Strauss, Brahms and Marek Kopelent (u Prasne brany 2, 232 5858).
OPERA
The National Theatre repertory includes Lucia di Lammermoor tonight and Giselle on Sun, with Don Giovanni tomorrow at the Estates Theatre. The Prague State Opera (formerly Smetana Theatre) has *Rigoletto* tonight, *Entführung* on Sat and Martinu's Greek Passion on Sun.
● For pre-booking and information about other events, contact city centre ticket agencies (Bohemia, Na Příkopě 16, 228738, or Melantrich, Wenceslas Square 36, 228714) and theatre box offices.

VIENNA

Staatsoper 20.00 Heinrich Hollreiser conducts Elektra with Hildegard Behrens, Christa Ludwig, and Elizabeth Connell. Tomorrow: Prokofiev's ballet *Romeo and Juliet* (51444 2960).
Musikverein 19.30 Vladimir Fedoseyev conducts the Vienna

Symphony Orchestra in works by Taneyev, Tchaikovsky and Mussorgsky, with Lazar Berman piano soloist. Repeated tomorrow (505 8190).

Konzerthaus 19.30 Peter Schreier conducts the Vienna Chamber Orchestra in symphonies by Mozart and Schubert, and is soloist in Britten's *Serenade* for tenor and horn (with Radovan Vlatkovic). Tomorrow: Slovak Philharmonic Orchestra (712 1211).
VIENNA FESTIVAL: the festival opens on May 9 with a new play by Peter Handke, directed by Claus Peymann with décor by Karl-Ernst Herrmann. The drama programme also includes a new play by Friederike Roth directed by Günter Krämer and a version of Lorca's *Blood Wedding* by the Theater der Roma, the distinctive Macedonian troupe. There will be a Zarzuela event directed by Alain Maratrat, and Thomas Langhoff will direct *Daughter of the Air*, a two-part play by the 17th century Spanish dramatist Calderon de la Barca. The music programme opens Gurrelieder by the Vienna Philharmonic Orchestra. Other conductors at the festival include Riccardo Muti, Wolfgang Sawallisch, Frans Bruggen and Carlo Maria Giulini. The two visiting opera companies are the Komische Oper with Harry Kupfer's staging of *Carmen* and the new Brussels Monnaie with Il barbiere di Siviglia. The festival runs until June 14 (Vienna Festival, Lehargasse 11, A-1060 Vienna, tel 586 1676, fax 586 167649).

European Cable and Satellite Business TV

(all times CET)

MONDAY TO FRIDAY

CNN 2000-2030, 2300-2330 World Business Today - a joint FT/CNN production with Grant Perry and Colin Chapman.
Super Channel 0630-0600 (Mon) FT East Europe Report - weekly indepth analysis from FTV. 2130-2200 (Tues) Media Europe - what's new in European media business. 2130-2200 (Wed) FT Business Weekly - global business report with James Bellin. 0630-0600 (Thurs) Media Europe. 2130-2200 (Thurs) FT Eastern Europe Report. 0630-0600 (Fri) FT Business Weekly.

Sky News 0130-0200 (Mon), 2130-2200 (Thurs), 0630-0600 (Fri) FT Business Weekly.

SATURDAY

CNN 0800-0930 World Business This Week - a joint FT/CNN production 1900-1930 World Business This Week.

Super Channel 1630-2000 FT Eastern Europe Report.

SUNDAY

CNN 1030-1100, 1800-1830 World Business This Week.

Super Channel 1600-1830 FT Business Weekly.

Sky News 1330-1400, 2030-2100 FT Business Weekly.

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
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Wednesday April 29 1992

The battle for Midland

TWO fundamentally different offers have now been proposed for Midland Bank. The deal unveiled yesterday by Lloyds Bank implies substantial and painful rationalisation of a type that the UK financial services sector has never experienced. Symbolically, the name of Midland, once Britain's biggest bank, would go.

The offer contrasts with the bid from Hongkong and Shanghai Banking Corporation which has already been on the table for more than a month. This is a very different sort of exercise. It will introduce new capital to Midland and possibly reinvigorate its management, but it will not address the apparent problems of overcapacity and poor returns on capital in British banking.

At one level it is up to shareholders to decide. Normally the more radical solution would be likely to be more profitable for them, although the benefits from bank mergers in the past have often proved to be disappointing. Indeed, Lloyds is offering a price some 20 per cent higher than the Hongkong Bank. But this raises public interest considerations, because although it would be acceptable for Midland's value to be enhanced through increases in efficiency, the same would not be true if the gains were to be achieved through monopoly profits arising from the reduction of the number of major clearing banks from four to three.

Special safeguards

Although it is right that banks should be exposed to market forces by way of takeovers, there need to be special safeguards, as well: banks are different. The security of depositors' funds is paramount, and in the case of the largest banks, at least, it is supported by an implicit state guarantee. There are also broader questions about the stability of the financial system. So to some degree, competition must be subordinated to prudence. The regulators must maintain a balance between the encouragement of sensible behaviour by the banks and the availability of economically priced and progressive services to the public.

Then there is the position of the shareholders: by and large they have been badly served by their directors in recent years (though

Lloyds has been an exception). Midland in particular has been allowed to stagger from one crisis to another over nearly 20 years during which its share price has hugely underperformed the stock market as a whole. The bid battle erupting over Midland is a welcome sign that even bankers are not immune from the consequences of their mistakes.

Avoid a squabble

The crucial decision that has to be made now concerns the nature of whatever investigation needs to be made into the UK's biggest banking reorganisation since the mergers of the late 1960s. Both the European Commission in Brussels and the Monopolies Commission in London may have claims for jurisdiction, and it will be important to avoid a squabble. There may well be a real problem here of overlapping jurisdiction: the European authorities will be keen to get their teeth into the Hongkong bid, which is one of the most important mergers to take place since they acquired their powers. But at the same time, a probe into the domestic UK implications of a Lloyds-Midland merger seems desirable. Although there is plenty of competition in personal banking and big corporate lending, the same is not true of lending to the small business sector.

Whatever the legal niceties, the desirable outcome is that both bids should be scrutinised by the same competition authority, and that oversight should lie within the UK. This is not to deny the possibility that Brussels has a legitimate interest in this affair. But the main public policy issues at stake here are domestic in character. Only within the UK will there be major shifts in market penetration as a result of either of these offers.

Midland is the weakest of the UK clearers, and its future as an independent bank is uncertain. So the fact that it is now on the receiving end of two very different bids from well capitalised banks is to be welcomed. It is right that these should be officially scrutinised. But there is a strong case for a shake-up in the UK banking sector. There would have to be very powerful arguments to justify opposition to either of these bids on competition or other public interest grounds.

Shock therapy for Italy

ACCUSTOMED AS it is to feeble and fractious political leadership, Italy is this week trying to come to terms with a new phenomenon: that of having no effective leadership at all. The resignation of President Francesco Cossiga on Saturday, following the departure of Mr Giulio Andreotti, the prime minister, earlier last week, leaves the country without a head of state or a government at a time when it is more in need of leadership than ever. Just possibly, the consequence may be to push Italy towards the sort of fundamental political reform that it has long been advised to adopt.

Although he sought to present it as a principled protest against the politicians' refusal to reform the political system, President Cossiga's resignation was no high-minded act of state. He had only two months of his term left to serve in any case, and his announcement seemed less a term with personal pique that will do little to create the climate necessary for constructive reform.

Nevertheless, at least Mr Cossiga's action has the merit of providing shock therapy. It has underlined the lesson of Italy's recent general election: that its political system has reached the limits of viability. The April 5 election delivered a serious rebuff to the long-ruling Christian Democrats. It also resulted in an unprecedented fragmentation of the political parties, highlighting the excesses of Italy's system of proportional representation.

Additional support

A nationwide protest vote, inchoately expressing a desire for institutional reform and better economic management, has led to no fewer than 18 parties being represented in the new parliament. The outgoing four-party coalition of Christian Democrats, Socialists, Liberals and Social Democrats, still possesses a marginal parliamentary majority. Yet with these parties' overall share of the vote below 60 per cent, they need additional support to retain credibility. Any new partner, whether it be the centre-left Republicans, the former communists regrouped in the Democratic Party of the Left (PDS), or the newly emerged populists, or the Lombard League, would demand a high price: the

clean-up of government, electoral reform, a curb on the Christian Democrat and Socialist grip on the levers of patronage, and, in the case of the Republicans and Lombard League at least, concrete economic measures to ensure Italy meets the minimum requirements for convergence with the EC laid down at Maastricht.

Tough choices

It is that European challenge which points up the current paralysis. To make the grade for economic and monetary union, Italy faces tough choices - on public spending, on subsidies to state industry, on reforming the pensions system - that can only be made by a strong and stable government. That is precisely what the present parliament will not be able to produce. If the country is not to be relegated, as many of its politicians and industrialists now fear, to the slow lane of a two-speed Community, it will have to change its political system.

The most logical solution, therefore, is for the political parties to agree on an interim government with a clearly defined but limited role. Apart from implementing emergency economic measures to deal with the budget deficit and inflation, such a government should concentrate on constitutional reform. Parliament, in these circumstances, would have to act as a sort of constituent assembly preparing for fresh elections, say within 18 months.

There is no shortage of proposals as to how the electoral system might be modified - for example, by introducing tighter controls on the admission to parliament of minority parties. There is also pressure in some quarters, not least from Mr Cossiga himself, for the presidency to be given greater powers.

Such ideas deserve consideration. But suggesting ways of strengthening government is not enough. The established parties themselves also need a thorough overhaul, for it is they - and the Christian Democrats in particular - that have created the system of patronage and corruption that is at the root of the trouble.

That is the true meaning of the election. It is a warning that Italy's politicians cannot afford to ignore.



THE BATTLE FOR MIDLAND

When Mr Brian Pitman became chief executive of Lloyds Bank in 1983, he asked his senior colleagues whether the bank was successful. Without exception they said that it was.

"Research showed we had happy staff and happy customers," he says. But Mr Pitman was not satisfied: "The stock market was saying something completely different. Lloyds' shares were priced at only 50 per cent of the value of assets."

In other words, investors were saying that Lloyds - like all other banks at the time - was relatively inept at managing its assets.

Thereafter, Lloyds became the first big UK bank to be managed primarily for the benefit of its shareholders - which Mr Pitman believes is in the interest of employees and customers as well.

Unlike its rivals, Lloyds became ruthless at pulling out of businesses making a low return, and began to cut costs. In 1991 alone, Lloyds cut £150m from its staff costs by reducing its headcount by 8,500.

Thus Lloyds' attempt to take over Midland is aimed at pushing up profits by cutting costs. By integrating the two businesses, Lloyds Bank envisages it could reduce the enlarged group's operating costs by over £700m within four years of the merger," it said yesterday.

This focus on productivity is in stark contrast to the pronouncements of most other banks when making takeover bids. Banks traditionally believe that big is beautiful and promote their takeover attempts by pointing to the benefits of expanding the network of offices. Never before has a UK clearing bank attempted to acquire a UK rival against the rival's will.

This has been the message of Hongkong & Shanghai Banking Corporation, which made a formal takeover offer for Midland a fortnight ago. The logic of its offer is that it creates "a strong international banking group with a worldwide network... operating in the world's three major economic regions".

Because Hongkong Bank has a relatively modest presence in the UK, it has little scope to improve profits by cutting operations which overlap with those of Midland.

Lloyds has much more scope for such gains. Mr Pitman says the £700m savings arising from the planned takeover of Midland should be achieved relatively easily - and may be exceeded.

He also talks confidently of increasing Midland's income. The most obvious way of pushing up profits at Midland would be for Lloyds' life insurance subsidiary, Abbey Life, to sell its products to Midland's customers. Mr Pitman says that last year 14 per cent of all Lloyds customers who bought any life insurance at all bought their policies from Lloyds Abbey Life - far higher than the percentage of Midland customers buying their insurance from Midland.

Persuading Midland customers to buy Lloyds Abbey Life products could bring in many tens of millions pounds of extra profit over the next few years.

But in the short term Lloyds' emphasis would be on cost savings, which would be made by reorganising three different parts of the combined banks' activities:

- Overlapping elements of head office functions and centralised services - such as foreign exchange and money market dealing - would be eliminated.
- A single computer network

By January 1993 European air transport will be largely liberalised if not deregulated. Airlines will be free to fly anywhere within the Community at whatever fares they wish to charge.

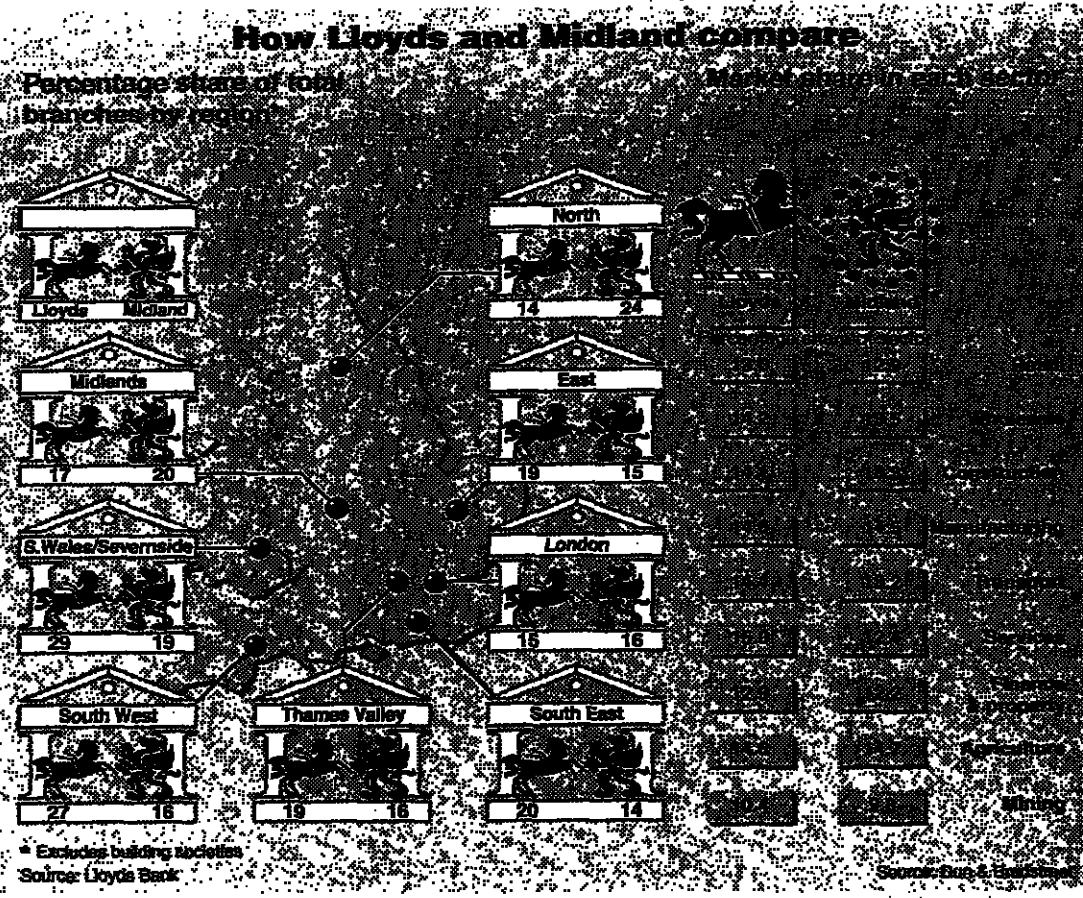
The protagonists of liberalisation argued that a more competitive environment would push down fares, in turn forcing airlines to reduce costs and improve efficiency. Without state aid, banned under the Community's rules, only the efficient would survive. New airlines would come in to challenge those established national carriers operating cosy duopolies on the main routes. Consumers would benefit from a wide choice of products and from lower fares. That is the expectation. What is the reality?

Experience of deregulation in the US showed that airlines had to be big to survive in a more competitive marketplace. Size does not generate cost economies but does offer powerful marketing advantages. Some European airlines were quick to grasp this. They set out to enlarge their scale of operations by buying domestic competitors or by purchasing shares in foreign airlines to gain greater marketing spread. Examples include Air France, which in 1990 took a majority holding in UTA, France's large independent carrier, which also gave it control of the leading domestic operator, Air Inter. At the same time several airlines established strong marketing alliances: Air France with Lufthansa, and Iberia with Alitalia.

During this first stage of airline concentration most of the independent scheduled carriers in Europe have been swallowed up or have lost their independence. With the

Robert Peston on the shape of Lloyds Bank if it succeeds in taking over Midland

Dark horse joins the race



Source: Lloyds Bank

would be operated for the enlarged operation.

Where Lloyds and Midland have adjacent branches, one of the branches would be closed.

Over four years Lloyds would expect to shed 20,000 employees from the combined banks' worldwide staff of 125,500, with the bulk of the job losses occurring in the UK. The banking union, Bifu, is concerned this would involve huge numbers of forced redundancies.

But Mr Pitman says "forced redundancies are very unlikely... Many of those jobs will go through natural wastage. The rest are likely to accept voluntary severance."

To cover these severance costs, Lloyds would make a provision of £200m before tax out of reorganisation costs totalling £550m.

The greatest source of long-term cost savings, about half of the £700m, should come from reorganising the branch network. Mr Pitman says some 1,000 branches would close over four years.

"Where there are overlapping branches, we will close the weaker branch," he says. "That may mean closing a Lloyds branch rather than a Midland one." Sir Jeremy Morse, Lloyds chairman, says this equity of treatment between the two banks' branches has been spelled out clearly to Lloyds employees.

Mr Pitman insists customers will benefit from an orderly reorganisation of this sort rather than the more haphazard restructuring of

the industry which is currently taking place: "I believe that over the next decade around 10,000 bank and building society branches in the UK, out of the total number of 20,000, will close. That will involve the loss of 50,000 jobs."

Sir Jeremy argues that the way the cuts fall can hurt customers. There are some villages and towns which now have no bank branches at all, he says, where until recently each clearing bank had a branch. "Every one pulled out at the same time, where in fact it would have been better for customers if one of us had stayed behind," he says.

His argument is that Lloyds and Midland as independent banks would close down just as many branches over the next few years as the 1,000 planned by Lloyds if it buys Midland. The difference is that if Lloyds succeeds with its bid, it would continue to be represented in all areas where the two banks are represented. Only overlapping branches would be closed.

Nonetheless, Lloyds and Midland customers in some parts of the country would experience disruption to service. Each bank has large numbers of branches in the Midlands - both Lloyds and Midland were founded in Birmingham - and in South Wales, so closures will be greatest in these regions.

The two banks are a good match in terms of the regional distribution

of branches, with Lloyds stronger in the south and Midland in the north. Earlier in the 20th century, Lloyds concentrated its expansion on the south and south west, by buying the Wilts and Dorset Bank in 1914 and Capital and Counties Bank in 1918. Midland by contrast grew in Britain's industrial heartland.

But branch closure is not the only inconvenience to be faced by Midland's 3.6m current account holders. They would be asked to give up their Midland cheque books and plastic cards for Lloyds ones.

However, Lloyds would abandon only the "Midland" brand name. Other marques - such as the First Direct brand used by Midland's branchless banking subsidiary and Samuel Montagu, the name of its merchant bank - would be kept.

Both banks' big corporate customers are indifferent to the prospect of Midland being bought by Lloyds. Big companies' closest relationships tend to be with National Westminster and Barclays, rather than with Midland and Lloyds. For services or loans, big groups shop around at the big international banks too.

However, there is one group of the banks' customers, small and medium size businesses, which is more concerned about the implications of such a deal. Though there are a dozen financial institutions, this market is dominated by the four English clearing banks.

According to industry sources,

NatWest has about 28 per cent of this market, Barclays 27 per cent, Lloyds 16 per cent and Midland 14 per cent. Small businesses fear that the combination of Lloyds and Midland would be bad for competition.

Mr Pitman claims the opposite is true. "We would for the first time be on an equal footing with NatWest and Barclays," he says. "We would compete more effectively." He also points out that in most European countries, banking markets are dominated by just two or perhaps three banks, rather than four as in the UK.

Lloyds may be able to go some way to reassuring small business customers and personal clients that they will enjoy benefits from a Midland takeover. Mr Pitman says in the coming weeks Lloyds will offer new products and services unavailable elsewhere, in its and Midland's customers, conditional on the deal going through.

The aim would be to prove that some of the extra profits generated from buying Midland would be recycled into improving services to customers. In this way, Lloyds also hopes to persuade the UK and Brussels competition authorities that a Midland takeover is in the public interest.

Lloyds has made it explicit that it regards the competition authorities as the main obstacle to such a takeover. Though it has said how much it would offer for each Midland share - one of its own shares plus 30p - it also said it would not offer this formally until one of two preconditions has been met:

- Either it must be satisfied that its bid will not be referred for investigation by the UK competition authority, the Monopolies and Mergers Commission;
- Or if its bid is referred to the monopolies commission, then the rival offer from Hongkong Bank should also be referred.

What it wants, in Sir Jeremy's words, is "a level playing field" in its fight against Hongkong Bank. If its bid went to the monopolies commission but Hongkong Bank's did not, Midland's shareholders would have to choose between accepting an immediate offer from Hongkong Bank or waiting between three and six months for the outcome of the commission's investigation. Lloyds fears that under such circumstances, shareholders would take the immediately available offer.

Staff of the Office of Fair Trading, which would advise the Department of Trade and Industry (DTI) on whether to refer a bid to the monopolies commission, say the Lloyds' bid will almost certainly be referred. This means, they say, that Lloyds' only hope is that the Hongkong Bank bid is referred to the commission as well.

The likelihood of such a reference is difficult to assess. First, the Brussels competition authorities need to be persuaded that the Hongkong bid falls outside their jurisdiction. Then, Lloyds needs to persuade the DTI and the DTI that there are grounds for a reference of the Hongkong bid to the commission. Lloyds privately admits that this will be a challenge.

Still, the potential gains from a successful bid for Midland justify the efforts involved. Mr Pitman's strategy of building Lloyds' profits by shrinking the bank has worked very successfully, but it cannot continue indefinitely. To keep its profits growing, Lloyds needs fresh costs to cut. Midland offers the best place to find them - and therefore the best opportunity of keeping Lloyds' shareholders happy.

PERSONAL VIEW

No freedom in the skies

By Rigas Doganis



THE BATTLE FOR MIDLAND

By January 1993 European air transport will be largely liberalised if not deregulated. Airlines will be free to fly anywhere within the Community at whatever fares they wish to charge.

The protagonists of liberalisation argued that a more competitive environment would push down fares, in turn forcing airlines to reduce costs and improve efficiency. Without state aid, banned under the Community's rules, only the efficient would survive. New airlines would come in to challenge those established national carriers operating cosy duopolies on the main routes. Consumers would benefit from a wide choice of products and from lower fares. That is the expectation. What is the reality?

Experience of deregulation in the US showed that airlines had to be big to survive in a more competitive marketplace. Size does not generate cost economies but does offer powerful marketing advantages. Some European airlines were quick to grasp this. They set out to enlarge their scale of operations by buying domestic competitors or by purchasing shares in foreign airlines to gain greater marketing spread. Examples include Air France, which in 1990 took a majority holding in UTA, France's large independent carrier, which also gave it control of the leading domestic operator, Air Inter. At the same time several airlines established strong marketing alliances: Air France with Lufthansa, and Iberia with Alitalia.

During this first stage of airline concentration most of the independent scheduled carriers in Europe have been swallowed up or have lost their independence. With the

exception of Virgin, no independent airlines of any importance survive. The next stage will see a number of the smaller national carriers disappear or become subsidiaries. Sabena was the first in April, when it signed a partnership agreement allowing Air France to acquire 37.5 per cent of its shares.

In time some of the larger European airlines will begin to merge, as KLM and British Airways almost did earlier this year. By 1995 the four or five largest airlines will control 75-80 per cent of the Community's scheduled air traffic. Air France, British Airways and Lufthansa will be among them.

As had been expected, liberalisation encouraged Europe's charter airlines to launch competitive scheduled services. But by 1990 most of them began to realise that the costs of mounting scheduled services were higher than anticipated. They rapidly reduced their scheduled operations. Air Europe, which by 1990 was operating 15 scheduled routes, collapsed in February 1991.

The impact of liberalisation on fares has been mixed. On most intra-European routes little has changed. They are operated in most cases by two airlines, one from each end of the route, charging similar fares. Only on a few routes have fares gone down appreciably, usually when smaller independent airlines have entered previously controlled markets. Between London and Dublin the entry of Ryanair in 1985 pushed average fares down by about a third. In fact, yields have been so low that British Airways pulled out of this route early in 1991. But such markets have been the exception: too frequently new entrants charge fares similar to the established carriers. Dan Air, which launched a London-Athens service

this year, is doing just that. In a deregulated market, downward pressure on fares is more likely to come from new entrants. But it will not be easy for new airlines to enter the busiest markets.

A growing number of European airports are desperately short of runway capacity, especially at peak periods. To launch its Heathrow-Brunel services this year British Midland had to abandon its flights to Liverpool in order to free convenient slots.

Within the single European market, competition should take place on a level playing field. This means no direct or indirect state subsidies to airlines. But recent decisions by the Commission in approving government aid to Sabena and Air France has made the playing field very bumpy. A large capital injection of FF2bn (£200m) by the French government in Air France was approved by the Commission on the grounds that it was a commercially justifiable decision which would equally have been made by a private investor. A huge cash injection in Iberia by the state-owned holding company, INI, is likely to be condoned on the same grounds.

The aim of liberalisation has been to increase competition in order to produce lower fares and greater choice for passengers. But the European Commission seems powerless to prevent the emergence of a small number of European mega-carriers, which will dominate European markets. They are likely to ensure, through tacit collusion on fares and control of runway slots, that consumers do not enjoy the full benefits of competition.

The author is professor of air transport, Cranfield Institute of Technology, and author of *Flying Off Course - The Economics of International Airlines* (Routledge).

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TO HOLDERS OF CONVERTIBLE BONDS
6 1/8 % 1988/1997

NOTICE OF MEETING

NOTICE IS HEREBY GIVEN to holders of convertible bonds 6 1/8 % 1988/1997 of FF 10,000 nominal each that an ordinary meeting of the General Assembly has been convened for Monday, 22nd May 1992 at 9 a.m. at the offices of CREDIT COMMERCIAL DE FRANCE, 6, Cité Paradis PARIS 10 - France, for the following purposes:

- Approval of the waiver by the shareholders of their preferential subscription right decided by the Extraordinary General Meeting of the shareholders of LAFARGE COPPEE to be held on May 23, 1992 on the occasion of the shareholders' general meeting.
- To offer stock options to some of the personnel of the Company with abolition of the preferential subscription right of the shareholders.
- To carry out the issue of the capital stock with abolition of the preferential subscription right of the shareholders.
- To carry out the increase of the capital stock by issue of investment certificates with abolition of the preferential subscription right of the shareholders.
- To carry out the issue of bonds convertible into shares with abolition of the preferential subscription right of the shareholders.
- To carry out the issue of bonds with share application forms with abolition of the preferential subscription right of the shareholders.
- To carry out the issue of short application forms with abolition of the preferential subscription right of the shareholders.
- To carry out the issue of combined stock and shares with abolition of the preferential subscription right of the shareholders.

Any bondholder, regardless of the number of bonds which he holds, may attend and vote at the meeting or may appoint a proxy to legally represent him and vote on his behalf.

However, only bondholders who have deposited their bonds five days at least before the meeting, at either the offices of the Company, 93 rue Nationale BOULOGNE 92, or CREDIT COMMERCIAL DE FRANCE, 6 Cité Paradis PARIS 10, or one of the following banks:

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The text of the resolutions as well as all the documents which will be submitted to this meeting will be held, as required by law, at the Head Office of the Company at the disposal of bondholders.

BOARD OF DIRECTORS

Edward Mortimer

The real face of Sudan



FOREIGN AFFAIRS

That one may smile and smile and be a villain. The line from Hamlet came into my head on Monday after an hour and a half's conversation with Mr Hassan Turabi, the Sudanese Islamic leader.

Mr Turabi certainly has a villainous reputation. He is generally seen as the brains behind the military regime in Sudan, which gets about as bad a press as any except that of President Saddam Hussein in Iraq. Since seizing power in 1989, General Omar Hassan al-Bashir has vigorously pursued the civil war against mainly Christian rebels in the south of the country. He has quarrelled with the international aid agencies, both official and unofficial, which are trying to bring relief to millions of starving Sudanese. He has been accused by human rights organisations of systematically detaining and torturing his opponents, and by the US and Egyptian governments of harbouring international terrorists. And he has cultivated close relations with Iran and Libya, allegedly accepting Iranian military advisers, while backing Iraq in the Gulf war.

Mr Turabi's Islamic Front (NIF) has been named in the Egyptian press as training and financing "terrorist elements" which allegedly planned to assassinate Egyptian officials. President Hosni Mubarak himself has publicly blamed Mr Turabi for the problems in Egyptian-Sudanese relations, saying that "Turabi believes he can spread his destructive principles to every part of the world". Sudanese opposition parties blame "the government of Bashir and Turabi" for sabotaging efforts to end the civil war. It is, according to the Sudan People's Liberation Movement - the political wing of the rebellion in the south - "well known in the Sudan and elsewhere that Dr Turabi is the man behind the current problems of forcible Islamisation, amputation of limbs for petty theft, flogging for drinks and decapitation for adultery".

Western experts and diplomats agree that Mr Turabi is a significant power in the country. "The real power lies with the NIF," wrote the magazine Africa Confidential last year, describing Gen Bashir as only "a convenient figurehead with a nationalistic image".

It therefore comes as a slight surprise that Mr Turabi is spending a week in London, where he lectured on Monday night at the Royal Society of Arts, and yesterday at the Royal Institute of International Affairs. According to the Democratic Unionist Party (the main leftist opposition in northern Sudan), Sudanese exiles "are bewildered to note

Hassan Turabi, the Islamic leader, presents a picture of his country unfamiliar to the west



Hassan Turabi: considered by western diplomats to exercise significant power through his Islamic Front

that this has happened in a country where many of the victims of Turabi's regime are seeking asylum".

In fact the two institutions were doing their job in enabling Mr Turabi to present his ideas, and the exiles to challenge him. The exiles were outside the RSA on Monday with slogans such as "stop the use of food as a weapon of genocide", "foreign troops out of Sudan" and "Turabi, the butcher of Khartoum".

Mr Turabi took all this with remarkable equanimity. He presents himself as a modern and enlightened Islamic "scholar", with no official position.

Although his programme in London was arranged by the information counsellor of the Sudanese embassy, who sat in on our conversation, Mr Turabi, who studied law in London and went on to obtain a doctorate at the Sorbonne, speaks excellent English and gives no hint of feeling rattled by western criticism - unless it be a tendency to interrupt his own discourse with a nervous giggle.

He also resists any temptation to respond in kind by demonising the west. Asked by an obviously friendly questioner at the RSA to comment on the west's sincerity in

urging democracy on the Third World, he said it was "very difficult to lump the whole west together", and that there were many people in the west who would be willing to see Islamic parties come to power by democratic means. "Anyway, the west will evolve."

Mr Turabi points out that he himself was "detained for a short while" at the time of Gen Bashir's coup, along with other political leaders, and that the NIF, like other political parties, remains officially banned. He admits, though, that "most party members supported the new regime", partly because "we were the only party in opposition when it took power".

Mr Turabi's presence in London was an opportunity for the exiles to air their grievances over "but mainly because it soon showed 'pro-Islamic tendencies'".

Certainly he is ready enough to defend the regime against its critics, going so far as to assert that people in Sudan "have never had it so good". Prices of agricultural products have quadrupled, he told me, and as a result "a farmer now earns more than a civil servant". It was, he claimed, "mainly the élites" who were suffering because "government service is not paying so well", whereas "farmers and herdsmen, who make up 80 per cent of the population" were bene-

fitting from the government's focus on agriculture.

The government, Mr Turabi explained, "didn't so much interfere" with relief work as seek to replace it with development aid, so as to make the people more independent. Sudan, he added, was now an exporter of food. "It is absolutely not true that people are dying of hunger."

There were, he admitted, problems of access and distribution in some parts of the country, but reports of famine had been exaggerated by the aid agencies to justify their own activities and help them raise more money. Thus he brushed aside, for instance, a UN report according to which 7.6m people in Sudan are victims of drought and war, and 7.2m will need emergency food aid this year at a cost of \$47m.

Mr Turabi was equally dismissive of criticism of the regime's human rights record - "most of it misinformation" - pointing out that other countries such as Britain and the US had resorted to administrative detention in wartime. Sudan's record compared favourably, he said, with that of neighbouring pro-western countries such as Egypt. It might be true that the police "misbehaved" people at the time of their arrest, but the conditions of detention were exemplary, as he could testify from his own experience. "We had refrigerators, newspapers, visits," he denied reports of "ghost houses" and claimed there was no evidence of torture. "Did anyone come with a broken limb?" he asked.

As it happened, a member of the audience at his RSA lecture removed his artificial leg and brandished it, claiming that he had had to be amputated as a result of torture. He asked whether this accorded with the teachings of Islam. Two weeks ago Amnesty International reported that "prisoners have been shackled and suspended from their cell walls, sometimes upside down, others have had their testicles crushed with pliers". This week a new report from Africa Watch included a long first-person account of various tortures by a released victim, and concluded that "torture by members of the Sudanese security forces appears to be becoming more sophisticated".

The country described in such reports hardly sounds like the one Mr Turabi talks about - malignant, according to him, because of western prejudice against Islam. One would like to see for oneself which version is right. But the last time an FT correspondent did so, in February 1990, his attempts to investigate human rights violations led to his being detained for nine days, and then released on condition he left the country within 24 hours.

It is not very encouraging.

OBSERVER

Pitman's finest hour

It is a very long time since a London clearing bank had an effective chief executive, rather than an old-style general manager. But Brian Pitman of Lloyds Bank fits the bill. No other bank chief executive would have had the guts to challenge the establishment thinking in the way that he has done.

True, Howard Lloyd and Midland's Edward Holden were giant figures a century ago. But after them it is hard to remember a manager who has had as big an impact as Pitman. Indeed, what is odd is that he has been permitted to make such a mark on Lloyds which in the past was more like Barclays with managers obeying orders and leaving the chairman to have bright ideas. Ironically, it was only banks like Midland where managers who had worked their way up from the bottom were allowed to run the show. Pitman is unusual amongst his kind in having not only the vision of where he wanted to take his bank but the ability to persuade both his staff and his board to follow. Whereas most bankers pride themselves on their leading skills, Pitman's great strength is his strategic antennae. He also had the benefit of Sir Jeremy Morse as chairman.

When the chairmanship changes next year, it will be interesting to see how Pitman's reputation fares in the absence of Morse's restraining hand.

Unsplit blood

By happy coincidence a speech from the Governor of the Bank of England criticising companies that combine the jobs of chairman and chief executive was delivered on

the very day that Barclays formally announced it will continue to do just that.

Andrew Burton, who takes over as Barclays' chief executive on Friday, will also become chairman at the end of the year.

Robin Leigh-Pemberton told the IoD that companies should prevent the concentration and abuse of power, for example by separating "as a general rule" the role of chief executive and chairman. "No-one could seriously suggest that the current frameworks and arrangements are ideally suited to the complexities of our current corporate life," said he.

No-one, that is, except a bank where blood is not considered a disadvantage to management preferment.

Jack outlawed

Paul Keating, Australia's acid-tongued prime minister, was in fine fettle yesterday as he took parliamentary questions on his plans to remove the Union Jack from the Australian flag. Facing a sea of Australian flags patriotically planted on opposition MPs' desks, Keating labelled his critics "lickspitters, crawlers, and snivellers to forces abroad" - an uncharacteristically elliptical reference to Britain.

The exchanges marked a new phase in Keating's nationalist campaign, which is intended to present the opposition conservatives as latter-day colonialists. For the first time, Keating promised to produce detailed proposals for a replacement flag, although there is no agreement, even within the governing Labor Party, on what it should look like.

Strangely, there seems to be little support for the most obvious choice - replacing the Union Jack with the red,



"Perhaps we could replace the Berlin Wall with a screen"

black and yellow Aboriginal flag. That would imply recognition of 50,000 years of Aboriginal history, and might help Labor in its stated aim of reaching an accord with the descendants of the continent's original inhabitants.

But perhaps Keating thinks it might not win many votes.

Means business

Who is going to be South Africa's next finance minister? More important, does it matter in the short-term?

The task of piloting the economy of the old South Africa broke Barend du Plessis - whose resignation came amid rumours of a nervous breakdown. Over the past eight years he did a creditable job running an economy under siege while also presiding over a gradual liberalisation of the country's economic policies.

His fall from grace over the last couple of years has been dramatic, however, and his resignation was a recognition of the fact that there was no place for him in the new South Africa. His relations with the ANC and its trade union ally

Cosatu were far too contentious for there to have been any chance of his being part of a consensus-based government.

Dawie de Villiers, the ex-springbok scrum-half, is probably the only politician up to the job. But big business would much prefer an apolitical figure like Derek Keys, the ex-Gencor boss recently appointed Minister of Trade and Industry and Economic Co-ordination. He also has the big advantage of being an English speaker.

But combining finance with his current portfolio would probably be too big a strain even for someone of Key's calibre. If he stays put, Standard Bank chairman Conrad Strauss, and Harry Schwartz, the ambassador to Washington, are possibilities. Given the desperate state of the South African economy, President de Klerk needs to find a new finance minister who will survive the arrival of an interim government. Schwartz would fit the bill, although at 68, he is not young. The cerebral Strauss is highly regarded in banking circles, but whether the ANC would tolerate for long two unelected businessmen holding the main economic levers is moot.

Upmanship

Is there a danger that the renaissance of Sir Edward Heath, elder statesman, is being a bit overdone? Take yesterday. As Betty Boothroyd, the new speaker, led MPs in taking the oath of allegiance and signing the Commons roll, Heath was given precedence over John Major, the prime minister, and the rest of the Cabinet. The last backbencher to be so honoured was Sir Winston Churchill in 1969 when he was shepherded to the front of the queue by Harold Macmillan.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Engineering: when status is irrelevant

From A V Drew

Sir, Ron Kirby (Letters, April 24) rightly states that more young people are going into engineering via higher education and that salaries are better. But before we get carried away into this brave new world, my daughter's experience is salutary.

She expects to graduate this summer. She has spent the last 16 years being educated. Getting 10 O-levels, three A-levels, all at good grades, winning a scholarship and going to university. She has been influenced by me and the WISE campaign (Women in Science and Engineering) to become a civil engineer. She hopes to become chartered and has a real interest in transportation. She has experience in civil engineering through vacation jobs with county councils, carrying out responsible projects such as road realignments.

Since the beginning of the year she has written more than 50 letters to employers of civil engineers. Most say they are not recruiting graduates this year because of the recession. When she has gone for interview (on four occasions) she is competing with sometimes more than 400 other applicants. In short, the recession is dreadful and is uniquely cruel to 1992 graduates. This current

New ways to fund Tecs needed to achieve training revolution

From Mr Peter Ashby

Sir, The call by leaders of training and enterprise councils for the government to fund "Investors in People" (IIP), to boost the expansion of in-work training, is most welcome ("Tecs pressure Shephard on training policy", April 27).

However, the proposed £20m budget for IIP - around £250,000 per Tec - is hardly going to create the training revolution to which government and Tecs are committed. There should now be a fresh look at how new funds can be generated for Tecs from the employer community, as well as the exchequer. One option

would be for parliament to grant Tecs the public law status enjoyed by continental chambers of commerce - and, at the same time, encourage them to join forces with their local chamber, as a number are now planning to do.

The Dutch system, which involves businesses registering with their local chamber, and paying a compulsory subscription, could readily be adapted to the needs of Tecs.

Where Mrs Shephard could take an important new initiative is in launching a public review of the different policy options for funding Tecs. This would take the debate away

from its narrow focus on Treasury funding for Tecs - which, even if granted, can always be cut.

Of course, the government should continue to fund training for young people and unemployed adults. But let Tec support for in-work training, and IIP, be funded through new statutory arrangements for employer membership of Tecs. The £20m grant from the exchequer for IIP could then become a one-off "kick-start" to get the ball rolling.

Peter Ashby, Full Employment UK, 79 Prince George Road, London N16 8DL

situation surely makes this present correspondence concerning status and salary of engineers irrelevant if you don't even have a job.

A V Drew, 13 The Holdings, Hatfield, Hertfordshire AL9 5EH

Policing accounts

From Mr Nigel Wilkins

Sir, Can it come as any surprise that such a large percentage of British companies

neglect to file their accounts within the time limits set by the Companies Act if less than 1 per cent of company directors responsible for such lateness are actually prosecuted? ("Late accounts levies expected to hit 15 per cent of UK companies", April 23)

Although this particular failure to apply company law is at last being rectified by the imposition of automatic levies on defaulters, the reluctance of the Department of Trade and Industry to apply the law does not stop there, since Companies House shows little vigilance in monitoring whether the content of the accounts it

receives comply with company law.

Companies House only acts after the horse has bolted, usually when a company has actually failed and creditors face substantial losses. The amount of money that innocent creditors could be saved by effective supervision of company law is positively mind boggling.

The shortcomings of the DTI in overseeing company law have reached legendary status. It is time that the job was handed over to the police.

Nigel Wilkins, 8 Petersham House, Harrington Road, London SW17 3ED

Important issues raised by lease assignment argument

From Mr Michael Pattison

Sir, The letters from John Banham (April 10) and David Lewis (April 22) raise important issues. The whole question of priority of contract has been reviewed by the Law Commission and in carrying out that review it has consulted interested parties. The government is due to consult further on the commission's recommendations before publishing any proposals for change.

This is undoubtedly an issue which landlords and tenants will approach from very different perspectives. The landlord, perhaps a pension fund looking to meet long-term obligations,

when agreeing the terms of the original long-term contract will have taken account of the status of his tenant. The terms agreed will need to satisfy his requirement for an income stream from the investment throughout the term of the lease in order to meet those pension obligations.

If the tenant seeks to assign the lease before it expires, the fund would probably agree more readily because of the protection available to it by current law on priority of contract.

On the other hand, changing economic circumstances can produce apparent absurdities such as those highlighted by

John Banham. These can fall in what seems an unfair way on a business which has changed significantly since it signed the original lease.

Two points stand out. First, David Lewis is right to oppose abolition of priority for existing contracts. Such a move should not be contemplated without permitting the investment funds also to reconsider retrospectively their agreement to lease assignment. Contracts freely negotiated between parties having equal bargaining power should not be interfered with at some later date.

Second, there may be an argument for abolishing the priority principle for new con-

tracts for the reasons spelled out by John Banham, although this would certainly change the structure of UK property investment.

Setting aside any contract inevitably results in unfairness to one of the parties. If the government chooses this option, then it must, at the very least, do all it can to minimise the degree of unfairness through, for instance, a long transitional period.

Michael Pattison, secretary-general, Royal Institution of Chartered Surveyors, 12 Great George Street, Parliament Square, London SW1P 3AD

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PHILIPS

Employers refuse increased pay offer as union threatens escalated action
German strike disruption spreads

By Quentin Peel in Bonn

THE GERMAN public sector strike spread yesterday, halting public transport throughout the Ruhr industrial region and causing massive traffic jams on the motorways, as both sides dug in for an extended battle.

The OTV public service union promised to call out refuse disposal workers across the country today in a deliberate escalation of the wage conflict with both central and local government employers. Up to 4m metal and engineering workers have threatened large-scale warning stoppages, also beginning today.

More railway and postal workers came out, causing further train delays and a mounting backlog in the mail.

Yet in spite of the disruption, the vast majority of workers still managed to get to work, although many were delayed.

There was no sign of the employers' softening, although

all three chief negotiators - from the central government, the states and local authorities - appealed for talks to continue.

The employers refuse to improve on their pay offer of 4.8 per cent, although they are talking of more money for the low paid, and possible improvements in fringe benefits. The unions, led by the OTV, are adamant that they will not negotiate unless an improved offer is put on the table.

The worst chaos yesterday was around the city of Düsseldorf, the capital of North Rhine-Westphalia, where traffic jams of up to 60km were reported from the surrounding motorways. Commuters had to walk, cycle or drive to work in private cars or taxis, causing a boom in both cycle-hire and taxi fares in the Ruhr region.

The deliberate escalation of the conflict was announced in Stuttgart by Mr Wolfgang Warburg, deputy leader of the OTV. He said

that refuse workers would come out across the country today, as well as hospital administration workers in six cities - Heidelberg, Ludwigshafen, Ulm, Duisburg, Cologne and Munich. Some 170,000 workers were reported on strike yesterday, compared with 75,000 on Monday.

"We must step up the pressure," Mr Warburg told a press conference outside union headquarters, after the building was evacuated after a bomb threat.

Refuse collection strikes began yesterday in three states, but the main focus was on the public transport disruption. Mrs Monika Wulf-Mathies, the militant OTV leader, told a Duisburg strike meeting: "We will strike until the employers make a new and better offer."

Chancellor Helmut Kohl, although officially aloof from the conflict, is insisting that the pay deal must remain below 5 per cent, against a union pay claim of 9.5 per cent, and an arbitration

tribunal award (rejected by the employers) of 5.4 per cent.

Mrs Wulf-Mathies says the union would have accepted 5.4 per cent, but now wants more. Mr Björn Engholm, leader of the opposition Social Democrats, is urging the employers to pay the 5.4 per cent.

The strike comes amid confused economic signals. Latest figures for industrial production in eastern Germany - where workers are not on strike - showed a new drop of 4.5 per cent in January, with a fall of no less than 8.5 per cent in manufacturing industry. The cost of subsidising jobs in the east is the main reason for a severe budget squeeze on the entire public sector - and the tough government line in the pay talks.

On the other hand, the engineering industry reported a real increase in orders of 7 per cent in March.

Maastricht pact, page 2

Brussels delays publication of car price study

By Andrew Hill in Brussels

SIR LEON BRITTAN, the European Commission's competition commissioner, yesterday postponed publication of his controversial and long-awaited study of car prices for at least a week under pressure from his fellow commissioners including Mr Jacques Delors, the Commission president.

Publication of a parallel study of the EC motor industry will almost certainly go ahead after Mr Martin Bangemann, the industry commissioner, agreed to make changes to his text, partly to satisfy Sir Leon.

The wrangling over the two documents is the latest episode in the dispute between Sir Leon and Mr Bangemann over why car prices differ substantially across the EC, and how they can be brought into line.

The internal debate in Brussels reflects a fierce Community-wide battle between manufacturers and consumer groups over the best way of reconciling an open market in cars and high standards of safety and service.

The study prepared for Sir Leon, the method of which is likely to be challenged by EC car manufacturers when it appears, indicates that car prices differ by as much as 40 per cent between some EC countries.

Germany and Spain had the greatest number of high price models in 1988, while in January 1989 the highest price models were concentrated in the UK. Spain had by far the greatest number of high price models in

the three study periods in 1980 and 1991.

Sir Leon and Commission competition officials lay most of the blame for the discrepancies on the "selective distribution" system of exclusive car dealerships, which restricts the sales of new cars in the Community to dealers chosen by the manufacturers. The system, which has also been attacked by consumer groups, is sheltered from EC competition rules until 1995.

Mr Bangemann and his advisers agree that specific abuses of the system should be punished, but say there are other reasons for the differences in prices.

They argue that the exclusive dealership system could be maintained in some form for a further four years after 1995.

"This would be partly to protect EC manufacturers from indirect imports of Japanese cars, which will be allowed full access to the European market from the end of 1999. It is these passages which have caused friction with Sir Leon."

"We have offered to take the car price paper a bit later, on the basis that selective distribution is left neutral in the Bangemann text, so that it doesn't close any options," one of Sir Leon's advisers said yesterday.

Mr Bangemann's officials said they had made only minor changes to the passages in the motor industry document. The debate about the exact wording of the text is likely to continue today.

Split on training plan, Page 3

Major claims UK economic recovery is now under way

By Michael Cassell and Peter Marsh in London

STEADY and stable economic recovery is under way in Britain, which is poised on the brink of a new era of prosperity, Mr John Major, the UK prime minister, claimed yesterday.

In his first keynote speech since the general election, a confident and optimistic Mr Major told the Institute of Directors that Britain was "ready to move forward, just when some of our main rivals are running into difficulties."

Mr Major's comments were reinforced by a survey of industrial trends published yesterday by the Confederation of British Industry which showed that manufacturing was likely to move out of recession later this year.

The CBI said the "economic tide is turning" for the sector. But it warned that many companies were still cutting investment and said factory production was about 10 per cent below its level before the recession started in early 1990.

Speaking to 2,500 company executives at the Royal Albert Hall in London, Mr Major claimed that Britain had decisively turned its back on high taxes, high inflation, trade union power and interventionist policies. People recognised that free enterprise - not state intervention and socialism - was the route to national health and prosperity.

In a passage less strident than Mrs Margaret Thatcher's pledge to destroy socialism, her suc-

cessor nevertheless said that the government intended to secure continuing prosperity by removing the "pendulum of uncertainty" that hit business prospects before elections.

The prime minister went out of his way to pay tribute to Mr Norman Lamont, the chancellor, who he claimed had done "an outstanding job for Britain" during a difficult 18 months. The chancellor, he said, had never taken the easy road "but always the right one".

He said the outlook for unemployment was beginning to look more hopeful and the jobless figures could be expected to steady before falling back.

Mr Major stressed that Britain needed a recovery that was sustainable, and the government was determined to pursue policies which minimised the risk of a recession occurring again. He added: "As spring advances, so will confidence."

He identified his government's targets for the 1990s as "stable prices, sustained industrial peace, free enterprise given the chance to compete and win, and lasting growth without the scourge of inflation."

The prime minister was applauded when he pledged early legislation to complete the government's return of trade union laws and said he intended to "hold at bay" the provisions of the EC social chapter which would add \$5bn to the costs of British industry.

Major pledge, Page 12
Quarterly survey, Page 12**Japan wants formal links with CSCE**

By William Dawkins in Paris and Quentin Peel in Bonn

MR KIICHI MIYAZAWA, the Japanese prime minister, will propose formal relations between Japan and the 51-member Conference on Security and Co-operation in Europe (CSCE) in his talks with heads of state in Paris and Bonn this week.

Mr Miyazawa began a two-day visit to Paris and Bonn yesterday. He is due to meet French president François Mitterrand today and German chancellor Helmut Kohl tomorrow.

His trip is intended to raise the profile of Japan in the forging of a new international order to replace Cold War relationships, in which stronger bilateral ties

with the European Community and closer involvement in other international organisations, such as the CSCE, are seen as crucial.

Japan has so far not spelt out precisely what it means by formal links with the CSCE, which officials describe as "an institutional framework for the reinforcement of its relationship" with the organisation.

Pointing out that the group stretches from Vancouver to Vladivostok, they say that inevitably its attitudes to security, disarmament and human rights all concern Japan closely.

Mr Miyazawa emphasised yesterday that closer relations with France and Germany were "essential for the establishment of a new international order."

It is understood that Japan and the EC will meet on the eve of the Group of Seven world economic summit in Munich in July to co-ordinate their positions more closely. Japanese officials say the G7 meeting is seen in Tokyo as the most important forum in which Japan is a full participant.

After the G7 talks in Washington, at which Japan as well as Germany were pressed to boost economic growth, Mr Miyazawa is keen to persuade Mr Mitterrand and Mr Kohl of the genuine efforts to do this. Mr Miyazawa, in an interview with Le Figaro, stressed Japan's willingness to contribute to United Nations peacekeeping in Cambodia and elsewhere and promised to press

for parliamentary approval of a controversial law allowing Japanese soldiers to serve the United Nations "so that Japan can fulfil its responsibilities in the international community."

Today he will also meet Mr Pierre Bérégovoy, France's new prime minister, which will provide an opportunity to improve relations with Tokyo, damaged by the fierce criticisms of Japanese trade practices by Mrs Edith Cresson, his predecessor.

Mr Miyazawa is not expected to offer any formula to break the deadlock in the Uruguay round, although Japan wants the participants to present proposals for market access without waiting for a solution of the EC-US farm trade dispute.

THE LEX COLUMN

Midland's dark horse

FT-SE Index: 2651.0 (-7.2)

On the surface, Lloyds' proposed bid for Midland should have been a knock-out. But although its initial value was just over the top market estimates of Midland's worth, the target's price was remarkably slow to respond. By yesterday's close it was still 12 per cent below the 447p level where the Lloyds offer had settled. That hardly suggests investors believe Lloyds will win its looming battle with the competition authorities.

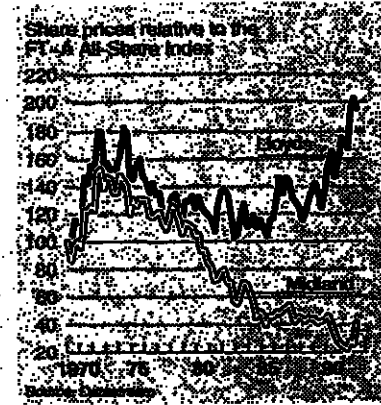
Were it to succeed, the deal would look attractive even at this heady price. HSBC cannot point to £700m in cost savings through rationalisation - though it must be a source of shame to British clearing banks that their industry is carrying so much fat. The deal would involve a hefty goodwill write-off, and there would be a £550m restructuring charge. But the merged entity would still have a tier 1 capital ratio of over 5 per cent even before touching Lloyds' £900m of surplus provisions for Third World debt.

But the competition policy issue is serious, even though the debate will be highly political and the outcome can only be guessed at. Lloyds' argument that consumers will benefit from orderly rationalisation in an over-supplied market may be readily appreciated - though not automatically accepted - by those familiar with the industry. It looks less convincing to a general public worried about redundancies and small businesses.

But Lloyds has already succeeded in making its rival look even less generous than before. Lloyds' offer may not represent a realistic valuation of Midland, if it turns out to be based on an anti-competitive strategy. But that will not necessarily stop Midland shareholders holding out for more from HSBC, which is thus on the spot. Any increase would be significantly dilutive even if it could be built into the existing structure. HSBC cannot offer more equity without upsetting its share price. There are already doubts about the market's ability to digest its loan stock. Straight cash might upset China. Midland's closing price yesterday was also marginally below the HSBC offer. There is still a chance it may remain independent after all.

Merger issues

The battle for Midland looks the biggest test yet for the EC's still relatively untried merger rules. Lloyds' intervention, after all, raises the possibility of two bids for the same target being scrutinised by different



The UK would not be the first EC member state to allow Brussels to handle the political hot potatoes.

US economy

While the 2 per cent rise in US output in the first quarter was the sharpest in three years, it is also a warning against high expectations. Past US recoveries have kicked off with growth of 6 per cent and more. But in past recoveries, the US consumer enjoyed lower or even negative rates of real interest, had higher savings and lower debt in relation to income and was less worried about job security. US consumer confidence is higher now than in previous months. But it is still lower than a year ago. The US economy may not be burdened by Germany's explosion of public spending or Japan's memory of frantic asset inflation. But until its legacy of debt is worked off, growth at much more than 2 per cent may be slow in coming.

So why is Wall Street so obstinately cheerful? The optimist would reply that the restructuring of US industry and the huge extraordinary write-offs of last year leave room for a rebound in corporate earnings this year of maybe 40 per cent. But that is largely a matter of swings and roundabouts. On a longer view, it is not quite clear why the Dow should be 10 per cent higher than at its pre-recession peak in 1990. These earnings expectations had better not be disappointed.

Borland

Yesterday's full year results from Borland International, the US software group, showed why its shares have nearly halved to \$26 in the last three months. The \$146m cost of integrating the Ashton-Tate acquisition resulted in a net loss of \$10m for the year. On the face of it, the Borland fairy tale has ended nastily.

It is thus worth recalling that even now the shares have outperformed the market more than threefold since the start of 1990. Borland argues that progress last year was hindered not just by Ashton-Tate but by preparing the now imminent launch of a new generation of products. It professes confidence that its bottom line will be restored to health this year. Given that rival Microsoft recently announced its intention to enter Borland's market for database software, the going may be tougher thereafter. Investors should wait to see how the new products fare before taking a view.

Without us, he couldn't stop in his tracks.

About to roar on the British motorcycle scene is the exclusive, American-built Buell RS5 1200, powered by Harley-Davidson. Created for style-conscious, up-market superbike enthusiasts, it's the first road model to use Titeflex brake lines. Titeflex stainless steel braided Teflon brake lines were chosen because they outperform all others in U.S. Department of Transportation Safety Standard Testing. Their patented strain relief sleeve provides improved whip resistance while eliminating the "soft pedal" feel of rubber brake lines. The special coating resists abrasion of the wire braiding. Without them, easy riding would be harder.

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World Weather		°C		°F		°C		°F	
Boulogne	R	10	50	Frankfurt	C	10	50		
Brussels	C	10	50	Geneva	S	12	54		
Budapest	C	24	75	Glasgow	R	7	45		
Buenos Aires	C	22	71	Helsinki	C	8	46		
Cairo	F	11	52	Hong Kong	F	26	80		
Canaries	C	31	88	Imbros	F	22	72		
Cardiff	F	20	68	Inverness	R	9	48		
Chennai	F	38	100	Isle of Man	C	27	81		
Chicago	F	12	54	Istanbul	S	24	75		
Copenhagen	F	9	48	Jakarta	R	32	90		
Dallas	C	10	50	Johannesburg	S	17	63		
Dublin	C	10	50	Lisbon	C	10	50		
Edinburgh	C	10	50	London	R	8	46		
Geneva	C	10	50	Los Angeles	F	17	63		
Hamburg	R	12	54	Luxembourg	R	12	54		
Helsinki	C	8	46	Madrid	S	24	75		
Hong Kong	F	26	80	Manila	F	29	84		
Imbros	F	22	72	Moscow	S	25	77		
Inverness	R	9	48	Mumbai	S	28	82		
Isle of Man	C	27	81	Nairobi	C	22	72		
Istanbul	S	24	75	Paris	C	12	54		
Jakarta	R	32	90	Rangoon	C	28	82		
Johannesburg	S	17	63	Reykjavik	C	10	50		
Lisbon	C	10	50	Rhodes	S	21	70		
London	R	8	46	Rio de Janeiro	R	21	70		
Los Angeles	F	17	63	Rome	C	16	61		
Luxembourg	R	12	54	Salt Lake City	R	27	80		
Madrid	S	24	75	Sao Paulo	R	27	80		
Manila	F	29	84	Singapore	F	32	90		
Moscow	S	25	77	Stockholm	F	13	55		
Mumbai	S	28	82	Strasbourg	F	17	63		
Nairobi	C	22	72	Sydney	F	23	73		
Paris	C	12	54	Taipei	C	20	68		
Rangoon	C	28	82	Tel Aviv	S	24	75		
Rhodes	S	21	70						
Rio de Janeiro	R	21	70						
Rome	C	16	61						
Salt Lake City	R	27	80						
Sao Paulo	R	27	80						
Singapore	F	32	90						
Stockholm	F	13	55						
Strasbourg	F	17	63						
Sydney	F	23	73						
Taipei	C	20	68						
Tel Aviv	S	24	75						

INSIDE

SmithKline Beecham
expands in Germany

SmithKline Beecham has bought Sächsisches Serumwerke, the largest producer of influenza vaccines in Germany, from Traubhandels, the German pharmaceutical agency. The move takes the Anglo-US pharmaceutical group into flu vaccine manufacture for the first time. Page 29

Waterford Foods up 40%

Waterford Foods, Ireland's largest dairy group, has reported a 40 per cent jump in pre-tax profits to £15.8m (\$25.2m). Page 28

Yanase ties up Opel in Japan

Yanase, one of the leading foreign car importers and distributors in Japan, is believed to have reached agreement with Opel, the European subsidiary of General Motors, to become the exclusive importer and distributor of Opel products in Japan. Yanase disclosed last week it was abandoning its long-standing relationship with Volkswagen, the German carmaker, which it has built into the leading foreign car importer in Japan. Page 26

Zimbabwe counts the cost

Zimbabwean farmers are counting the cost of one of the worst droughts in memory. Nationally, rainfall has been less than half the seasonal average and crop production, with the exception of drought-resistant tobacco, has been devastated. Page 30

Reforms raise Swedish hopes

The Stockholm stock market is in an optimistic mood as the combination of proposed tax changes, the lifting of restrictions on foreign ownership, and an upturn in the US economy seem likely to attract further international investment in Swedish equities. Page 46

Insurance dispute nears end

Union des Assurances de Paris, the leading player in the French insurance industry, may be approaching the end of its protracted negotiations over the future of Colonia, the German insurer controlled by Victor. Page 23

Taiwan supports McDonnell deal

Taiwan's government may support a proposed deal for a Taiwanese company to buy a stake in the commercial aircraft business of McDonnell Douglas. Page 24

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Chief price changes yesterday

FRANKFURT (DM)		PARIS (FF)	
Rheine	156.5 + 4.5	Berger	3089 + 150
Dier-Werk	416 + 25.5	Boysen	649 + 15
Unipart-Hel	15	Estor	469.9 + 15.9
Fla	835 - 15	Parsons	419 + 15.9
Ado	923 - 25	Patla	670 - 10
Hedco Zm	1261 - 24	Peri-Lyonnais	1925 - 175
Hocher	516 - 5.5	Sal Lafayette	1925 - 175
NEW YORK (\$)		TOKYO (Yen)	
Rheine	19 + 1/2	Brother Ind	430 + 46
Chrysler	25 1/2 + 1/2	Isahaya Sanyo	335 + 25
Colson	43 1/2 + 1/2	Japan Calling	400 + 35
Ford Motor	34 1/2 + 1	Korose	590 + 55
PepsiCo	34 1/2 + 1	Nitta Chemical	350 + 35
Fla	109 - 4 1/2	Ron	40 + 40
Microsoft	42 1/2 + 2 1/2		
Whitpool			
LONDON (Pence)		Stocks	
Rheine	50 + 8	Shell	17 1/2 + 1 1/2
Ado	138 + 11	Shell Chemicals	161 + 18
Black Arrow	38 - 4	Yule Catto	247 + 10
Barclays	254 + 10	Fla	126 - 5
BP	352 1/2 + 7 1/2	APV	164 - 11
Dyle Bowles	338 + 20	Bibby (J)	15 1/2 - 1 1/2
Fla	75 + 4	Expans	423 - 15
Folkens	52 + 3	Lloyds Abbey	124 - 12
Lesmo	239 + 11	Perkins Foods	31 - 3
Lloyds Bank	180 + 13	Photostat	
Midland Bank	384 + 45		
S & U Stores	216 + 45		

Smaller loss puts GM in the black

Carmaker helped by reduced deficit in North America, writes Martin Dickson

GENERAL MOTORS, the US carmaker in the throes of a sweeping restructuring, yesterday announced a return to modest profit after six quarters of red ink, thanks to lower losses in its core North American vehicle operations.

The company reported first-quarter net income of \$179m and a sharp improvement on the \$1.1bn loss in the same period last year before \$942m of non-recurring gains. Sales and revenues rose from \$29.19bn to \$32.04bn.

Wall Street had forecast a modest loss, although recently the

company appeared to hint at a profit. GM's shares rose 3/4 to close at \$40 1/4.

The figures should help GM over the next few months as it tries to sell about \$2.3bn of common stock in the largest-ever international share offering, apart from privatisations.

Mr Robert Stempel, GM chairman, said the \$1.3bn profit turnaround, in spite of "a very slow economic recovery in the US", was due mainly to an improved performance by its North American operations.

GM, with other vehicle manu-

facturers, has been hit by recession in the US and over-capacity in the car industry. However, the company's capacity and productivity problems are more serious than its rivals and last December Mr Stempel announced a sweeping restructuring for North America, involving 70,000 job losses and 21 factory closures.

Earlier this month, GM's non-executive directors, dissatisfied with the speed of reform, staged a boardroom coup which clipped Mr Stempel's wings and demoted two of his lieutenants.

Mr Stempel said yesterday's

results demonstrated "that GM's management and employees recognise it is no longer business as usual, and that management is implementing various measures to restore profitability in the North American automotive operations".

The company said North American operations benefited from increased factory sales, manufacturing cost efficiencies, lower per-unit selling expenses, material cost reductions and a more profitable product mix of retail to fleet sales.

The company's US dealers sold

1.03m cars and trucks in the first quarter, up 3.6 per cent on 1991. GM's international vehicle operations had "continued at strong profit levels".

The company's return to profits was helped by improved performances from its non-vehicle operations, with GH Hughes Electronics earning \$18m (up from \$9m), Electronic Data Systems making \$133m (\$122m) and General Motors Acceptance Credit, its finance arm, \$354m (\$306m).

Earnings per share on common stock were 2 cents a share, against a loss of 40 cents a share.

Hoechst declines by 26% pre-tax

By Andrew Fisher in Frankfurt

HOECHST yesterday continued the tale of woe from the German chemical companies by announcing a 26 per cent decline in pre-tax profits to DM605m (\$367m) in the first quarter of 1992.

Nor did the company see an early improvement in activity. Hoechst said it hoped for a more favourable trend in operating profits in the course of this year although no significant revival in business had been seen so far in the second quarter.

The first-quarter profit represented a yield on turnover of 5.3 per cent against 7.3 per cent in the same period last year. In the whole of 1991, pre-tax profits dropped 20 per cent to DM2.6bn, with turnover 5 per cent higher at DM47bn. The company cut its dividend by DM1 to DM12.

Hoechst said demand had picked up considerably in the first three months compared with last year's fourth quarter, but was still weaker than the normal seasonal level. There were few signs of economic upturn either in western Europe or the US, with growth slowing in Germany and Japan.

Group turnover in the quarter was 2 per cent higher at DM11.5bn. Volume sales were 2 per cent higher, but prices fell at the same rate under the weight of heavy competition. The higher value of the dollar and yen against the D-Mark accounted for the slight turnover advance.

In Germany, turnover was also up by 2 per cent; business in industrial chemicals was weak, with the increase coming from higher sales of pharmaceutical products.

Hoechst's comments about the slackness of foreign markets were in line with those of Siemens, the German electrical and electronics group, which this week reported an 8 per cent rise in first-half net profits, mainly because of domestic growth. Siemens reported flat foreign business and benefited from orders linked to economic reconstruction in east Germany. Chemical companies have little involvement with east Germany's infrastructural rebuilding.

Hoechst said that its exports were weaker, although sales of dyes to the US and pharmaceuticals to Asia were higher. EC business was stagnant. The 12 per cent turnover rise in the US was due to the first-time inclusion of Great Lakes Carbon, the US graphite subsidiary, and the firmer dollar.

Nikki Tait analyses the rise of the latest US boardroom favourite
Demergers replace the buy-outs

No one could claim that merger and acquisition work is booming in the US. Leveraged buy-outs have ground to a near-halt, and there has been only one acquisition of more than \$1bn this year. But what about "demergers"?

Last week, Ralston Purina, the St Louis-based consumer products company with interests ranging from dry-cell batteries to pet food, announced the possible spin-off of its baking subsidiary, Continental Baking Company, to existing shareholders. This is the nation's largest wholesale baker, and the division's near-\$2bn in annual sales derives from such standard household fare as Wonder bread and Twinkles cupcakes.

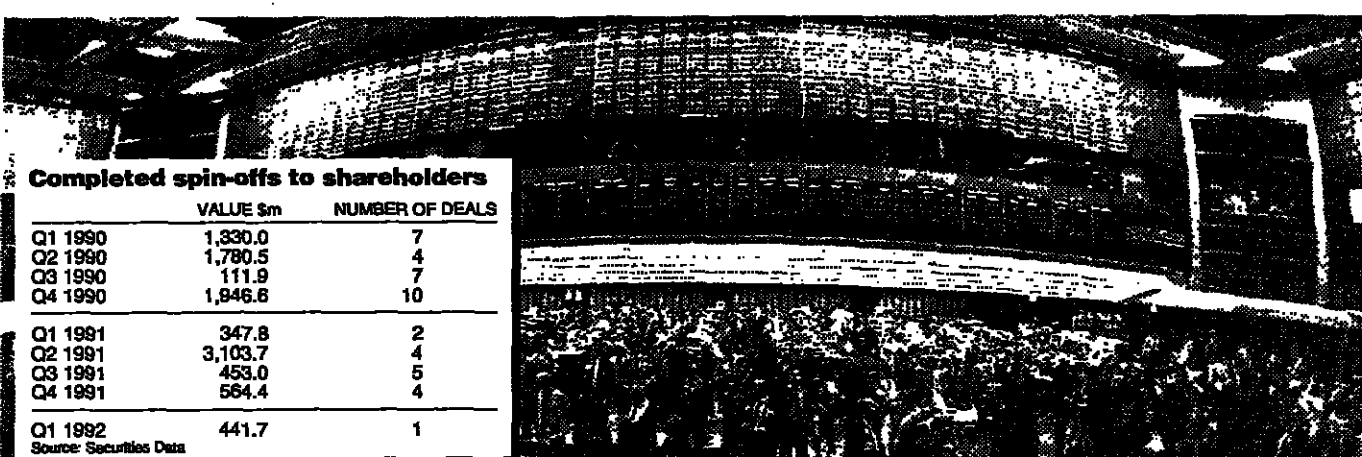
The business was bought for \$475m in 1984, and its likely divestiture will probably involve a \$600m dividend payment from Continental to Ralston. That, in turn, has spurred thoughts that the consumer products group - which has just bought Ever Ready in the UK from Hanson - may be planning further acquisitions.

Even if the transaction is approved by Ralston's board this month, it will take months to complete. Nevertheless, Ralston does not seem to be the only company taking advantage of the demerger concept.

Only a few weeks ago, for example, Dial Corporation, another consumer products conglomerate, spun off its sizeable financial services division as an independently quoted company.

And a mere 24 hours before the Ralston news, Union Carbide, the chemicals group, confirmed that a demerger of its industrial gases business should be complete by the end of the second quarter.

A few swallows do not make a



Completed spin-offs to shareholders		
	VALUE \$m	NUMBER OF DEALS
Q1 1990	1,330.0	7
Q2 1990	1,780.5	4
Q3 1990	1,111.9	7
Q4 1990	1,846.8	10
Q1 1991	347.8	2
Q2 1991	3,103.7	4
Q3 1991	453.0	4
Q4 1991	584.4	4
Q1 1992	441.7	1

Source: Securities Data

summer, but figures from Securities Data, which tracks deal activity generally, confirm - at least, tentatively - that "demerger" interest is on the rise. In the first quarter of 1992, the firm calculates that 13 demerger deals were announced. This contrasts sharply with the six or seven demerger proposals unveiled in each of the five preceding quarters.

In fact, activity in the first quarter of 1992 represents a return to levels last seen during the first nine months of 1990. Then, there were 17 demergers announced in the first quarter, 13 in the second and 19 in the third.

In one sense, the timing of this rise in demerger activity is surprising. Demergers have often been seen as a defensive reaction to hostile bid activity or shareholder agitation.

Perhaps the best recent example would be USX, the large steel and energy group which split these two activities into separately quoted companies - US Steel and Marathon - under dogged pressure from Mr Carl

Icahn, the corporate raider.

Today, although shareholders' grievances are still being voiced, they are more likely to come from institutional investors than from business bidders with fistfuls of threatening cash. Hostile bids have largely disappeared.

However, in other respects, the modest rebirth in demergers may be more explicable. Usually, the aim of the demerger is to rid a diversified group of a lowly rated subsidiary, and hence improve the stock-market image of the remaining business. Companies contemplating such a move invariably talk of "enhancing shareholder value".

With Wall Street at record levels, and some trade buyers facing financing problems, divestiture by means of a demerger may begin to look more attractive than the conventional sale route. Certainly, it spares management any criticism that a business - which itself may not be in the best of health - has been under-

sold during a recessionary credit crunch.

Even so, choosing between a demerger and a trade sale is rarely easy. For example, Mr John Teets, chairman of Dial, admits that the decision over how to handle the group's transport manufacturing business - also up for divestiture - is more finely balanced than the earlier election to demerge the finance arm.

"A spin-off is much more complicated than a sale," he notes. "The business has to stand alone, on a credit rating which is at least triple-B. It must have the ability to offer performance bonds on contracts it bids for. And it must have a cash-flow and earnings record that's going to be recognised on Wall Street."

The real test of any demerger, of course, is whether shareholder value is, indeed, created - and, as no one can ever judge how shares in an "undemerged" company would have fared, any judgment tends to be subjective. But the process is certainly not a guaranteed winner.

Mr Icahn's punt on USX, for example, ended with the sale of his 13.3 per cent stake only eight days after the stock split at the equivalent of \$30 per old USX share. The tycoon had bought the stake up to five years earlier, at an average price of \$24. His return significantly underperformed that of the US stockmarket generally.

Still, Mr Icahn may have been wise to get out when he did. Since just before the stake sale in May 1991, USX-US Steel shares have eased from \$25 1/2 to \$24 1/2, and USX-Marathon shares have fallen from \$26 1/2 to \$21 1/2. So, in share price terms and even allowing for recession, the demerger has scarcely been a startling success.

However, if the long-term impact is sometimes debatable, the immediate reaction may be more positive. Ralston, whose bakery business operates in a mature market and has suffered profit pressure recently, had the satisfaction of seeing its shares gain 3/4 to \$48 1/2 last week, after the news was announced.

Tenneco net income rises to \$33m in first quarter

By Martin Dickson in New York

TENNECO, the US conglomerate in the throes of a restructuring, yesterday announced a \$33m improvement in first-quarter net income and the loss of 2,250 jobs in Europe with the closure of three plants run by its troubled Case equipment subsidiary.

The Houston-based company reported net income of \$33m, or 30 cents a share, compared with \$1m or a loss of 3 cents a share a year ago on flat revenues of \$3.3bn.

Operating income rose from \$113m to \$215m. The figures were ahead of most analysts' forecasts but the shares dipped 3/4 to close at \$43 1/4.

Mr Michael Walsh, the new president and chief executive, plans to restore the company to "respectable levels of profitability" and to cut its balance sheet debt.

Yesterday's results included improved operating performances by all Tenneco's divisions, although Case, which makes agricultural and construction equipment, lost \$77m. That compares with a loss of \$147m a year ago, when the subsidiary took a \$33m charge for staff cuts.

Case, which has been hit by a downturn in its markets and excessive inventory levels, said that restructuring would include closure of its plants in Carvin, France, and Zaragoza, Spain.

It said it had also sold selected assets of its Vibronex component equipment business and would close its plant in Düsseldorf, Germany, later this year.

These actions, which will reduce its European plants from 12 to nine, form part of a previ-

ously announced two-year plan to cut employment from 30,000 at the end of 1990 to around 20,000 at the end of this year.

Operating expenses were lower, while the subsidiary's worldwide production fell 25 per cent from a year ago and dealer inventories fell \$900m. Mr Walsh said inventories were now at or below industry levels.

Tenneco's Packaging Corporation of America subsidiary produced operating income of \$49m, up from \$28m.

Its gas pipeline operations had income of \$118m, up from \$113m, in spite of the sale of a business which contributed income of \$6m a year ago and the warmest US heating season on record.

Car parts saw a slight increase in income to \$43m while shipbuilding contributed \$53m, up from \$49m.

Bibby bids for Caterpillar dealer

By Peggy Hotlinger in London

J BIBBY & Sons, the industrial and agricultural conglomerate which is 79 per cent owned by the South African Barlow Rand group, yesterday launched a hostile \$76m (\$132.6m) bid for Finanzauto, Spain's only authorised Caterpillar dealer.

Mr Alan Greysty, Bibby's finance director, said the acquisition would strengthen the UK group's presence in Spain and Portugal, the European countries with the most growth potential.

Mr Greysty said he was confident the deal would be acceptable to Finanzauto's shareholders.

"We are offering a very good price... and good multiple of 18.7 times 1991 earnings," he said.

The Finanzauto board on Monday night rejected the offer of Pta1,300 per share, a premium of

30.9 per cent over the Spanish company's closing price last Wednesday. Trading in Finanzauto was suspended on the Spanish stock market at Pta1,075 a share.

Finanzauto's 58 per cent stake in Portugal's only authorised Caterpillar dealer Stet.

The acquisition will be funded through bank borrowings which, in addition to Finanzauto's \$117m debt, would force gearing to more than 100 per cent. Mr Greysty said Bibby aimed to have gearing back below 100 per cent by the September year-end.

The group said it would reduce debt by selling Finanzauto's peripheral businesses and perhaps a rights issue. Barlow Rand has indicated it would be prepared to take up its rights.

Finanzauto reported profits before tax and minority interests of Pta1,4bn (\$13.5m) on sales of Pta53.2bn for the year to December 31.

Bibby announced the offer in conjunction with interim results which showed a 2 per cent rise in pre-tax profits to \$17m for the 26 weeks to March 31.

A reduction in interest charges from \$4m to \$3m, due to the \$14.6m rights issue last May, and lower base rates in the UK, was the main reason for the profits rise.

Earnings per share fell from 9.58p to 9.23p. The dividend was maintained at 2.85p.

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COMPANY NEWS: UK

Regulatory hurdles may prove a stumbling block for Lloyds' bid

THE PRIME condition attached to Lloyds' bid is that it should have to run through no more regulatory hoops than its rival, the Hongkong and Shanghai Bank. Yet it was far from clear yesterday that this would be possible because of the complexities of the two-tier UK and EC regulatory structure.

Lloyds' fear is that, without this condition, its bid could run foul of the UK Monopolies and Mergers Commission because of the large share of the UK market which Lloyds/Midland bank would enjoy. On the other hand, the competing bid could sail through because of Hongkong Bank's relatively small share of the European banking market.

"This area is quite untested," said Sir Jeremy Morse, Lloyds chairman, yesterday. "This will be an early, big case."

Under EC rules dating from September 1990, a bid must be scrutinised by Brussels if the proposed merger exceeds a certain size, and a given proportion of its business is located within the EC. The Hongkong bid is already the subject of a four-week inquiry by Brussels to see whether it is "compatible with the common market".

It is unclear whether a Lloyds/Midland bid would also fall within Brussels' ambit. Competition lawyers say the decisive factor will be whether the banks have more than two-thirds of their business in the UK. In that case, the deal would automatically fall under British jurisdiction. Commission officials refused to be drawn on their calculations about the Lloyds/Midland case.

The crucial questions, though, concern what happens at the UK end. These are:

- Will the UK authorities investigate the bid? This will depend on the Office of Fair Trading, but the chances look high because of the two banks' large combined UK business. Together, they would have about 30 per cent of the market on many measures, compared with about 25 per cent each for NatWest and Barclays.

- If the OFT does recommend a referral to the MMC, would the UK also investigate the



Lloyds' advisers said they would be seeking confirmation from the Takeover Panel that in the event of a successful takeover for Midland it would not have to make a bid for 31, the venture capital group, or a number of trade investments where its combined shareholding would be above the critical 30 per cent level.

Hongkong bid, as Lloyds is demanding it should? For this to happen, Brussels would either have to decide that the case fell outside its authority and hand it back to the UK, or the UK could ask for it back on national interest grounds.

- If there was a UK monopolies inquiry, would the MMC judge the proposed mergers purely on the narrow grounds of competition? Or would it take into account the wider national interest, given the huge size of the banks involved, their key role in the economy, and the thousands of jobs at stake? During the 1980s, Mr Norman Tebbit, when trade secretary, sought to confine inquiries to competition issues. But the new trade secretary, Mr Michael Heseltine, may have different ideas.

Mr Heseltine is thought to be more interventionist and may prefer to return to a more widely based test of the public interest set out in the 1973 Fair Trading Act. This might include having regard to "the desirability of maintaining and promoting the balanced distribution of industry and employment in the UK". Lloyds' plans to shed up to 20,000 jobs from

the merged bank might well fall foul of this test.

There are no useful precedents to make the picture clearer. The last big wave of bank mergers took place more than 20 years ago, since when monopoly policies have changed radically, not least with the arrival of Brussels on the scene.

The Bank of England takes a studiously neutral view of bank mergers - at least in public. But regulators are generally thought to favour them because they soften competition and should result in more strongly capitalised banks.

There are many possibilities as to what could happen next. If the Commission decides it has serious doubts about the effect on competition it can open a four-month in-depth investigation. If those doubts are confirmed, Sir Leon Brittan, the competition commissioner, can recommend that the deal should be blocked, or amended. It could be another five to six months before Hongkong Bank knows whether it can proceed with the deal.

The Lloyds bid will face an investigation by the OFT (which could take anything up to a month) before the director general of fair trading can decide whether to recommend to the trade secretary that it should be referred to the MMC. An MMC investigation could take about three months, after which its recommendations would go to Mr Heseltine for his final decision. All in all the process could take six months.

Because of the pre-conditions Lloyds has attached to its bid, the Takeover Code clock, which gives a bidder 28 days to post an offer document, will not start running. But Lloyds will still be subject to rules on acquiring and disclosing shares in Midland Bank. The bid would automatically lapse if it was investigated either by Brussels or the UK. But it could be many months before either bidder faces a clear road.

David Lascelles
Andrew Hill
Robert Rice



By integrating the two businesses, operating costs of the enlarged group could be reduced by over £700m within four years of the merger -

Lloyds Bank, of which Sir Jeremy Morse is chairman

'Midland will have to read Lloyds' terms before deciding whether to oppose the offer. But the bid is likely to be unwelcome. It could unsettle the morale of staff, who would be concerned about job losses should Lloyds succeed' -

Brian Pearse, Midland chief executive



Shareholders express preference

A BIDDING war for Midland between Lloyds Bank and Hongkong Bank would almost certainly be won by the UK clearer, according to shareholders of the banks and analysts yesterday.

It also became clear that many Midland shareholders, most of whom are based in the UK, would prefer a Lloyds offer than one from Hongkong Bank. "If there were two solid bids on the table, Lloyds would win hands down," said one Scottish fund manager, summing up the attitude of Midland shareholders around the country.

Lloyds said its projected offer, worth 447p a share last night, could be justified economically on projections of profits from Midland's operations, together with projected annual savings of £700m within four years from combining the two businesses.

Its shareholders could expect further potential gains from any increase in income following a takeover, for instance from selling insurance policies to Midland customers. Further income could also come from the sale of some branches, one of the plans to make the takeover more acceptable to the competition authorities. Both leave more room for Lloyds to

increase its offer if it need be.

"Midland is worth considerably more to Lloyds' shareholders than to Hongkong Bank's," one Lloyds adviser commented.

However, the extent to which the extra profits would find their way to Lloyds' shareholders is unclear. "Those benefits won't just flow to shareholders," said Mr Colin Wilks, Lloyds' chief finance officer. Customers would also benefit from the savings, he added - an argument which is key to Lloyds' ability to convince the competition authorities to accept its plans.

Yesterday, the bank would provide no further details of expected future income the merged bank could create, or how much of that would be ploughed back in investment.

Midland shareholders yesterday expressed a preference both for the price which Lloyds plans to offer, and for Lloyds as an enlarged group. HKR, some said, was seeking Midland precisely because it would like to reduce its own exposure to Hong Kong and move into other markets.

Meanwhile, a higher offer from Hongkong Bank would initially please neither Hong Kong's stock market nor the Chi-

nese, both of which, for different reasons, would regard it as a mistake.

China has had a largely positive reaction so far to Hongkong Bank's move on Midland. But underlying its comments has been the view that the bank is paying enough by offering 378p a share.

A higher offer from Hongkong Bank, which would almost certainly be in the form of more equity and not cash, would probably be criticised by mainland Chinese interest in the colony. It is unclear, however, if such criticism would be turned into action which could prejudice the bank's operations in Hong Kong.

The announcement of Lloyds bid had the immediate effect of adding around HK\$2.50 to Hongkong Bank's share price. The strength of its share price - which closed yesterday at HK\$2.75 - has added some £300m to the theoretical value of its bid. However, it remains £300m less than the putative Lloyds offer.

Richard Waters
Norma Cohen
Simon Holberton

Teams on both sides line up

BATTLE LINES began to take shape yesterday as the phony war over Midland Bank at last broke out into the open, with the two combatants each weighing in with advisers who have not previously represented them on a substantial acquisition.

Hongkong's attack is being led by Mr William ("Willie") Purves, the bank's chairman since 1986. Mr Purves towers over the Hongkong Bank: nothing of importance happens without his personal approval. He and Sir Kit McMahon, former chairman of Midland, conceived the combination at an IMF meeting in 1987.

The Hongkong Bank team is split between London and Hong Kong, though much more of the day-to-day running of the bid is expected to move to London should Lloyds' offer clear the regulatory hurdles.

Around Mr Purves are gathered Mr John Grey, executive deputy chairman, and Mr Chalmers Carr, the bank's legal counsel. In the team is also Mr Simon Burrows, a financial planner who has been responsible for the bank's detailed study of Midland.

An all-out battle for control of Midland is also expected to see Mr Bernard Asher, the London-based Hongkong Bank director who chairs its investment banking operations of Waley and James Capel, pitched into the ring.

Hongkong Bank's need for a senior figure in the UK to fight the bid is all the more pressing given its status as an outsider as far as the UK establishment is concerned. Mr Purves himself has called on government officials to make the bank's case, but on a trip to London last week did not call on Mr Michael Heseltine, whose decision could be crucial in deciding whether the rival bids are to be referred.

Schroders, Hongkong's advisers, were called on board by Mr Purves, whose personal contacts with Mr Wm Bischoff, the merchant bank's chairman, date back to the time when Mr Bischoff himself worked in Hong Kong.

Schroders' team running the bid, led by Mr Derek Netherton and Ms Alison Carnwath, suffers the disadvantage of dealing with a client based on the other side of the world - another factor which could see more control of the bid passing to London if Lloyds proceeds.

Lloyds has also called in new advisers, Baring Brothers, to help with its bid. It relied on its in-house advisers, Lloyds Merchant Bank, during its failed bid for Standard Chartered in the mid-1980s and its successful bid for Abbey Life, the insurance group. Mr David Horne, chairman of LMB, is now working alongside Mr Andrew Tuckey, chairman of Baring Brothers, and Mr Charles Irbey, a Baring director, on the bid.

As with Hongkong Bank, Lloyds' bid is also directed very much from the office of its chief executive, Mr Brian Pitman.

Neither side has set up formal war cabinets to fight their corners - though should the battle escalate into all-out war such a move seems likely.

Simon Holberton
Richard Waters

How the banks compare

	Lloyds	Midland
1989 Pre-tax loss	£715m	£216m
1990 Pre-tax profit	£591m	£11m
1991 Pre-tax profit	£645m	£36m
Totals assets (at end 1991)	£51bn	£59bn
Shareholders' equity	£2,48bn	£2,35bn
UK branches	1,915	1,830
UK staff	58,500	51,200
Overseas staff	9,400	6,400
Bad debt provisions	2.8%	3.3%
Share of business market defined by number of accounts	15%*	14%
Market share by business customers with less than £1m turnover	15%***	15%
Market share by business customers with turnover between £1m and £10m	15%***	18%
* Industry sources		
** NatWest 28%, Barclays 27%		
*** NatWest 27%, Barclays 25%		

Dismay marks small businesses' response

DISMAY WAS the overriding response of Britain's small businesses to yesterday's announcement of Lloyds Bank's plan to bid for Midland Bank.

Reducing the number of large high street banking groups from four to three would restrict competition and further tilt the balance of power towards the large banking groups, according to small business owners and small business organisations.

The proposal comes at a time when small businesses are already disillusioned with the quality of service provided by the banks, particularly in the wake of last year's government investigation of allegations that bankers were not passing on lower interest charges to their customers.

The Forum of Private Business, with 19,000 members, calculated a merger would create a bank with 32 per cent of the small firms market (20 per cent from Lloyds and 12 per cent from Midland) compared with the 25 per cent market shares held by National Westminster Bank and Barclays Bank.

Mr Jonathan Fowler, chairman of Chinesecrest Archives, a £1m turnover company which stores documents for the banks and for insurance companies, pointed out: "The larger companies have the bargaining power to stand up to the banks, but we have to go along with what they say."

A merger of the two banks would concentrate power in the banking field and in sec-

ondary areas of financing such as leasing and factoring, where both banks already have sizeable operations.

Mr John Cartwright, joint founder of Excalibur CBK, a Stoke-on-Trent-based manufacturer of fire fighting vehicles with sales of £2m and 25 employees, said: "I see this as the thin end of the wedge."

Mr Cartwright, who has banked with Barclays since setting up Excalibur eight years ago, said he feared that small businesses would have very limited choice if they wanted to change banks in future.

Apart from a lack of choice he considered that a merger would also create banking organisations even more remote from the concerns of small businesses.

Ms Jane Lyon, managing director of Clam-Brunner, an east London manufacturer of industrial adhesives, said: "A merged Lloyds/Midland would be even more out of touch with its small business accounts."

The Federation of Small Businesses, which has 50,000 members, described the timing of the proposed merger as particularly unfortunate.

Mr Stephen Alambritis, of the FSB, said: "This is a backward step during a recession. The banks already have a bad name for trying to recoup their losses from small businesses."

Charles Batchelor
Chris Tighe

Bifu pledges to fight as job fears are confirmed

THE MAIN banking union, the Banking, Insurance and Finance Union, yesterday pledged to fight a Lloyds takeover of Midland at the Mergers and Monopolies Commission, in parliament and, if necessary, in Europe.

Bifu is hoping to scupper any bid by intensive lobbying - there had been no discussion at this stage of industrial action, it said.

Union fears that more than 20,000 jobs out of a total of 110,000 could be lost through a merged Lloyds-Midland operation were later confirmed by Lloyds. However, the bank stressed its intention to minimise compulsory redundancies. The union was yesterday in talks with Lloyds personnel chiefs in an attempt to strengthen existing agreements on job security.

Bifu, which represents nearly three quarters of Midland's staff at all levels, has already expressed its preference for a bid by the Hongkong and Shanghai Bank, from which it has had assurances on jobs.

The union said its argument to the MMC would be that Lloyds "would be eliminating one of its competitors with one hit and gaining an unfair advantage by taking over Midland customers." In contrast, a

merger with Hongkong Bank would "bring new money into the country and increase competition."

Mr Ed Sweeney, Bifu deputy general secretary, said: "No job at either bank would be safe. We are totally opposed to a Lloyds bid which would be bad for jobs and bad for customers. The disappearance of a familiar face from the high street will not help competition one bit."

More than 10,000 jobs have already gone in Lloyds over the past three years, said Bifu. Overall, the union calculates that at least 27,000 jobs were lost from financial services companies last year. Even before yesterday's announcements, Bifu was predicting that at least 30,000 further jobs in the sector would disappear this year out of a total of about 500,000.

It was too early to say which group of staff would come off worst, said the union. Closures would depend on individual geographical considerations and which bank had the best facilities in any particular area. Job casualties would be among support functions, such as information technology centres, as well as in high street branches, said Bifu.

Diane Summers

Redundancy spectre stalks branches

MICHAEL thought he had a job for life until he heard the news. A counter clerk at a London branch of Midland, he said: "It's shattering news. We have always sacrificed salaries for security and perks like low mortgages. If I lose my job I will lose my house. I have no chance of getting another job in banking. The uncertainty is really stressful."

Most staff were unwilling to talk yesterday. Resistance was not given a thought as staff tried to keep a low profile and their jobs. Lloyds staff are in breach of their contracts if they make public statements.

Jane is a cashier in a Midland branch in the north-east. She said: "There isn't a branch of Lloyds nearby, so my immediate reaction was that I'd be OK. Locally, Barclays and Nat-

West are our competitors and we keep an eye on what they're doing."

Jane comes from an area which has seen a sharp decline in traditional industries and manufacturing jobs. This has had an impact on male employment, in particular, and many households rely heavily on women's earnings.

Midland will not say how many of their staff have subsidised mortgages, but Bifu, the banking union, believes about a third benefit from the scheme. Like Michael, Jane fears for her home.

"A lot of our lives are bound up with the bank we get a 5 per cent mortgage and I'm in a share option scheme. A lot of bank employees live in better houses than they would do otherwise because of the home

loan. I don't know what would happen to that if you were made redundant."

Ms Fiona Phillips, a national executive member of Bifu who works as a lending officer in Midland's Maclefield branch, said: "It is very demoralising. This year the bank made a profit and we were all optimistic and looking forward to a decent pay settlement. Now suddenly the black clouds of uncertainty are back again."

Jenny, a cashier in Bath, said: "I have not been able to concentrate all day. I don't suppose there is anything we can do to stop it. Everyone who wanted to take early retirement or redundancy has done so. Anyone still here really wants to be."

Catherine Milton

Heseltine faces pressure to refer bid

MR MICHAEL Heseltine, the trade and industry secretary, faces strong - perhaps unstoppable - political pressure to refer a Lloyds' bid for Midland to the Monopolies and Mergers Commission.

Most Conservative MPs believe he should take a tough stance against Lloyds, in what would be one of his first decisions in his new job.

"If it were to be waved through without a referral there would be great disquiet," said Sir Michael Gyles, who was chairman of the Tory backbench trade and industry committee in the last Parliament. Labour was also swift to call for

an MMC investigation.

One MP with experience at the Department of Trade and Industry said the director general of fair trading was almost certain to recommend referral and Mr Heseltine could not refuse - particularly given the anxiety of Tories about the banks' role during the recession, especially towards small businesses.

Hostility towards a Hongkong Bank bid for Midland was less marked because it was seen as less of a threat to competition.

Ralph Atkins

Takeover reactions vary

LARGE companies mostly welcomed the prospect of a leaner fitter banking sector following a takeover of Midland bank.

Small and medium companies were more concerned about the possible reduction of competition.

Mr Gerald Corbett, finance director of Redland, the large building materials group said: "In terms of clearing bank services, there is little between the major banks. I cannot see that it would make any difference to us."

Mr David Chater, finance director of Radyot, a maker of components for commercial vehicles based in Cradley Heath, east Midlands, said: "I believe in free competition and survival of the fittest. The engineering industry has seen a vast amount of rationalisation during the past ten years and this sort of move is long

overdue in the banking sector. It's a good thing if it makes banks leaner and fitter."

The chief executive of a large textile company said: "This should have happened years ago. Damage has been done to the banking industry by the Bank of England's reluctance to allow this kind of thing."

"Any reduction in competition will not be damaging. If there are any signs of a cartel forming, then continental banks will start to play the UK business sector. Large companies do not rely on clearing banks anyway. Small business is a different matter, but Royal Bank of Scotland and other Scottish banks provide a serious alternative."

Most large industrial companies said that they used a range of domestic and international banks to raise finance and for corporate advice and would not be inconvenienced

by a takeover of Midland.

Most companies welcomed the possibility of lower charges as a result of the closure of redundant branches and duplicated services.

Other companies were concerned about the loss of competition. T. Cowie, the Sunderland-based motor finance and retail group, said it had banked with Midland for many years, borrowing money to finance its 60,000 vehicle company car fleet.

Mr Gordon Hodgson, chief executive, said: "We believe a successful bid from Lloyds would mean less competition in the supply of money, not more."

"From our point of view, a successful bid by Lloyds would be extremely disappointing. We have enjoyed a very positive business relationship with Midland going back several decades. We have always found

Leading corporate customers

FT-SE companies banking with Lloyds:
Alday National
Ady Wiggins Appliance
Associated British Foods
Blue Circle
Bovril
Courtauld
Hanson
Ladbroke
Land Securities
PowerGen
Reed International
Sears
Severn Trent Water
Shell Transport
Smith & Nephew
Smith (W H)
Sun Alliance
Tate & Lyle
Wills Garcon
(more than one bank involved)

FT-SE companies banking with Midland:
Ayley Group
BOC Group
Eurotunnel
Fortis
Kingfisher
Northern Foods
Paxson
Prudential Corp
Rothmans Int'l
Smithline Beacham
Tasco
Wellcome
Williams Holdings
(more than one bank involved)

General Electric
Hilldown Holdings
P&O
Sainsbury
(more than one bank involved)

part of the Vaux Group, warned: "Big in banking is not always beautiful." Vaux, founded 170 years ago, has banked for a century or more with Lloyds.

Neither side has set up formal war cabinets to fight their corners - though should the battle escalate into all-out war such a move seems likely.

Simon Holberton
Richard Waters

INTERNATIONAL COMPANIES AND FINANCE

Arbed tumbles to LFr6bn and halves annual payment

By David Buchanan in Brussels

ARBED, the Luxembourg-based steel group, yesterday announced a sharp drop in net profits to LFr6bn (\$175m) last year, the halving of its dividend to LFr100, and the prospect of worse to come.

Confirming "the cyclical nature" of the steel business, Arbed said the drop in its net profit, after three good years including a 1990 profit of LFr9.8bn, was due to falling prices, under the pressure of imports, particularly from eastern Europe. The group said that finished steel prices had fallen, even in current francs, below the level of 1984.

At the turn of this year, the

European Community removed its quotas on steel imports, which under newly negotiated association agreements with central Europe can enter freely from Poland, Czechoslovakia and Hungary. At the same time, Gatt talks on a Multilateral Steel Agreement and a subsidies code were stalled.

At current levels, prices were too low to make a profit on the majority of its steel products, Arbed said. As a result, turnover fell 5 per cent to LFr19.8bn.

Its total steel production last year stayed steady, decreasing by only 0.7 per cent from 1990 levels. With higher sales of wide products in Brazil, Arbed was able to "compensate

slightly for static or falling output in Europe.

The group invested a record LFr18.5bn, an increase of 67 per cent over 1990 levels. Most of its steel investment went into modernising production of flat products used in the car industry, though the group said it was also determined to "reinforce its European leadership" in heavy beams and sections, a staple of the construction sector.

Arbed, which is by far Luxembourg's largest industrial employer, said that it had reduced its workforce in the grand duchy by 865 people to 13,540, but employment in the group worldwide had risen by 530 to 29,530.

French chemicals group wins Czech deal

By William Dawkins in Paris

RHONE-POULENC, the French chemicals producer, yesterday beat its US and European competitors to win majority control of Chemlon, the Czechoslovakian state-owned group which is central Europe's largest maker of artificial fibres.

Mr Jean-Marie Brunel, Rhone-Poulenc's director general, signed a letter of intent with Chemlon and Mr Jan Holcik, the Slovak industry minister, to form a joint venture. It will be 52 per cent controlled by the French state-owned company, rising rapidly to 63 per cent.

The deal followed a year's negotiations against many other leading western producers. Rhone-Poulenc said.

No price has been given, but Rhone-Poulenc plans to invest FF500m (\$89.76m) over several years to improve the competitiveness of its FF750m turnover partner. Rhone-Poulenc's fibres and polymers division made sales of FF13.5bn last year.

This is Rhone-Poulenc's largest investment in central Europe and the largest French investment in Czechoslovakia since BSN, the food and drinks group, teamed up 12 months ago with Nestle, the Swiss multinational, to take control of Cokoladovny, Czechoslovakia's largest food company.

The joint venture will own Chemlon's plant in Humenné, Slovakia, which makes 61,000 tonnes per year of polyamide yarn, used for textiles, carpets and industrial fibres.

The deal will reinforce Rhone-Poulenc's position in polyamide yarns and give it an industrial base to develop its business across central Europe, said the group.

Its other investments in the region include a fibre transformation plant in eastern Germany, two plants in Hungary and two in Poland, making animal feeds, health products and agrochemicals.

The final accord for Chemlon should be signed in the next few weeks, said Rhone-Poulenc.

Schneider falls sharply to FFr275m

By William Dawkins

SCHNEIDER, the French electrical power and engineering group, yesterday reported a collapse in annual profits and announced it would buy out the minority shareholders in its Merlin Gerin subsidiary.

Net attributable profits plunged to FFr275m (\$49.37m) last year, from FFr923.9 in 1990, weighed down by losses

at Spie Batignolles, its construction subsidiary. A profits fall had been expected since Spie Batignolles warned in February that 1991 losses may reach FFr850m. Following that, Mr Georges de Buffévent, chairman, resigned.

However, Schneider's profits decline was slightly more than analysts had forecast.

They include the first year's contribution from Square D,

the US electrical equipment group which Schneider bought in a rare hostile takeover last year.

Schneider, which owns 61.3 per cent of Merlin Gerin, a producer of electrical distribution equipment, is offering its shareholders four Schneider own shares for five Merlin Gerin shares.

The acquisition had long been expected and makes

Schneider the latest of several leading French companies to buy out minority stakes in subsidiaries to simplify their structures and fortify their capital bases.

Recent examples include Havas, the media, marketing and travel combine, which early this month bought out the remaining shares in Comareg, a publisher of free newspapers.

Italgas moves ahead to L91bn

By Haig Simonian in Milan

ITALGAS, the fast-growing Italian gas and water distribution company, raised net group profits by 16.7 per cent to L91bn (\$73.6m) last year thanks partly to a 25 per cent increase in sales to L3.35bn.

The improvement has prompted the group, which is controlled by the state-owned ENI energy and chemicals concern, to raise the dividend

by L10 a share to L100.

Italgas attributed the rise in turnover to an increase in its number of customers, higher average gas usage and the effect of a cold winter which raised consumption after two relatively mild years.

Net group interest charges fell by 24 per cent to L31bn from L67bn in 1990 thanks to improved liquidity management and lower-cost sources of finance.

Investment, largely financed by low-cost loans from the European Investment Bank, rose by 8.2 per cent to L683bn.

Italgas affirmed its commitment to continuing growth, notably outside Italy.

● Nordica Sportssystem, the acquisitive sports equipment group controlled by the Benetton family, raised consolidated sales by 67 per cent to L465bn last year.

Further talks over future of Colonia

By Alice Rawsthorn

UNION des Assurances de Paris (UAP), the leading player in the French insurance industry, may be approaching the end of its protracted negotiations over the future of Colonia, the German insurer controlled by Victorio.

Mr Gérard Worms, president of Suez, the French financial and industrial group which has a majority stake in Victorio, said yesterday that his group was orchestrating discussions between UAP, Victorio and Colonia to "find a solution to this delicate problem".

He suggested the likeliest outcome would be for Victorio, which owns 78 per cent of Colonia, to cede half its shares in the German company to UAP so that they both held 50 per cent of the business.

However, Mr Worms said that Colonia, one of the larger players in German insurance, would continue to be run as an independent entity.

UAP, which is eager to expand into the vast German insurance market, would probably offer a large part of its 34 per cent minority stake in Victorio as payment for its stake from Suez for FFr14bn (\$2.51bn) in 1990.

The negotiations over the share exchange have been going on for months. The deal has been billed by the French press as a test for Mr Jean Peyrelevade, chairman of UAP and one of Mr Worms' predecessors as chairman of Suez.

GrandMet sells Irish dairy arm

By Guy de Jonquieres

in London and Tim Coone in Dublin

GRAND Metropolitan, the UK food and drinks group, yesterday took a further step in the disposal of its Express dairy and foods business with an agreement to sell Express Foods' Irish dairy interests in a series of deals worth £59m (\$159m).

The Express operations in the Republic of Ireland and Northern Ireland, except for an 80 per cent interest in Carbery Milk Products, are to be sold to Waterford Foods for £63m.

In addition, GrandMet will

retain ownership of Express Foods Group (Ireland).

The assets of Express Foods Group (Ireland) will consist of £15m in cash and receivables after the deal is completed.

The Express stake in Carbery Milk Products, a Cork-based cheesemaker, is to be sold for £12m to Carbery Creameries, a co-operative of dairy farmers which supplies the business with liquid milk.

The businesses being acquired from GrandMet by Waterford are Virginia Milk Products, Express Northern Foods and WED, an Express Dairies joint venture with Waterford Co-op.

The deal will make Waterford the leading dairy group in Ireland, with projected annual sales of £700m and control over about a fifth of Ireland's liquid milk output. At present, it has 23 per cent of the liquid milk market nationally and 72 per cent in Dublin.

Waterford has spent £215m on acquisitions in the UK, the US and Ireland since it was floated on the stock market in 1988.

It has 25 per cent of the liquid milk market in the north-west of Britain, 15 per cent of the UK fruit juice market, and 45 per cent of the US condensed milk market.

Eridania improves earnings 28.4%

By Haig Simonian

ERIDANIA, the agro-industrial subsidiary of Italy's Ferruzzi group, raised net group profits by 28.4 per cent to L172bn (\$137.3m) last year, while sales increased by 10.2 per cent to L10,066bn.

The improved earnings have spurred a L10 increase in the

dividend to L250 a share for ordinary shares and L280 for savings stock.

The company said its planned merger with Béghin-Say, the French sugar and foods group that it controls, was advancing steadily. Approval is expected at Béghin-Say's annual meeting on May 27 and the merger

should go ahead at the beginning of next year.

Eridania forecast that sales and earnings looked set to improve further this year, partly on account of the planned merger and also due to recent acquisitions. Moreover, the group's debt-equity ratio was set to fall, in spite of the acquisitions.

TV-am to bid for Channel 5

By Raymond Snoddy in London

TV-am, the UK commercial breakfast broadcaster, has joined Time Warner and Mr Conrad Black's Daily Telegraph group to create a consortium to bid for Channel 5.

The grouping could pose a serious threat to the other declared bidders for Channel 5 including Mr Silvio Berlusconi's Fininvest and Five TV, the company backed by Mr Moses Zaiman, founder of City TV in Toronto.

Mr Bruce Gyngell, chairman of TV-am, is to be the chairman of the consortium to be called The Entertainment

Channel which will be based at TV-am's London headquarters. TV-am lost its franchise in last year's competitive tenders for new broadcasting licences.

Bids for Channel 5 have to be sent to the UK Independent Television Commission by July and broadcasting has to begin by 1995.

Mr Jeremy Fox, an independent producer, is to be chief executive of the venture and the franchise application will be written by Mr David Keilley, head of public affairs at TV-am. The Entertainment

Channel would offer a national service but have some local programming. The presence of Time Warner, the world's largest media group, and Mr Black, who has made it clear he wants to increase his interests in television, will make The Entertainment Channel a very serious bidder.

Applicants must pass a quality threshold and in most circumstances the licence will then go to the highest bidder. The channel will be run as a publisher broadcaster - most programmes will be commissioned rather than made in-house. Most estimates suggest at least £200m (\$254m) is needed to successfully launch Channel 5 against competition from commercial and satellite television.

Wagons-Lits trebles net profits

By Alice Rawsthorn in Paris

WAGONS-LITS, the Franco-Belgian travel group which last year became the butt of a controversial bid by Accor of France, trebled its net profits to BFr1.83bn in 1991 from BFr593m (\$15.3m) in 1990.

Mr Jean-Marc Simon, chairman, said that the increase in profits was due to a rise in extraordinary earnings. The group, which had an exceptional debit of BFr493m in 1990,

made an exceptional credit of BFr1.49bn last year mainly from its French property interests.

Wagons-Lits was affected by the disruption caused by the Gulf war last year. The economic slowdown in Europe and the impact of the US recession on tourism also affected the result.

However, the group's operating profits rose by 23 per cent during the year, according to Mr Simon, on turnover which

increased by 8.3 per cent to BFr1.05bn from BFr938.67bn. He said that the performance of the restaurant and travel agency divisions had improved and the losses from European had been reduced.

Mr Simon forecast that Europcar would return to profit during the course of 1992. This forms part of Wagons-Lits' plan to double its profitability over the next three years and to produce annual profits of BFr3bn.

GULF INTERNATIONAL BANK B.S.C.

1991 Results

Very satisfactory performance in testing times

Gulf International Bank B.S.C. reported a net profit of US\$46.5 million in 1991, representing a 9.1 per cent increase in operating profits over the previous year. The figure marks a major turnaround on 1990, when the bank recorded a US\$422.4 million loss following special provisions of US\$465 million against exposure to counterparties affected by the Gulf crisis.

Overheads fell in 1991 by 29 per cent to US\$41.3 million.

"We achieved very satisfactory results despite the negative impact of the Gulf crisis," commented H.E. Ibrahim Abdul Karim, GIB's Chairman.

At the year end Shareholders' Equity was US\$466.6 million (US\$420.1 million, 1990), representing 8.0 per cent of total assets (6.4 per cent, 1990).

The bank's BIS risk asset ratio rose to 13 per cent (11 per cent, 1990), a figure well ahead of the BIS target of 8 per cent for the end of 1992.

FINANCIAL SUMMARY (Audited)

US\$ Million	1991	1990
Net Interest Income	71.9	56.9
Other Operating Income	16.6	41.5
Gross Income	88.4	98.4
Total Expenses	41.3	57.9
Operating Profit	46.5	42.6
Net Profit/(Loss)	46.5	(422.4)
Shareholders' Equity	466.6	420.1
Total Assets	5,858.0	6,583.5
Per Cent		
Shareholders' Equity as a Percentage of Total Assets	8%	6%
BIS Risk Asset Ratio	13%	11%
Liquid Assets as a Percentage of Total Assets	45%	35%

Changes in the bank's capital structure resulted in consolidation of ownership exclusively with the six Gulf Cooperation Council States.

In a year of stabilisation and renewal the Chairman said "We saw the locally incorporated banks weather the Gulf crisis and emerge more vigorous and resilient... This augurs well for the future at a time when the economies of the Gulf States are once again beginning to record steady rates of growth."



For a copy of the bank's 1991 Financial Statements, please contact the Public Relations Division at GIB's Head Office.

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BOUYGUES

The Board of Directors of BOUYGUES, meeting on 22 April 1992 with Martin BOUYGUES as Chairman, closed the accounts for the 1991 financial year.

GROUP PROSPECTS

BOUYGUES CONSOLIDATED (FFr million)	1991	1990	91/90
Turnover	64,347	56,727	+ 13%
Profit before depreciation of goodwill	971	916	+ 6%
Total net profit	832	801	+ 4%
Net profit (Group share)	635	626	+ 1.4%

In 1991, the BOUYGUES Group pursued its growth both in France and abroad.

The consolidated turnover rose by 13% compared with 1990. On a scope of consolidation comparable to 1990, the increase would have been 8%. The international turnover totals FFr 18.9 billion, an increase of 43% on 1990.

The turnovers of the companies consolidated under the equity method, SAUR and TFL, are not included in the consolidated turnover. They amount to FFr 13.3 billion, as against FFr 10.2 billion in 1990.

Profit before depreciation of goodwill totals FFr 971 million, an increase of 6% on 1990.

Net profit (Group share) is FFr 635 million, an increase of 1.4% on 1990.

The Canal Tunnel

BOUYGUES has borne FFr 123 million, its share in the losses incurred by TML for the progress recorded on the Canal Tunnel works at 31 December 1991.

DIVIDEND: + 6.7%

The Board of Directors closed the accounts of BOUYGUES, the parent company, for the financial year 1991. Net profit is FFr 374 million.

At the Annual General Meeting of Shareholders to be held on 23 June 1992, the Board will propose increasing the dividend for 1991 to FFr 16, as compared with FFr 15 for 1990. Together with a tax credit of FFr 8, the overall dividend amounts to FFr 24.

Since a net interim dividend of FFr 5 has already been paid as from 31 January 1992, the final dividend, i.e. FFr 11, together with a tax credit of FFr 5.50, will be distributed as from 31 July 1992.

Extraordinary General Meeting

Shareholders, the Board has decided to call an Extraordinary General Meeting of shareholders and holders of voting right certificates on 23 June 1992 at 10.00 a.m. on the agenda of the Extraordinary General Meeting of Shareholders.

A special meeting of holders of investment certificates will also be convened on 18 June 1992 on first calling, and on 23 June 1992 if quorum is not reached, in order to request the holders of investment certificates to waive their share rights for possible dividend payments authorized by the Extraordinary General Meeting of shareholders and holders of voting right certificates.



Hoechst

Payment of Dividend

NOTICE IS GIVEN to shareholders that following a resolution passed at the Annual General Meeting of shareholders held on 28th April, 1992 a dividend for the year ended 31st December, 1991 of DM 12 per share of DM 50 par value will be paid as from 29th April, 1992 against delivery of Coupon No. 55 from shares of DM 50 or Coupon No. 6 from London Deposit Certificates of DM 5.

Dividend of 24% will be subject to German Capital Yield Tax of 25% and 7.5% solidarity payment charged on the capital yield tax.

Coupons may be presented as from 29th April, 1992 to

S. G. Warburg & Co. Ltd.
Paying Agency
2 Finsbury Avenue
London EC2M 2PA

from whom appropriate claim forms can be obtained.

The dividend will be paid at the rate of exchange ruling on the day of payment.

Payments in respect of London Deposit Certificates will be made at the rate of exchange ruling on the day of receipt of dividend on the underlying shares deposited in Germany.

United Kingdom Income Tax will be deducted at the rate of 10% unless claims are accompanied by an affidavit.

German Capital Yield Tax deducted in excess of 15% is recoverable by United Kingdom residents, and the Company's United Kingdom Paying Agent will, upon request, provide holders with the appropriate forms for such recovery.

Hoechst Aktiengesellschaft
Frankfurt am Main, April 1992

Payment of dividend

The Board of Management announces that at the Annual General Meeting of Shareholders held on 28 April 1992 has been decided to pay out a dividend of NLG 2.50 per share of NLG 2.50 par value.

As a result the following will be payable as from Monday 11 May 1992:

Dividend coupon number 42 of NLG 2.50 per share in cash subject to deduction of 25% dividend tax, at the following payment offices:

In the Netherlands:
ABN-AMRO Bank N.V.
Pierson, Holding & Pierson N.V.

In Belgium:
Bank Brussel Lambert N.V.
Generale Bank N.V.
Kredietbank N.V.

In Switzerland:
Swiss Bank Corporation

In Germany:
Deutsche Bank AG

In Austria:
Creditanstalt-Bankverein

The dividend will be paid to holders of CF certificates through the intermediary of the institutions holding their dividend sheets in custody as of close of business on 28 April 1992.

Hilversum, the Netherlands, 29 April 1992

KNP

KONINKLIJKE NEDERLANDSE PAPIERFABRIEK N.V.

INTERNATIONAL COMPANIES AND FINANCE

Toyo Shinkin Bank to be split up

By Steven Butler in Tokyo

THE Toyo Shinkin Bank, the Osaka credit co-operative at the centre of a multi-billion dollar loan fraud scheme last summer, is to be split up among the Sanwa Bank and some 22 other credit co-operatives in the Osaka area.

Agreement to split the ailing bank came after the Sanwa Bank, which has close links with Toyo, resisted government pressure to take over the entire operation, which included some ¥130bn (\$976m) in losses stemming from fraud.

The deal, arranged after

mediation by the Bank of Japan and the Ministry of Finance, will come as a relief to the Sanwa Bank, since the financial burden arising from the scandal will be spread over a wide range of financial institutions.

The loan fraud scandal, the biggest in Japanese banking history, arose when Ms Nui Onoue, an Osaka restaurant owner, allegedly borrowed ¥250bn from a range of financial institutions using forged deposit certificates from the Toyo Shinkin.

The Industrial Bank of Japan, one of Japan's most prestigious banks, was also severely embarrassed by the

affair, as its own loans to Ms Onoue had helped increase her credibility in the eyes of the financial community. She was also at one point the largest individual shareholder in the IBJ.

The borrowed money is believed to have been used to cover losses in the stock market.

Under the scheme, details of which were still emerging last night, 26 of Toyo Shinkin's 30 branches are to be sold to credit co-operatives in the area, with the balance of the business to be taken over by the Sanwa Bank.

Both the IBJ and the Fuji Bank will write off 70 per cent

of the billions of yen of loans issued to the Toyo Shinkin, and the IBJ has agreed to extend credit to the remainder of the business to help it get back on its feet again.

Money from Japan's deposit insurance scheme is also being used to support the deal.

A total of ¥130bn in loans owed by the Toyo Shinkin are to be written off, including money owed to non-bank institutions that accepted fraudulent Toyo Shinkin paper.

The papers were allegedly signed by an officer of the bank without authorisation, and the Toyo Shinkin has been held responsible for them.

Taiwan may invest in McDonnell Douglas

TAIWAN'S government is inclined to support a proposed deal for a Taiwanese company to buy a stake in the commercial aircraft business of McDonnell Douglas, according to a report by Economics Minister Mr Vincent Siew, Reuters reports.

The government would be willing to consider providing low-interest loans and tax breaks to the \$2bn project if Taiwan Aerospace decides to go ahead with the investment, the report says.

It stops short of explicitly recommending the company proceed with the deal with the US group, but says the project provides great opportunities for Taiwan.

The report is due to be delivered to parliament on Wednesday, but was leaked to the local press.

Taiwan Aerospace, set up last year and 29 per cent owned by the government, signed a memorandum of understanding with McDonnell Douglas last November to buy up to 40 per cent of the US company's commercial aircraft operations for \$2bn.

Taiwan Aerospace has since indicated that the stake acquired could be as low as 25 per cent.

McDonnell Douglas will retain a 61 per cent stake, but the US company is already discussing with other investors from south-east Asia or South Korea, making up any shortfall in Taiwan's investment.

The deal, which needs approval by both governments, would boost Taiwan's fledgling aerospace industry and give McDonnell Douglas the funds to develop its next-generation MD-12 jetliner.

But the deal has run into opposition from some legislators in Taiwan, who have criticised it as a bad investment and threatened to try to prevent the government from using state funds to support the project.

Mr Siew's report to parliament says Taiwan's government and private companies holding stakes in Taiwan Aerospace should reopen negotiations with McDonnell Douglas to reach agreement on details and conditions of the proposed investment.

The report, which quotes a three-month feasibility study into the project completed recently by state-run China Steel Corp, says producing fuselages, wings and other components for the MD-12 in Taiwan would create 90,000 jobs.

Randcoal rises on higher sales of coal and weaker rand

By Philip Gawith in Johannesburg

HIGHER local and export coal sales and a weaker rand boosted profits at Randcoal, the coal arm of the Rand Mines group, in the six months to end-March.

The higher volumes and weaker rand caused turnover to rise by 35 per cent to R766.1m (\$266.9m) while operating profit was 55 per cent higher at R184.8m.

Net income more than doubled to R97.1m from R42.2m, but the increased number of shares in issue limited earnings per share growth to 44 per cent, up to 95 cents from 66 cents a share.

Mr Allen Cook, chief executive of Randcoal - formerly Witbank Collieries - said 6 cents per share of earnings was due to the first contributions to Randcoal's earnings from Corgrupp Investments and Manhattan Syndicate which were acquired last year.

Export sales rose 21 per cent to 5.04m tonnes, inland sales were 20 per cent up at 1.63m tonnes and sales to Escom 23 per cent higher at 7.4m tonnes.

The overall sales increase of 21.6 per cent mainly reflects the first-time contributions of Corgrupp and higher volumes from Douglas Colliery and Welgedacht Exploration.

Mr Cook said that the inland market continued to weaken and that sales would have fallen had the company not sold coal to a partner for export.

He added that there had been a substantial weakening in the spot price of export steam coal since the beginning of the year.

The company's exposure to this was, however, limited as much of its long-term business had already been concluded.

Earnings for the second half of the year are expected to be in line with those for the first six months.

CRA beats forecast in first term

By Kevin Brown in Sydney

CRA, the Australian resources group, said yesterday that better than expected metal prices and favourable foreign exchange rates lifted net profit above company forecasts to just under A\$100m (US\$76.9m) in the first quarter to the end of March.

Mr John Uhrig, chairman, told the annual meeting CRA was forecasting full-year profits at about the same level as last year, when the group made a net profit of A\$50m, down 26 per cent on the previous year.

Mr Uhrig said the outlook for the year was uncertain. "Nobody knows how long

increased metal supplies from Russia will continue to depress metal prices," he said.

He said it was also unclear what the implications of a forecast contraction in Japanese economic growth would be for CRA's iron ore, coal and aluminium businesses.

However, Mr John Ralph, chief executive, said profits were above forecasts for the first four months and that the board might have been "a bit conservative" in forecasting prices.

Mr Ralph said CRA had predicted an average Australian dollar value of 77 US cents, compared with the current level of about 75.5 cents. He said the lower rate would

translate into an extra A\$25m in net profits if it were maintained over the rest of the year.

● Fused Gold (PosGold), part of Mr Robert Champion de Crespigny's Normandy PosGold group, reported a 13 per cent improvement in net profits to A\$21.7m for the nine months to the end of March.

The improvement was achieved in spite of lower gold prices and a first-time tax charge of \$30m following the introduction of corporate taxation on gold mining.

PosGold said the result did not include ACM Gold, which was acquired following a joint takeover with Western Mining Corporation of Australian Consolidated Minerals.

Whirlpool earnings rise to \$35m

By Nikki Tait in New York

WHIRLPOOL, the world's biggest maker of large domestic appliances and now the full owner of the former Philips' businesses in Europe, saw earnings increase to \$35m in the first quarter of 1992, compared with \$24m in the same period a year earlier.

Sales rose by about 6.5 per cent, to \$1.72bn, but the shares greeted the news with a \$2 fall to close at \$42 in New York.

Mr David Whitwam, chairman, said the Whirlpool

Kenmore and KitchenAid appliance groups in the US had shown "notable" revenue gains, with shipment increases in the quarter topping the industry's average of 3 per cent.

The result, he said, was a "dramatic" improvement in operating results.

He predicted that for 1992 overall, shipments in the North American industry could rise by about 6 per cent as the economy recovered.

In Europe, by contrast, industry shipments for the quarter were down slightly, although Whirlpool Interna-

tional managed an increase.

There was a 5 per cent revenue gain in European currencies, said Mr Whitwam, but currency translation, marketing costs and increased goodwill amortisation, offset the operating gain.

For the year overall, the company is predicting a 1 per cent increase in home appliance shipments for the European industry generally.

Meanwhile, the company's share of losses from its Brazilian affiliates was \$10m, compared with \$17m a year earlier.

AIB moves to reassure depositors

By Tony Walker in Cairo

THE Cairo-based Arab International Bank, part-owned by Libya, has moved to reassure clients their deposits are secure after \$60m was withdrawn since mid-April in a mini-run on the bank.

Dr Mustapha Khalil, chairman of AIB and a former prime minister of Egypt, said yesterday a press campaign quoting assurances from the US government that the bank was not on the list of banned Libyan institutions was one of several steps taken to calm depositors' fears.

The assurance, issued by the US Cairo embassy, stated that AIB, whose deposits amount to \$2.5bn, was not "considered to be a government of Libya-controlled entity" and "US persons are under no restrictions from engaging in transactions with this bank".

Dr Khalil described the withdrawal of deposits as "not very acute," but was anxious to reassure the bank's clients that their funds were "in no danger whatsoever. We are very liquid. We do not deposit money in Libya," he declared. Withdrawals accelerated after the UN imposed sanctions against

Libya on April 15, following Tripoli's refusal to yield nationals accused of the 1988 and 1989 bombings of US and French aircraft.

Libya and Egypt each hold a 28.75 per cent share of the bank which was established under a special law in 1974 as a banking "shop window" after late President Anwar Sadat instituted his new "open door" policy to business with the west.

Bankers say Egyptians have been made extremely nervous by the collapse in recent years of Islamic investments houses which mushroomed in the 1980s.

ENSO GUTZET OY

Group Financial Results (Audited IAS)

	1991	1990
	FIM million	FIM million
Net sales	9,446	10,287
Cost of sales	(9,062)	(9,401)
Operating profit	384	886
Share of results of associated companies	(39)	8
Net interest and other financial expenses	(1,367)	(526)
Profit on ordinary activities before taxation	(1,022)	368
Taxation	(16)	(241)
Minority interest	(24)	(24)
Profit after taxation	(1,052)	107
Extraordinary items	560	240
Profit for the year	(492)	347
Earnings per share (FIM)	(7.35)	0.75
Dividend per share (FIM)	0.40	0.60

Copies of the full text of the Annual Report are available in the UK on request from:
Enso Marketing Co. Ltd., Enso House,
New Mill Road, Orpington, Kent BR5 3QA
The ordinary meeting of shareholders will be held in Helsinki, Finland, on 7 May 1992 at 3 pm at Karjalaisluja 1.

ENSO-GUTZET OY

Kansanterveys 1, 00160 Helsinki, Finland.
Tel. +358 0 162 91, telex 124438 enso sf. fax +358 0 162 9471

Annual General Meeting of Securitas AB in Sweden

Shareholders in Securitas AB are hereby invited to attend the Annual General Meeting to be held at 4pm on Wednesday, May 20, 1992, at the Stockholm Palladium, Kungälvsgatan 65, Stockholm, Sweden.

Notifications, etc.

Shareholders wishing to participate in the Annual General Meeting must be registered in the share register maintained by Värdepapperscentralen VPC AB ("VPC", the Swedish Securities Register Centre) not later than Friday, May 8, 1992 and must notify their intention to attend the Meeting not later than 4pm on May 15, 1992 to the following address: Securitas AB, Box 12307, S-102 28 Stockholm, Sweden or by telephone to: int +46 8-657 70 00.

To be entitled to participate in the Annual General Meeting, shareholders whose shares are registered in the name of a trustee, through a bank, or other institution serving as trustee, should request that the shares are temporarily re-registered in their own name in the share register. Shareholders must inform the trustee of such intentions in good time before Friday, May 8, 1992.

Business

Business that, pursuant to the Articles of Association, must be addressed at the Annual General Meeting, including the presentation of the Annual Report and the Auditors' Report as well as the Consolidated Accounts and the Auditors' Report for the Group, resolutions concerning the adoption of the Balance Sheets and Income Statement and the Consolidated Income Statement and Consolidated Balance Sheets, the appropriation to be made of the Company's profits or losses as shown in the Balance Sheets adopted by the Meeting, the discharge of the Board of Directors and of the President from liability for the fiscal year, the establishment of the fees to be paid to the Board of Directors and auditors and the election of the members of the Board of Directors, auditors and deputy auditors.

Dividend

The Board of Directors has decided to propose that the Annual General Meeting approve Wednesday, May 27, 1992 as the record date for payment of dividends. If the Annual General Meeting approves this proposal, it is expected that dividends will be distributed via VPC on Thursday June 4, 1992 to those shareholders registered in the share register maintained by VPC or in the related specification of pledgeholders etc. - on the record date.

Stockholm, April 1992

The Board of Securitas AB

COMPANY NOTICES

BRADFORD & BINGLEY

£100,000,000 Floating Rate Notes Due January 1995

In accordance with the provisions of the Conditions of the Notes, the interest rate for the period 28th April, 1992 to 28th July, 1992 has been fixed at 10.78125% per annum. The interest payable on 28th July, 1992 against Coupon 2 will be £258.06 per £100,000 nominal.

Agent Bank
ROYAL BANK OF CANADA

BANQUE NATIONALE DE PARIS

USD 250,000,000 floating rate due 1997 Applicable interest rate for the interest period from 24.04.92 up to 24.07.92 as determined by the reference agent is 4.4375 per cent per annum namely USD 1121.70 per bond of USD 100,000

ECU 300,000,000 Kingdom of Belgium

Floating Rate Notes due 2000

For the period from April 29, 1992 to July 29, 1992 the Notes will carry an interest rate of 10 1/8% per annum with a minimum interest of ECU 1,500.27 per ECU 100,000 Note.

The relevant interest payment date will be July 29, 1992.

Agent Bank:
Banque Paribas Luxembourg
Société Anonyme

MEMBER SFA

DEALERS IN ALLOCATED SWISS GOLD

COMPETITIVE RATES

CAF, Futures Ltd
167 Queen Victoria Street
London EC4V 4BS
Tel: 071-339 3030 Fax: 071-339 3918

Wells Fargo & Company

£60,000,000 Floating rate subordinated notes due January 1994

In accordance with the provisions of the Bonds, notice is hereby given that for the Interest Period from the 24th April 1991 until 24th April 1992 the Bonds will bear a rate of interest of 6.73451333% on nominal 30 million.

The amount payable per 1,000,000 Bonds will be US\$40,407.06 for interest and US\$23,629.86 for redemption proceeds calculated with reference to the original issue amount US\$50,000,000.

DKB International plc
London
Agent Bank

JPMorgan

SKOPBANK (CAYMAN) LIMITED

US\$50,000,000 Currency Bonds due 1994

In accordance with the provisions of the Bonds, notice is hereby given that for the Interest Period from the 24th April 1991 until 24th April 1992 the Bonds will bear a rate of interest of 6.73451333% on nominal 30 million.

The amount payable per 1,000,000 Bonds will be US\$40,407.06 for interest and US\$23,629.86 for redemption proceeds calculated with reference to the original issue amount US\$50,000,000.

DKB International plc
London
Agent Bank

INTERNATIONAL COMPANIES AND FINANCE

Bethlehem Steel losses mount as demand flags

By Martin Dickson
in New York

BETHLEHEM STEEL, the second largest steel manufacturer in the US, yesterday reported increased first-quarter losses. It warned it still expected to be in the red in the second quarter, due to weak demand for the metal.

Bethlehem reported a net loss of \$45m, or 56 cents a share, up from \$39m, or 60 cents, in the same period last year. Sales totalled \$954.4m, down from \$1.05bn.

The figures exclude the company's bar, rod and wire division and trackwork fabrication operations. It announced plans in January to

get out of these businesses.

Bethlehem said while its steel shipments were significantly higher in the first quarter, realised prices were lower, offsetting the benefits of volume. The results were also affected by higher labour and interest costs.

Its basic steel operations lost \$22m, an improvement on the \$36m reported a year ago. Average realised prices remained at the extremely low levels of 1991's fourth quarter, although shipments increased following completion of a blast furnace relining at its large Burns Harbor plant.

Bethlehem said it planned to generate \$200m from asset sales during the year, mainly

from the previously heralded sale of its coal operations. It was too early to judge the potential proceeds from bar and rod.

While there were encouraging signs of recovery in the US economy, it expected to report a second-quarter net loss and anticipated only moderate improvement in steel demand for the rest of the year.

Nucor, the largest of the US mini-mills, yesterday reported first-quarter net income of \$16.2m, up from \$13.9m last year, on sales up from \$351m to \$388m. Mini-mills have been taking market share from integrated manufacturers such as Bethlehem.

Walt Disney surges on animated film earnings

By Alan Friedman
in New York

SHARPLY higher film and consumer products earnings helped boost second-quarter net profits by 29 per cent to \$164m at Walt Disney, the movie and theme parks group. The company's revenues in the fiscal quarter to end-March were 15 per cent higher at \$1.68bn, while earnings per share stood at 31 cents, against 24 cents a year before.

Mr Michael Eisner, chairman, said earnings were helped by the strength of animated film and television products and related character merchandise. The record US box office proceeds of *Beauty and the Beast*, the animated feature, were especially helpful in the three-month period.

Operating income for the film division jumped by 85 per cent to \$85.4m in the quarter, on revenues up by 5 per cent to \$441m. The consumer products division achieved a 33 per cent rise in operating income, to \$73.1m. Revenues were 55 per cent higher at \$240m.

The theme parks and resorts division improved from its depressed level of a year ago, at the height of the Gulf war. Operating profits were \$139.1m, up by 6 per cent. Revenues increased by 15 per cent to \$774.1m.

Goldman Sachs gains equity

A \$1.1bn HAWAIIAN educational trust, Kamehameha Schools/Bishop Estate, has invested \$250m of long-term equity in Goldman Sachs, the US investment bank and brokerage house, writes Patrick Harverson.

Mr Frank Shontz, chairman, said he expected sales and earnings in the second half to be lower than the first half because of fewer deliveries of 747 jumbo aircraft and reduced production of 737 narrow-body aircraft from 21 to 14 a month

O&Y special meeting raises concern

By Bernard Simon in Toronto

OLYMPIA & York has called a special meeting next month at which holders of bonds secured by a Manhattan office building expect they will be asked for concessions to help conserve the property developer's cash flow.

Such a request would be a departure from the debt-restructuring plan outlined by O&Y three weeks ago. The plan envisaged segregating O&Y's relatively healthy North American property portfolio from the rest of its \$12bn debt.

O&Y said yesterday the purpose of the meeting was solely to bring holders of \$548m of bonds secured by the building at 55 Water Street up to date on recent developments.

However, bondholders are

expecting that they will be asked to defer \$35m in annual interest payments due on June 30. Although collateral on the 53-storey building appears sufficient to meet the June interest obligation, longer-term cash flows are threatened by the expiry of a sizeable portion of leases this year and in 1993.

Mr Michael Barr, an analyst at H Rividin & Co, a New York bond trading house which represents some holders of Water Street paper, said any move by O&Y to defer interest was likely to be resisted by the bondholders.

The Water Street financing, arranged through a single-purpose company, was designed to protect investors from any financial problems of O&Y itself. Cash flow from the property must be used for run-

ning expenses and bond payments before it can be channelled to O&Y.

In another sign of the growing number of brushfires threatening O&Y, the trustee of an overdue Canadian commercial paper programme has called a meeting on May 20 which is likely to consider a resolution declaring the company in default.

The commercial paper is secured by the 36-storey Exchange Tower in Toronto, which O&Y has been trying to sell and lease back with the help of a government loan guarantee. But a tentative deal has come unstuck following the government's reluctance to be involved.

Under the Exchange Tower trust indenture, the trustee is obliged to put O&Y in default

if 25 per cent of paper holders ask it to do so.

O&Y is expected to tell the meeting that the investors may have more to lose by putting the company into default than by waiting for a sale of the building or a wider debt-restructuring agreement.

The company has failed to make several debt payments since its liquidity crisis surfaced last month. But it did pay about \$8m in monthly interest two weeks ago to holders of floating-rate notes secured by three New York buildings.

O&Y has not indicated whether it plans to pay C\$25.4m (US\$21.5m) in semi-annual interest due by May 14 on bonds secured by the 72-storey First Canadian Place in Toronto.

Charge pushes RJR back into red

By Nikki Tait in New York

RJR Nabisco, the US food and tobacco group which was subject to a \$25bn buy-out in 1989, slipped back into the red during the first quarter of 1992, due to a \$150m extraordinary charge related to the repurchase of debt securities.

The after-tax deficit amounted to \$15m, compared with a small \$5m profit in the first quarter of 1991. For 1991 overall, RJR made a net profit of \$368m.

The company's operating income, struck after amortisation charges of \$152m (\$153m)

but before interest costs, totalled \$664m, against \$647m a year earlier. Net sales overall were 5 per cent higher at \$3.64bn.

Tobacco sales rose by 7 per cent to \$2.1bn, driven by the international business. Excluding the effects of a significant Russian order in 1991, overseas sales would have been up by 10 per cent, with volumes increasing by 8 per cent - principally in the Middle East and Asia.

In the domestic market, there was "a slight volume increase". The results benefited from price increases but this was more than offset by

higher marketing expenditures. The total "business unit contribution" - before amortisation - was \$951m, against \$648m.

Net sales of food products were just 2 per cent higher at \$1.54bn, and the business unit contribution increased from \$171m to \$169m.

In contrast to the flat operating performance, RJR Nabisco's interest costs fell sharply because of relentless financial restructuring. Cash interest payments fell from \$307m to \$250m, while non-cash interest charges were \$126m, compared with \$294m.

Nobel and its banks reach accord

By Sara Webb in Stockholm

NOBEL Industries, the Swedish chemicals group, yesterday concluded financial settlements with its banks and its former finance company subsidiary after months of acrimonious wrangling.

Nobel said its shareholders' capital would be increased by SKr800m (\$134.2m) after the agreement, the terms of which were welcomed by all of the parties concerned.

The settlement freed Nobel and Nordbanken, the main bank involved, to draw a clean slate and concentrate on their normal operations in future, participants said.

Under the terms of the agreement Nordbanken, the state-controlled bank which owns 70 per cent of the shares in Nobel, will pay SKr560m to the chemicals group so that Nobel in

turn can settle its obligations towards Gamlestaden, the local finance company in which it had a 48 per cent stake.

Nobel has already paid SKr1.9bn to Gamlestaden and had received demands for a further SKr723m in payments to Gamlestaden. However, according to the agreement, Nobel only has to pay a further SKr520m. Furthermore, the deal ends Nobel's financial responsibility towards Gamlestaden.

When Gamlestaden collapsed last summer due to heavy losses in real estate, the financial troubles spread to Nobel, its main shareholder. Nobel had made a loan guarantee to secure bank lending to Gamlestaden, and was threatened with bankruptcy as Gamlestaden's credit losses mounted.

Gamlestaden has accumu-

lated credit losses of SKr8bn and is now owned by a consortium of banks.

Nobel, which was controlled by Mr Erik Persner, the Swedish financier, had to be rescued last August by Nordbanken. The bank in turn took over Mr Persner's 70 per cent stake in Nobel, saying that he had failed to fulfil his loan agreements.

The banks' conduct in the Nobel affair was subsequently criticised by an independent report. Although the banks refused to admit that they had behaved incorrectly, legal advisers suggested the independent report had played a vital role in encouraging yesterday's financial settlement.

Nordbanken said that the banks had "decided it would take too much time, effort and money to carry on with this legal dispute."

PepsiCo gains on snack food performance

By Nikki Tait

A STRONG improvement in PepsiCo's snack food division in the first three months of 1992 offset weaker soft drinks earnings and allowed the company to report an 18 per cent increase in after-tax profits at \$241.5m.

Sales increased by 11 per cent to \$4.58bn, and earnings per share were up by 15 per cent to 30 cents.

PepsiCo saw a 10 per cent increase in soft drink sales, but operating profits in the division fell 3 per cent to \$156.9m. The company said there had been a sharp fall in international profits mainly because of a decline in bottling results.

In the US, profits grew by 1 per cent, with the weaker growth rate explained by increased operating expenses and a "difficult" comparison with 1991, when figures benefited from an instalment gain on a previous asset sale. Operating profits in the snack foods were 17 per cent higher at \$205.1m, on a 6 per cent sales increase to \$1.3bn.

Mips Computer deal revalued

By Louise Kehoe in San Francisco

SILICON Graphics, the US computer workstation maker which last month agreed to acquire Mips Computer Systems, said yesterday the two companies had renegotiated the terms of the deal.

Originally, the deal was valued at about \$400m, based on a stock-swap formula in which each share of Mips would be exchanged for 0.61 shares of Silicon Graphics.

Since then, Mips, a leading

developer of Risc (reduced instruction set) microprocessors, has reported disappointing first-quarter earnings and its stock price has fallen sharply. Its first-quarter revenues were down 46 per cent at \$23.7m, and it reported a net loss for the quarter of \$12.7m.

Silicon Graphics' share price has also declined by almost 40 per cent since the announcement of the acquisition, amid Wall Street criticism that it was paying too much for Mips.

Macmillan in asset disposal

By Alan Friedman

MACMILLAN, a US subsidiary of Maxwell Communication Corporation (MCC), has agreed to sell the US assets of a construction industry publishing business to McGraw-Hill, the US media group.

Neither company disclosed the terms of the sale of the US assets of Maxwell Business Communications, an Indiana-based publisher serving the construction industry.

The business is believed to

have less than \$2m of annual revenues and 15 employees.

MCC filed last year for protection from creditors under US bankruptcy law. Macmillan, its New York subsidiary, continues to operate while co-ordinating key decisions with UK court-appointed administrators of the Maxwell empire.

The sale of the US arm of Maxwell Business Communications is part of Macmillan's continued string of disposals of non-strategic assets.

Salomon Brothers 1992 Global Banking Conference Participants

American Express
Mr Roger H. Bulow
President, Travel Services Group U.S.

Banco Bilbao Vizcaya
Mr Luis J. Restad
Chief Financial Officer and Member of the Executive Committee

Banco Bradesco S.A.
Mr Luis Carlos Trabuco Cappi
President, Retirement Plans and Insurance

Banco Commercial Portugues
Mr Christopher de Beck
Managing Director

Banco Frances Del Rio
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INTERNATIONAL COMPANIES & CAPITAL MARKETS

Offshore futures fund open to UK retail investors

By Tracy Corrigan

JOHNSON Fry, the UK financial services group, is marketing a guaranteed offshore futures fund, called the US Masters Guaranteed Futures Fund, to UK retail investors.

Most offshore futures funds sold in the UK are aimed at high net-worth individuals. The US Masters Fund, however, requires an unusually small minimum investment of £2,000. The initial investment is fully guaranteed by Barclays Bank.

The fund is structured as a closed-end investment company, incorporated in the Isle of Man, which runs for a set period of seven years.

Profits are rolled up and paid out only at the end of that period, so that capital gains tax, rather than income tax, is paid.

The US Masters Fund will use three US trading advisers, each of which has at least \$50m of clients' funds under management. They all have a track record of at least seven years, with an annual average rate return of at least 20 per cent.

The Securities and Futures Authority is examining an advertisement for the Johnson Fry fund, which appeared in this week's *Economist* magazine, to decide whether it follows SFA rules.

Under legislation passed last year, unit trusts using futures can now be sold to UK retail investors. The two structures permitted - futures and options funds - are restricted in their use of futures and cannot be guaranteed.

So far, only two companies have launched unit trusts using futures and options. Legal and General, which targeted at retail investors, has so far raised £10m (£17m).

In the US, the managed futures business has expanded swiftly since the early 1980s. It currently has more than \$20bn under management.

Typically, futures funds are externally managed on a discretionary basis by specialist trading advisers.

An offshore market for futures funds targeted at European and Japanese investors has also grown up in recent years. Most of the funds under management are run by US-based trading advisers.

Underlying growth in operating income rose by 65 per cent last year, while costs grew by only 13.5 per cent, a gap which accounts for much of the strong profit showing.

The bank, which accounts for almost 50 per cent of lending activity in Greece, increased its provisions for doubtful debt last year to Dr45.92bn, against only Dr7.02bn in 1990.

Provisions are equal to 8 per cent of loans, against 4.7 per cent in 1990. The bank will transfer Dr17bn in profits to reserves. It will pay a Dr750 dividend per share, after passing for two successive years.

Hafnia wins support in Skandia bid battle

By Hilary Barnes and Xuefeng Lin in Copenhagen

DANISH institutional investors are confident of winning enough support to stop the takeover by Sweden's Skandia of Denmark's second-largest insurer, Hafnia.

Two institutions, the LD Fund and Kommunernes Pensionsforsikring, representing more than 10 per cent of Hafnia Holding's capital, have submitted a request for an extraordinary meeting of shareholders to the Hafnia board.

LD Fund says it has the support of 35 to 40 per cent of Hafnia's capital. It said between 10 and 20 new shareholders were calling daily to promise support.

However, a procedural battle, in which Hafnia's complex voting rules could still prove an obstacle to the rebel shareholders, is expected.

The institutions are calling for a DKr1.5bn (\$233.5m) increase in Hafnia's capital through a rights issue. Promises to subscribe some DKr1bn have already been received from local and foreign investors.

The equity injection would be designed to give Hafnia time to dispose of its 33.5 per cent shareholding in Balica, a rival Danish insurer, and 14.8 per cent of Skandia.

Among significant foreign shareholders to express dissatisfaction with Skandia's bid are the French bank, Paribas, and UAF, the French insurance group.

Mr Bjorn Wolrath, Skandia's chief executive, has condemned the move by Paribas. He said Paribas had acted as a consultant to Hafnia during alliance negotiations between Skandia, Hafnia and the Norwegian insurer, Uni Storebrand, in the months before the Skandia bid.

The Danish institutions say Skandia's DKr2.7bn bid is much too low, valuing Hafnia's goodwill at about DKr600m. The bid is a swap of Hafnia shares for Skandia shares carrying no voting influence.

Yanase set to unveil Opel distribution deal

The Japanese importer's switch from VW has wider implications, writes Kevin Done

Yanase, the dominant foreign car importer and distributor in Japan, is expected to announce an agreement with Opel, the main European subsidiary of General Motors of the US, to become the exclusive importer and distributor of Opel products in Japan.

The deal follows Yanase's disclosure last week that it was abandoning its long-standing relationship with Volkswagen, the German carmaker, which it has built into the leading foreign car importer in Japan.

Yanase's change of allegiance to Opel heralds a significant shake-up in the hard-fought imported car market in Japan, which is dominated by the German makes of VW, Audi, Mercedes-Benz and BMW.

It offers GM the chance to make an important breakthrough for its European-built cars.

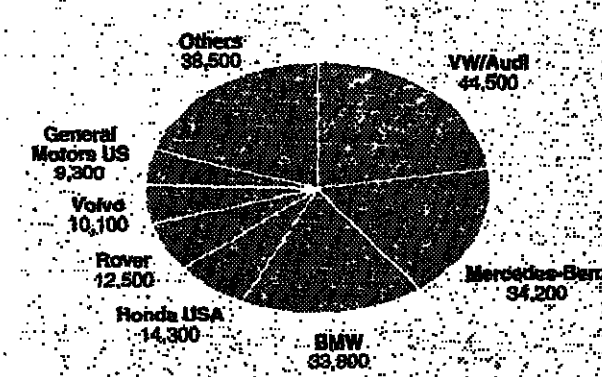
Volkswagen, the leading western car exporter to Japan with its VW and Audi makes, expects a substantial setback to its Japanese sales in the short term, following Yanase's move to give up the VW/Audi franchise with effect from the end of 1992.

Yanase's switch to sell Opel through its extensive Japanese dealer network has been prompted by an increasingly bitter conflict with the VW group, which it has represented in Japan for 38 years.

It has been dismayed by VW's decision to replace it as the general importer/distributor, with the creation of its own wholly owned importer-distributor subsidiary, Volkswagen Audi Nippon (VAN).

Car imports into Japan 1991

Total units: 197,200



It is also upset at VW's decision to develop an additional sales channel through a co-operation deal with Toyota, the leading Japanese carmaker.

In an attack on VW's sales and marketing plans, Yanase claimed the German carmaker had fixed a sales target of 100,000 cars a year in Japan "regardless of the actual size of the imported car market".

It said that by making investments based on a target of 100,000 units, and by appointing too many dealers, VW may "unnecessarily deprive dealers of both channels of their profitability due to disorderly marketing and excessive competition".

It claimed that under the VW strategy, the market would become "chaotic". VW/Audi owners would be "inconvenienced", and the operation of

the Yanase network would become "unviable".

Yanase has agreed to provide after-sales service for existing VW/Audi customers during the two years - 1993 and 1994 - after it terminates its sales contract.

Volkswagen must now accelerate its plans to develop its two other sales channels. One, called Fahren, will be developed under the direction of Volkswagen Audi Nippon (VAN). The second Duo, is being developed by Toyota.

VW will become much more dependent on it.

It will have to scale back the ambitious target announced last autumn by Mr Carl Hahn, VW management board chairman, to double its sales of VW and Audi cars in Japan to around 100,000 by 1995.

Mr Hahn said last year the group would have a network of

nearly 300 sales outlets operating in Japan by 1992, with a 45-strong Volkswagen Audi Nippon network and 50 sales outlets to be set up by Toyota as well as around 130 Yanase dealers.

Under the co-operation deal with Toyota - the first time Toyota dealers will handle imported cars - the aim has been to sell 7,000 cars this year, with an increase to 30,000 a year through 100 sales outlets by 1996.

In the wake of Yanase's withdrawal, Volkswagen said in Tokyo it expected its sales in Japan to fall to around 32,000 in 1993 from a planned level of 48,000 in 1992. This year's figure still includes 38,000 cars to be sold through Yanase's 178-strong dealer network. This could prove over-optimistic, however, and VW's leading position in Japan will be under threat, at least in the short term.

VW said it planned to increase its Fahren sales channel from 25 dealers to 42 by the end of the year, with a further 40 outlets being added in 1993. Its Toyota-controlled Duo sales channel will be increased from 5 outlets to 36 by the end of the year, with the addition of 15 more dealerships next year.

VW/Audi sales in Japan last year totalled 44,562, with around 95 per cent of the volume sold through the Yanase dealer network.

The VW/Audi makes accounted for 22.6 per cent of imported car sales in Japan, making it the leading foreign car group in Japan ahead of

Mercedes-Benz, the automotive subsidiary of Daimler-Benz, with sales of 34,187 and an import share of 17.3 per cent, and BMW with sales of 33,798 and an import share of 17.1 per cent.

Total car imports to Japan declined by 11.1 per cent last year to 197,164 - compared with a fall in the overall market of 4.6 per cent to 4.87m - and accounted for only 4.1 per cent of the Japanese new car market. The decline was a significant setback to importers long-term goal of gaining 10 per cent of Japanese new car sales during the 1990s.

The main beneficiary of the Yanase/Volkswagen conflict will be Opel, ironically the number two make in VW's domestic German market, where it is also challenging.

Opel cars have, in the past, been distributed in Japan by Isuzu, GM's Japanese affiliate, and the Toho Motors dealer group. Opel's performance has been disappointing, however, with sales of only 2,725 cars last year compared with a target of 10,000 a year set in the late 1980s.

Under the terms of the deal to be announced shortly, Yanase is expected to become Opel's sole importer and distributor in Japan, although there may still be a small residual role for some selected Isuzu dealers.

Although the immediate aim for Opel will be to reach the 10,000 cars a year target, its ambitions are higher, given the capacity of the Yanase network, which was capable of selling 63,461 VW/Audi cars in 1990.

USAir reduces losses to \$63m for quarter

By Nikki Tait in New York

USAir Group, the parent company of America's sixth-largest carrier, remained firmly in the red during the first three months of 1992. Its losses, however, were significantly reduced from the same period a year ago.

The after-tax deficit amounted to \$63m. This contrasted with the large \$168.7m loss in the first three months of 1991, when the Gulf war sent

traffic levels tumbling.

Among the other US carriers, American has made a small profit and Delta - still coping with the aftermath of the acquisition of former Pan Am assets - a significant loss.

USAir continues to suffer from a large interest burden; net interest charges totalled \$59m, against \$60.5m a year ago. At the operating level it continued to make losses, scoring a \$24.3m deficit, down from \$161.4m in the first quarter of

1991. Total operating revenues were \$1.65bn, against \$1.58bn.

On the cost side, USAir was helped by a fall in fuel expenses, from \$233.6m to \$173.5m. Mr Seth Schofield, chief executive, said 1992 would probably be "another very difficult year for the airline industry".

He said the industry still had substantial overcapacity, and that "recent industry-wide fare reductions will have an adverse impact on revenue, the

extent and duration of which are not known at this time".

USAir, which recently took over operating the Trump Shuttle service between Washington, New York and Boston, is seen as one of the most financially fragile US carriers.

It has made after-tax losses of \$305.3m and \$454.4m in 1990 and 1991 respectively. Yesterday, its shares rose 5% to \$13% at close of trade, but they have been as high as \$19% and as low as \$7% over the past year.

USBancorp up slightly to \$1.7m

USBancorp said first-quarter net income rose to \$1.7m, or 33 cents a share, from \$1.6m, or 32 cents, in the year-ago quarter. Bloomberg reports. Net interest income rose to \$3.7m from \$3.2m.

Net loans as of March 31 rose to \$677.5m from \$439.8m. Deposits rose to \$994.1m from \$663.7m. Non-performing assets rose to \$9m from \$4.1m, and total assets rose to \$1.1bn from \$757.7m.



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March 1992

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April, 1992

COMPANY NEWS: UK

Barclays chairman says internal successor vindicates his performance Quinton denies boardroom coup

By Roland Rudd

SIR JOHN Quinton, chairman of Barclays, yesterday said the decision to appoint his successor from within the bank was evidence that his departure was not forced by anyone disappointed with the bank's performance.

However, his remarks were made as a senior non-executive director who said the chairman had been pushed to go "a bit earlier" than planned because there was a need to tackle Barclays' problems with a fresh team as soon as possible.

Mr Andrew Buxton, deputy chairman, is to replace Sir John as chief executive from the beginning of next month and as chairman from the end of the year.

Talk of a boardroom coup within the last few weeks was strongly denied by Sir John, who said that he had always

planned to give up the chairmanship at the end of the year.

Asked whether he had hoped to hang on to his executive duties for a little longer he replied: "No, not really. There will not be a great deal of difference since I will still be working five days a week for Barclays."

However, a non-executive director said the board had felt that changes had to be put in place sooner than envisaged by Sir John in order to address the problems facing Barclays, including escalating costs. The non-executive added: "It is not as easy to look forward when you are approaching 63."

The bank's non-executive directors include Sir Martin Jacob, the bank's deputy chairman and a Bank of England director, Sir Nigel Mobbs, chairman of the property company Slough Estates, Sir Denys Henderson, chair-

man of Imperial Chemical Industries, and Sir James Spooner, chairman of the Morgan Crucible conglomerate.

It also emerged yesterday that the non-executive directors had forced the pace of management change in Barclays in order to ensure Mr Buxton's succession.

Some non-executives felt that Mr Buxton may have left the group if his position had not been clarified this month.

Sir Peter Middleton, deputy chairman, said: "It was absolutely key that Andrew (Buxton) stayed on since we needed someone who understood the business. Although I never heard Andrew suggesting that he might go."

Mr Buxton said he was keen to develop Barclays' international role which he compared favourably with what he called Lloyds' "retrenchment in the

UK". He added: "I want us to become a major European bank with interests across the world."

Sir John said he doubted whether Mr Buxton would change the bank's strategy. "I have been developing my strategy with my colleagues."

"It would be somewhat strange if we then set off on an immediate different strategy."

In order to rebuff criticism that one man should not be both chief executive and chairman Mr Buxton said that he planned to dilute the two senior jobs by sharing many of his duties with Sir Peter, who is to become responsible for the service business division as well as Barclays de Zoete Wedd.

Mr Alastair Robinson, who will continue to head the banking division, will also become a vice chairman of the group. See Observer

Strathmore purchase ends search by Matthew Clark

By Philip Rawstorne

MATTHEW CLARK, maker of Stone's ginger wine and Old England British sherry, is to buy Strathmore, Scotland's leading bottled water brand, for £11m.

The consideration will be paid in cash but, subject to shareholders' consent, Joseph Dunn (Bottlers), Strathmore's parent company, will subscribe for £3m of Matthew Clark ordinary shares, giving it a 7.4 per cent stake.

The acquisition ends a two-year search by Matthew Clark for a bottled water or elder brand to strengthen its drinks portfolio.

The group has focused its strategy on developing as a producer and distributor of drinks in the UK market after a substantial restructuring.

Mr Peter Alkous, chief executive, said yesterday: "Strathmore fits well into our plans. It is a strong brand in a high growth sector and its potential for rapid growth will complement our existing mature and cash generative brands."

The bottled water market in Britain has been one of the fastest growing drinks sectors. Between 1984 and 1990, sales volumes rose from 80m litres to 400m litres, and the value of retail sales increased from £52m to £390m. Annual consumption per person in the UK is still far lower than in continental Europe: 8 litres a year compared with 70 litres in France, Germany and Italy.

Strathmore, based at Forfar, made pre-tax profits of £452,000 last year on turnover of £4.3m.

The water, extracted from a natural spring, is sold in sparkling, still, and citrus flavoured versions. It has gained a 25 per cent share of the bottled water market in the Scottish grocery sector during the past six years, but has only recently been listed by several multiple grocers south of the border.

Joseph Dunn, one of Scotland's leading beer and soft drink wholesalers, will continue to distribute Strathmore in Scotland and has agreed reciprocal distribution deals on other drinks brands with Matthew Clark.

The acquisition is expected to lead to a small dilution in Matthew Clark's earnings per share this year, but to make a positive contribution in 1993-94.

Acquisitive Waterford Foods up 40% to I£15.9m

By Tim Coone in Dublin

WATERFORD FOODS, now Ireland's largest dairy group following the completion of its acquisition yesterday of three Grand Metropolitan subsidiaries in Ireland, reported a 40 per cent jump in pre-tax profits, from I£11.3m to I£15.9m (£14.4m), for the year to December 31.

Turnover was 3.5 per cent down, from I£439m to I£424m, but operating cash flow increased by I£4.2m to I£24.9m.

Mr Stephen O'Connor, managing director, said that all segments of the business had performed well during the year and there had been a significant reduction in interest costs by I£3.1m to I£2.8m, improving interest cover to 3.3 times.

He said that I£58m in goodwill relating to the acquisition in 1989 of Healds Dairies in northern England and Gallo-way West in the US has now been written off.

Analysts in Dublin were encouraged by the results and are anticipating strong earnings growth in the coming year, as Waterford's latest acquisitions are consolidated into the group.

These are United Co-operative Dairies (UCD) in northern England which was acquired in November last year, and which is being integrated into the Healds operations; and the three Grand Metropolitan subsidiaries in Ireland which have just been purchased for a consideration of I£68.3m.

Mr O'Connor also announced Waterford's intention to buy the remaining 50 per cent stake in WED, one of the three Grand Met subsidiaries, held by Waterford Co-op and which is the principal shareholder in the Waterford Group.

This will involve a further consideration of I£26.4m. The acquisitions are being financed from the recent I£24.3m rights issue and new borrowings.

Mr Michael Dempsey, as-

stant chief executive for finance, said that the goodwill involved in the UCD and Grand Met acquisitions, amounting to I£68m, will be written off over 20 years.

Mr O'Connor anticipates that the group's annual turnover will now increase to more than I£700m, and will generate operating profits in the region of I£40m.

Some words of warning have been issued by brokers over the group's borrowings to finance its acquisitions, estimated at I£130m, although the company believes this will be paid off "in two to three years" out of the increased cash flow.

Mr O'Connor said that interest cover is expected to remain above 3, despite the new borrowings.

Earnings per share rose to 9.27p (6.26p) and a final dividend of I£25p per share is recommended, giving a total for the year of 2.625p (2.5p).

Acquisition costs put Borland in loss

By Louise Kehoe in San Francisco

BORLAND International, the California-based personal computer software publisher, reported a loss for its fourth quarter following additional charges in connection with its acquisition of Ashton-Tate, a database management software company.

Revenues for the fourth quarter ending March 31 were 14 per cent down at \$117m (\$66.1m) compared with \$136m. The pre-tax and net loss was \$26.9m against a pre-tax income of \$6.92m last time and

after-tax income of \$2.77m. Losses per share were \$1.05 (11 cents earnings).

Included in the results was a \$30m charge to cover severance and facilities costs arising from the consolidation of international operations following the Ashton-Tate acquisition.

This latest restructuring charge brings the total of pre-tax transactions and restructuring costs related to the acquisition to \$74.6m. Borland acquired Ashton-Tate last year, in a deal valued at \$439m.

Borland's stock price closed down \$2 at \$46.75 in New York on Monday amid concerns that

its results would be below expectations. The results were announced after the close.

Revenues for the year to March totalled \$483m. The pre-tax loss was \$125m (\$17.9m profit) and net losses for the year amounted to \$110m, or \$4.29 per share, compared with net income of \$4.3m, or 20 cents per share.

"Fiscal 1992 was a pivotal year in Borland's history," said Mr Philippe Kahn, chairman, president and chief executive. "In addition to launching significant new products, we laid the foundation for the future with the acquisition of Ashton-Tate. Fiscal 1993 should see us continue our momentum with the release of a new generation of graphical products for a variety of operating systems."

Borland's UK share price, currently languishing at £26.25, down 25p on the day, has been one of the wonders of London's unlisted securities market. It was the market's best performing stock in 1990, more than

doubling over the year to touch £15.10. It continued its spectacular rise last year reaching a high of £45.75. For UK investors, however, the price is largely academic because over 90 per cent of Borland's shares are now traded on the over-the-counter market in the US.

Its London quote is an anomaly, the result of an early decision by Mr Kahn, the company's French-born founder, to go public in Europe where he had connections with investment bankers.

Borland was a pioneer of low-priced computer software sold by, at that time, unconventional methods such as mail order. But despite the often meteoric growth of the company's share price, it has an erratic business record and is moving into an area where it will face direct competition from Microsoft, a leading personal computer software company. See Lex

S&U advances to £4.3m

S&U STORES, the Birmingham-based consumer credit house and hosiery manufacturer, lifted pre-tax profits by 25 per cent over the 12 months to January 31.

The increase - from £3.43m to £4.31m - was achieved on turnover ahead to £52.3m (£46.3m).

Earnings per share improved to 27.89p (21.53p) and a recommended final dividend of 6.8p lifts the total for the year to 3p (8p).

A 1-for-10 scrip issue is also proposed. The group intends to change its name to S&U reflecting its move into the financial sector.

DIVIDENDS ANNOUNCED					
	Current payment	Date of payment	Corres-ponding dividend	Total for year	Total last year
Bibby (A) Int	2.85p	July 2	2.85	-	9.75
Edinburgh Int	5.2	July 2	4.95	8.05	7.7
Folkestone Int	1.8	July 1	1.75	2.375	2.3
Govett Oriental Int	0.525	July 1	0.5	0.9	0.875
Govett Strategic Int	2.65	June 19	2.65	-	6.75
K'worl High Inc Int	1.875p	July 3	-	-	-
Plastisecal S	nil	-	1.5	1.5	3
S&U Stores	6.8	-	6	9	8
Sennah Rubber	0.5	-	0.5	0.5	0.5
TSW	3	June 12	3.77	71	5
Waterford Fds A Int	1.525	June	1.46	2.685	2.5
Waterford Fds B Int	1.525	June	0.525	2.275	0.525
Yule Catto	3.1	July 6	2.7	5.4	4.7

Dividends shown pence per share net except where otherwise stated. †On increased capital. \$USM stock. ‡Third interim. †For 17 months.

BOARD MEETINGS		FUTURE DATES	
TODAY		WESTLAND	June 1
Interim: Drayton Asla Trust, Macmillan, Newcastle, Roseburg, Scotch Cities, Plaster-Amer, Bank of Scotland, Scotia, Brown DB, B&A, J&J, E&S, Hopkins, Ingham, Travis Perkins.		PLASTISEAL	May 28
		SCOTTISH POWER	May 29
		WHITBREAD	May 29

Astra Grows - yet again

Astra's Losac sales double and pass SKr 3bn

Pulmicort, Astra's antiasthma agent, sales exceed SKr 1bn

Gastrointestinal disease agents become Astra's largest selling product group

Astra acquires Italian pharmaceutical company, Simes

1991 HIGHLIGHTS			
	1991	1990	Change
Sales, SKr m	12,501	9,420	+33%
Licensing income, SKr m	573	412	+39%
Pre-tax earnings, SKr m	3,410	2,507	+36%
Net earnings, SKr m	2,182	1,432	+52%
Earnings per share, SKr	18.00	11.90	+52%
Return on equity, %	33.9	27.4	-
Research expenditure, SKr m	1,967	1,573	+25%
Capital expenditures, SKr m	2,117	1,054	+101%
Employees	10,336	8,846	+16%
Proposed dividend, SKr	3.25	2.45	+33%

Notice of Annual General Meeting

The Annual General Meeting of AB Astra will be held at 6.00 p.m. on Tuesday 19th May 1992 at the Stockholm International Fairs and Congress Centre, Alvsjö.

Notice of Attendance

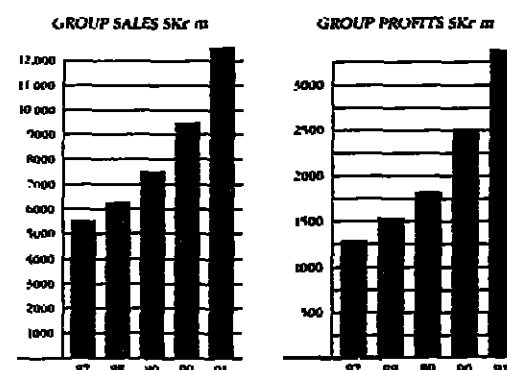
Shareholders on record on the Swedish Securities Register VPC AB on Friday 8th May 1992 will be eligible to participate in the Annual General Meeting. Shareholders wishing to attend must notify the Company not later than 3.00 p.m. Swedish time on Thursday 14th May 1992, by mail at the following address: Board of Directors, AB Astra, S-151 85 Sodertälje, Sweden, or by telephone int. +46-755-260 00.

Shareholders whose shares are registered in nominee names must, if they wish to participate in the Meeting, be temporarily recorded in the shareholders' register at VPC AB. Notice must be given to the nominee in ample time before 8th May 1992.

A shareholder may attend and vote at the Meeting in person or by proxy but, in accordance with Swedish practice, the Company does not send forms of proxy to its shareholders. Shareholders wishing to vote by proxy should submit their own forms of proxy to the Company.

ASTRA

Scandinavia's leading pharmaceutical company



Agenda

- (1) Matters required by the Company's Articles of Association to be set before the Annual General Meeting.
- (2) The proposal by the Board of Directors and Shareholders to abolish the alien ownership limitation clause contained in §13 of the Company's Articles of Association. The abolition of the said §13 - which requires the approval by the Swedish government - will result in all shares in the Company becoming free.
- (3) The proposal by the Board of Directors to make an editorial amendment to the reconciliation rights contained in §14 of the Articles of Association.

Dividend

The Board proposes Tuesday 26th May 1992 as the record date for entitlement to the dividend proposed for 1991. Subject to approval for the Board's proposal by the Meeting, dividends are expected to be mailed by VPC AB on 3rd June 1992.

Södertälje, Sweden. April 1992
Board of Directors

Govett Oriental net assets setback

Govett Oriental Investment Trust reported a net asset value of 189.9p at March 31, down from 206.2p a year earlier.

Attributable profits for the year amounted to £1.64m (£1.43m) equal to earnings of 0.91p (0.79p) per share. A proposed final dividend of 0.525p brings the total for the year to 0.9p (0.875p adjusted for last October's scrip issue).

PLASTISEAL, which manufactures windows and doors, mainly for the public sector, dipped sharply into the red last year following poor sales in the second half.

The USM-traded company incurred a pre-tax deficit of £780,000 for the 12 months to January 31, struck after exceptional charges of £269,000 (£230,000), as profits of £496,000 on property disposals were offset by closure and reorganisation costs of £765,000.

Properties worth a further £700,000 are being held for resale. The outcome compared with profits of £310,000 last time and £438,000 at the interim stage. Turnover fell to £13.7m (£18m). There was an operating loss of £147,000 (£115m profit).

Mr Anthony Marson, who took over as chairman this month, said that the company was affected by lower local authority and Property Services Agency spending.

However, he said that there has been a slight improvement since the election and that the company is expected to return to profit this year.

Interest charges increased to £364,000 (£320,000) on net borrowings of about £35m.

Year-end gearing went above 100 per cent, due to seasonal factors, but it has since been reduced.

Mr Michael Price, one of the two former joint chairmen, has resigned. The other, Mr Howard Mantin, becomes managing director.

The Nuneaton head office is being closed down while uPVC window manufacturing has been transferred from Bury to Coventry.

Losses per share emerged at 6.2p (earnings 3.4p) and the final dividend is passed, leaving a total of 1.5p.

Lloyds Chemists bids £6.2m for Ayshire Pharm

By Maggie Urry

LLOYDS Chemists, which recently took control of rival MacCarthy via a £92.5m bid, has made a £6.2m share offer for Ayshire Pharmaceuticals.

Ayshire operates 14 chemist shops, two drugstores and a pharmaceutical wholesaling business in Scotland.

The offer involves Lloyds issuing 1.72m new shares, 1.5 per cent of the present total. Lloyds shares fell 5p to 580p.

Holders of 51.3 per cent of Ayshire's ordinary shares have given irrevocable undertakings to accept.

Lloyds said it planned to use Ayshire's 28,000 sq ft warehouse and office in Kilmarnock as the nucleus for its distribution and wholesaling activities in Scotland. The acquisition of MacCarthy brought Lloyds the Savory & Moore chain which has shops in Scotland.

Wenham to become LBC Radio chairman

By Raymond Snoddy

LBC RADIO, the London commercial station is to appoint Mr Brian Wenham, former managing director of BBC Radio, as its chairman.

Mr Wenham will not only reconstruct the radio company's board but will also lead its bid to retain its franchise, which will be advertised next March.

The decision follows the resignation of Mr Christopher Chataway as LBC chairman.

Mr Chataway remains chairman of Crown Communications, LBC's parent group.

The speech-based service will face stiff competition for the renewal of its licence.

Applicants will almost certainly include a consortium put together by Mr Douglas Moffitt, LBC's financial editor for 17 years, who refused to sign a new contract last year.

Mr Moffitt has been talking to Sir David Nicholas, former chairman of Independent Tele-

vision News, about the possibility of leading the franchise application.

Mr Brian Hayes was another high profile departure from LBC. He resigned in 1990 after Mr Charlie Cox, the general manager, decided to reschedule for later in the day the morning phone-in programme which Mr Hayes had run for 14 years.

LBC has been affected by redundancies, losses at Crown, and what has been seen as the abrasive style of its Australian management.

In the year to September 1991, Crown's total deficit came to £2.79m compared to pre-tax profits of £511,000 previously.

RFM, the company's French radio subsidiary, incurred losses of nearly £5m.

The appointment of Mr Wenham, chairman of Crown's small television subsidiary, represents an attempt to strengthen the board in what may be a fight for survival.

LBC has already been increasing its audience share, according to industry research.

Pilkington appoints new group chief executive

By Maggie Urry

PILKINGTON, the glass group, is appointing Mr Roger Leverton as group chief executive. He is replacing Mr Derek Cook, group managing director and deputy chairman, who will retire in June having reached the normal retirement age of 60 last December.

Mr Leverton is currently president and chief executive of Indal, a Canadian subsidiary of RTZ, the mining and industrial group. He is 53, and will join Pilkington in July.

Sir Antony Pilkington, chairman, said that Mr Leverton had "an excellent track record as an international manager". His appointment would help the group with its strategy of "increasing the group's focus

in our key business territories around the world," Sir Antony added.

Mr Leverton was chief executive of MK Electric, the electrical products maker, which RTZ took over in 1988 through a hostile bid.

Previously he had been with Black & Decker, the electrical goods group.

Sir Antony said the appointment was the result of a search, aided by headhunters, for a new chief executive and Mr Cook had stayed on past retirement age until the place was filled.

Lord Croham, an independent director, is to retire in December and Sir Michael Quinlan, a former permanent under-secretary at the Ministry of Defence, will join the

board as a non-executive in October.

Pilkington, which makes glass for both the construction and automotive industries, has suffered badly in the recession in the UK and North America with profits down from £314.3m to £151.6m in the 1990-91 year.

Its shares have been under a cloud since it fought off a hostile takeover bid from BTR, the conglomerate, in January 1987.

In the past two years Pilkington has been reviewing all its operations and has sold a number of peripheral activities which were not performing.

Had speculation flared again when BTR increased its stake in December 1990, but has since subsided once more.



Sir Antony Pilkington: refocusing the group

SmithKline Beecham expands in Germany

By Anthony Robinson, East Europe Editor

SMITHKLINE Beecham has bought a former East German vaccine company from Trehandanstalt, the German privatisation agency, in a move which takes the UK-based pharmaceutical group into the manufacture of influenza vaccines for the first time and strengthens its position in central Europe.

The purchase of Sächsisches Serumwerke (SSW) by SmithKline Beecham Biologicals gives it control over the largest producer of influenza vaccines in Germany with 1991 sales of about Dm30m (£10.2m).

It takes over a workforce of 200 at the company's Dresden factory and has guaranteed to invest about Dm10m over the

next five years to develop the site into a manufacturing site with full European regulatory approvals.

Robert Fleming, the merchant bank which advised Trehandanstalt on the sale, said the acquisition marked the first foreign purchase of an East German pharmaceutical company.

Only some 350 of the more than 5,000 former East German companies privatised by Trehand have been sold to foreign concerns.

In this case the UK-based company outbid Behringwerke, a subsidiary of Hoechst of Germany, and Ixar, an associate of the North American Vaccine Company.

Purchase of the German company offered SB both a new product line and manu-

facturing and marketing access to the German and central European markets.

Mr Jan Leschly, chairman of Worldwide Pharmaceuticals at SB said "SmithKline Beecham Biologicals is one of the few worldwide vaccine producers which has no existing manufacturing facilities."

"This investment in SSW therefore represents excellent commercial logic and an important addition to our portfolio of vaccine products in Europe."

EIT lifts final dividend to reflect inflation target

By Philip Coggan, Personal Finance Editor

EDINBURGH Investment Trust yesterday announced a 5.1 per cent increase in its final dividend to 5.3p, despite a 3.8 per cent fall in net assets per share over the year to March 31.

Mr Ian Massie, fund manager, said the trust's long term policy was to increase dividends faster than inflation. He was confident about the outlook for the economy. Portfolio performance lagged behind the FT-All-Share Index, which fell 1.1 per cent during the year. Mr Massie said the cyclical sectors in which the trust had invested had shown an improved performance since the general election.

At the end of March, the geographical split of assets was as follows: UK (61.2 per cent); North America (10.7 per cent); Europe (13.9 per cent); Japan (9.4 per cent); other Far East (5.4 per cent).

Net assets per share at end-March were £745.8m, equivalent to 263.8p per share, against an adjusted 263.8p at end-March 1991. The final dividend increases the total to 8.05p (7.7p), payable from earnings of 8.19p (8.17p) per share.

Yule Catto rises to £21.8m

YULE CATTO, the industrial chemicals and building products group, lifted pre-tax profits from £20.5m to £21.8m in 1991 in spite of "the continuing recession which affected many of the markets served by group companies".

Turnover advanced to £365m (£354m).

Lord Catto, chairman, said the speciality chemicals division contributed record profits through the realisation of marketing and organisational strategies developed in earlier years.

Many of the building product companies "fared surprisingly well" given the present trading conditions. The group was fortunate in having a wide spread of business within the European Community. Lord Catto said, with a number of companies still experiencing reasonable if slower growth in their domestic markets.

He was confident that the division had contained the deterioration in order books and that current activity levels were satisfactory.

On current trading, operating results were ahead of both internal targets and the corresponding period of 1991.

After tax of £5.5m (£5.1m) and minorities, earnings per

share amounted to 16.1p against 14.2p. The proposed final dividend is lifted to 3.1p for a total of 5.4p (£4.7p).

There was an extraordinary credit of £4.25m (£3.8m debit) resulting from the sale of the Malaysian plantations in January 1991.

Net borrowings at the year end were reduced to £11.5m compared with a high of £35.2m at the end of 1990 because of the acquisitions made in that year.

During 1991 the sale of the plantations realised £16.5m in total while continuing operations contributed net cash of £7.2m.

Folkes shows sharp fall to £2.5m

FOLKES GROUP, the West Midlands-based property, engineering and building products concern, suffered a 38 per cent fall in 1991 pre-tax profits from £4.0m to £2.5m.

Mr Constantine Folkes, chairman and chief executive, said that the company had yet to see signs of recovery. With uncertainty and a lack of confidence in industry, it was difficult to predict the outcome for the current year.

Operating profit fell to £2.5m (£3.07m) and there was a turnaround from interest received of £919,000 to payments of £20,000.

Mr Folkes said that the property division performed well, helped by development projects coming on stream and enhanced rent revisions.

The engineering side was satisfactory but fortunes of the building products businesses were dominated by the progress of the housing market.

Group turnover was £43.2m (£47.7m) and earnings per share came out at 4.9p (£4.9p). An increased final dividend of 1.8p is proposed for a total of 2.37p (£2.3p).

Explum deficit rises to £2.11m

Explum Holdings, the USM-quoted producer of limestone aggregate, reported increased pre-tax losses for 1991 of £2.11m, against £1m.

The second half loss was reduced from £958,000 to £754,000 reflecting increasing production and sales.

Turnover advanced from £266,000 to £192m. Losses per share were 1.6p (£0.7p).

UB develops sweet tooth in Italy

United Biscuits has established a presence in the Italian confectionery business by acquiring 74 per cent of Amra, a privately-owned manufacturer of chocolate and praline confectionery, for an undisclosed cash sum.

Amra, which will operate as part of Terry's, UB's confectionery subsidiary, had sales last year of £17m and is said to be profitable. It has a factory near Genoa with 150 employees.

NI merger creates First Trust Bank

UB plans to distribute some of its existing confectionery range through Amra and to supply Amra's products through its network in other parts of Europe.

UB expects eventually to take full control of the Italian company.

The merged AIB and TSB banks in Northern Ireland will be known as the First Trust Bank, it was announced yesterday.

The merger will bring a combined workforce of 1,500 and more than 100 branches to the province.

The First Trust Bank identity will be introduced to TSB branches in the coming months and extended to all AIB group offices in Northern Ireland during 1993.

Tamaris continues financing talks

Tamaris, the troubled nursing homes operator, is still in discussions regarding further financing to secure the future of the company.

It hopes to make a further announcement to shareholders next week.

The statement accompanied the company's results for the half year to end-September which showed pre-tax losses of £475,000 (£460,000) on turnover of £1.28m (£2.05m).

Losses per share worked through at 2.66p (8.57p); dividends on both the ordinary and preference capitals are passed.

Currency exchange lift for Sennah

Sennah Rubber, an investment company with holdings in tropical plantations and financial services companies, reported profits of £284,679 pre-tax for 1991.

The increase from the previous year's £787,852 came despite lower gross income of £970,467 (£1,056m) and reflected a turnaround to profits on currency exchange.

Earnings per share worked through at 1.2p (£0.9p) and the single distribution for the year is held at 0.5p.

Notice of Redemption to the Holders of Whitman Finance Corporation N.V. (formerly IC Industries Finance Corporation N.V.)

Sinking Fund Zero Coupon Bonds Due 1994

NOTICE IS HEREBY GIVEN, that pursuant to the provisions of Section 5 of the Fiscal and Paying Agency Agreement dated May 15, 1982 among IC Industries Finance Corporation N.V. (now Whitman Finance Corporation N.V.) (the "Company"), IC Industries, Inc. (now Whitman Corporation), as Guarantor, and The Chase Manhattan Bank, N.A., as Fiscal Agent and Paying Agent, \$58,258,000 aggregate principal amount of the Company's Sinking Fund Zero Coupon Bonds Due 1994 (the "Bonds") will be redeemed, through operation of the sinking fund, on May 15, 1992 (the "Redemption Date"), at a redemption price equal to 78.610% of the principal amount of the Bonds to be redeemed (the "Redemption Price").

1	491	10874	17844	33844	34201	34734	35200	35672	36155	36647	37141	37635	38129	38623	39117	39611	40105	40599	41093	41587	42081	42575	43069	43563	44057	44551	45045	45539	46033	46527	47021	47515	48009	48503	48997	49491	49985	50479	50973	51467	51961	52455	52949	53443	53937	54431	54925	55419	55913	56407	56901	57395	57889	58383	58877	59371	59865	60359	60853	61347	61841	62335	62829	63323	63817	64311	64805	65299	65793	66287	66781	67275	67769	68263	68757	69251	69745	70239	70733	71227	71721	72215	72709	73203	73697	74191	74685	75179	75673	76167	76661	77155	77649	78143	78637	79131	79625	80119	80613	81107	81601	82095	82589	83083	83577	84071	84565	85059	85553	86047	86541	87035	87529	88023	88517	89011	89505	90000	90494	90988	91482	91976	92470	92964	93458	93952	94446	94940	95434	95928	96422	96916	97410	97904	98398	98892	99386	99880	100374	100868	101362	101856	102350	102844	103338	103832	104326	104820	105314	105808	106302	106796	107290	107784	108278	108772	109266	109760	110254	110748	111242	111736	112230	112724	113218	113712	114206	114700	115194	115688	116182	116676	117170	117664	118158	118652	119146	119640	120134	120628	121122	121616	122110	122604	123098	123592	124086	124580	125074	125568	126062	126556	127050	127544	128038	128532	129026	129520	130014	130508	130996	131484	131972	132460	132948	133436	133924	134412	134900	135388	135876	136364	136852	137340	137828	138316	138804	139292	139780	140268	140756	141244	141732	142220	142708	143196	143684	144172	144660	145148	145636	146124	146612	147100	147588	148076	148564	149052	149540	150028	150516	151004	151492	151980	152468	152956	153444	153932	154420	154908	155396	155884	156372	156860	157348	157836	158324	158812	159300	159788	160276	160764	161252	161740	162228	162716	163204	163692	164180	164668	165156	165644	166132	166620	167108	167596	168084	168572	169060	169548	170036	170524	171012	171500	171988	172476	172964	173452	173940	174428	174916	175404	175892	176380	176868	177356	177844	178332	178820	179308	179796	180284	180772	181260	181748	182236	182724	183212	183700	184188	184676	185164	185652	186140	186628	187116	187604	188092	188580	189068	189556	190044	190532	191020	191508	191996	192484	192972	193460	193948	194436	194924	195412	195900	196388	196876	197364	197852	198340	198828	199316	199804	200292	200780	201268	201756	202244	202732	203220	203708	204196	204684	205172	205660	206148	206636	207124	207612	208100	208588	209076	209564	210052	210540	211028	211516	212004	212492	212980	213468	213956	214444	214932	215420	215908	216396	216884	217372	217860	218348	218836	219324	219812	220300	220788	221276	221764	222252	222740	223228	223716	224204	224692	225180	225668	226156	226644	227132	227620	228108	228596	229084	229572	230060	230548	231036	231524	232012	232500	232988	233476	233964	234452	234940	235428	235916	236404	236892	237380	237868	238356	238844	239332	239820	240308	240796	241284	241772	242260	242748	243236	243724	244212	244700	245188	245676	246164	246652	247140	247628	248116	248604	249092	249580	250068	250556	251044	251532	252020	252508	252996	253484	253972	254460	254948	255436	255924	256412	256900	257388	257876	258364	258852	259340	259828	260316	260804	261292	261780	262268	262756	263244	263732	264220	264708	265196	265684	266172	266660	267148	267636	268124	268612	269100	269588	270076	270564	271052	271540	272028	272516	273004	273492	273980	274468	274956	275444	275932	276420	276908	277396	277884	278372	278860	279348	279836	280324	280812	281300	281788	282276	282764	283252	283740	284228	284716	285204	285692	286180	286668	287156	287644	288132	288620	289108	289596	290084	290572	291060	291548	292036	292524	293012	293500	293988	294476	294964	295452	295940	296428	296916	297404	297892	298380	298868	299356	299844	300332	300820	301308	301796	302284	302772	303260	303748	304236	304724	305212	305700	306188	306676	307164	307652	308140	308628	309116	309604	310092	310580	311068	311556	312044	312532	313020	313508	313996	314484	314972	315460	315948	316436	316924	317412	317900	318388	318876	319364	319852	320340	320828	321316	321804	322292	322780	323268	323756	324244	324732	325220	325708	326196	326684	327172	327660	328148	328636	329124	329612	330100	330588	331076	331564	332052	332540	333028	333516	334004	334492	334980	335468	335956	336444	336932	337420	337908	338396	338884	339372	339860	340348	340836	341324	341812	342300	342788	343276	343764	344252	344740	345228	345716	346204	346692	347180	347668	348156	348644	349132	349620	350108	350596	351084	351572	352060	352548	353036	353524	354012	354500	354988	355476	355964	356452	356940	357428	357916	358404	358892	359380	359868	360356	360844	361332	361820	362308	362796	363284	363772	364260	364748	365236	365724	366212	366700	367188	367676	368164	368652	369140	369628	370116	370604	371092	371580	372068	372556	373044	373532	374020	374508	374996	375484	375972	376460	376948	377436	377924	378412	378900	379388	379876	380364	380852	381340	381828	382316	382804	383292	383780	384268	384756	385244	385732	386220	386708	387196	387684	388172	388660	389148	389636	390124	390612	391100	391588	392076	392564	393052	393540	394028	394516	395004	395492	395980	396468	396956	397444	397932	398420	398908	399396	399884	400372	400860	401348	401836	402324	402812	403300	403788	404276	404764	405252	405740	406228	406716	407204	407692	408180	408668	409156	409644	410132	410620	411108	411596	412084	412572	413060	413548	414036	414524	415012	415500	415988	416476	416964	417452	417940	418428	418916	419404	419892	420380	420868	421356	421844	422332	422820	423308	423796	424284	424772	425260	425748	426236	426724	427212	427700	428188	428676	429164	429652	430140	430628	431116	431604	432092	432580	433068	433556	434044	434532	435020	435508	435996	436484	436972	437460	437948	438436	438924	439412	439900	440388	440876	441364	441852	442340	442828	443316	443804	444292	444780	445268	445756	446244	446732	447220	447708	448196	448684	449172	449660	450148	450636	451124	451612	452100	452588	453076	453564	454052	454540	455028	455516	456004	456492	456980	457468	457956	458444	458932	459420	459908	460396	460884	461372	461860	462348	462836	463324	463812	464300	464788	465276	465764	466252	466740	467228	467716	468204	468692	469180	469668	470156	470644	471132	471620	472108	472596	473084	473572	474060	474548	475036	475524	476012	476500	476988	477476	477964	478452	478940	479428	479916	480404	480892	481380	481868	482356	482844	483332	483820	484308	484796	485284	485772	486260	486748	487236	487724	488212	488700	489188	489676	490164	490652	491140	491628	492116	492604	493092	493580	494068	494556	495044	495532	496020	496508	496996	497484	497972	498460	498948	499436	499924	500412	500900	501388	501876	502364	502852	503340	503828	504316	504804	505292	505780	506268	506756	507244	507732	508220	508708	509196	509684	510172	510660	511148	511636	512124	512612	513100	513588	514076	514564	515052	515540	516028	516516	517004	517492	517980	518468	518956	519444	519932	520420	520908	521396	521884	522372	522860	523348	523836	524324	524812	525300	525788	526276	526764	527252	527740	528228	528716	529204	529692	530180	530668	531156	531644	532132	532620	533108	533596	534084	534572	535060	535548	536036	536524	537012	537500	537988	538476	538964	539452	539940	540428	540916	541404	541892	542380	542868	543356	543844	544332	544820	545308	545796	546284	546772	547260	547748	548236	548724	549212	549700	550188	550676	551164	551652	552140	552628	553116	553604	554092	554580	555068	555556	556044	556532	557020	557508	557996	558484	558972	559460	559948	560436	560924	561412	561900	562388	562876	563364	563852	564340	564828	565316	565804	566292	566780	567268	567756	568244	568732	569220	569708	570196	570684	571172	571660	572148	572636	573124	573612	574100	574588	575076	575564	576052	576540	577028	577516	578004	578492	578980	579468	579956	580444	580932	581420	581908	582396	582884	583372	583860	584348	584836	585324	585812	586300	586788	587276	587764	58825
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COMMODITIES AND AGRICULTURE

Row over cereal prices threatens CAP reforms

By David Gardner in Luxembourg

SHARP differences between the European Commission and the current Portuguese presidency of the European Community last night cast a new shadow over Brussels' well-advanced plans to reform the Common Agricultural Policy.

The presidency, in its fourth attempt to reach a compromise on the reform, wants to limit the cut in subsidised cereals prices to 27 per cent over three years.

This compares with the 35 per cent reduction called for in the original proposals of Mr Ray MacSharry, the EC agriculture commissioner, and the 30 per cent compromise suggested by Portugal last month.

Further slippage in planned cuts on cereals subsidies increases the risks of failure of the Uruguay Round of the

negotiations on the General Agreement on Tariffs and Trade. EC wheat exports are the main obstacle to a Gatt agreement, which would liberalise large new sectors of world trade.

The US will not move from its demand that the EC not only cut farm subsidies by 35 per cent over five years, but cut the volume of subsidised produce it exports by 24 per cent.

The community is prepared to offer a 30 per cent cut in volume - a difference of about 3m tonnes of wheat, the most politically volatile commodity left to stabilise.

However, the cereals chapter is the centrepiece of the CAP reform, and Brussels believes too much fiddling with it could unravel the package as a whole, and nullify its effects in the arable sector, where high productivity growth would create new EC budgetary

problems and trade frictions. "The reduction in the price of cereals [proposed by the EC presidency] is not near what we regard as necessary," a senior commission official said yesterday.

"We have to distance ourselves from the commission's original proposals in order to get a consensus among the member states," a spokesman for the presidency countered.

The failure of last week's EC-US summit to achieve a breakthrough on the Uruguay Round also means that some EC member states will try to slow-pedal on CAP reform, arguing that the commission's plans risk going beyond what Gatt will require of the EC farm sector.

As a three-day farm council began in Brussels yesterday, these uncertainties made it most unlikely that any agreement would be possible before June at the earliest.

Zimbabwe counts cost of drought

Farm output is set to slump to a 30-year low, reports Tony Hawkins

As the summer draws to its close, Zimbabwe's farmers are counting the cost of what for most of them is the worst drought they have ever experienced. Over the country as a whole, rainfall has been less than the seasonal average; in many southern and eastern areas, it has been between a tenth and a third of normal levels.

Crop production has been devastated, with the exception of drought-resistant tobacco, where output has risen 6 per cent to 180m kg. Maize deliveries to the state-owned grain marketing board will fall by 80 per cent this year to 60,000 tonnes, from more than 600,000 tonnes last year and an annual average of more than 1m tonnes in the late 1980s.

Cotton deliveries are forecast at less than 90,000 tonnes, down from 205,000 tonnes in 1991, soyabbeans at 30,000 tonnes (133,000 tonnes last year), while winter wheat production is expected to fall to less than a third of normal levels.

In the lowveld, where rains have been below normal since 1989, sugar production has come to a halt, turning Zimbabwe from a substantial exporter into a net importer. At 283.7bn (\$410m) last year, agriculture accounted for almost 20 per cent of gross domestic product, though in real terms it was 8 per cent below the mid-1980s peak. Fluctuating tobacco accounts for just over half of this, and while there is likely to be some modest growth in the value of its output this year, the rest, with the exceptions of beef and horticulture, will fall catastrophically; so much so that, in real terms, farm output in 1992 is projected to slump to its lowest levels for 30 years.

The impact on the economy will be devastating. Growth is forecast to decline from 3.6 per cent last year to between minus 4 and minus 5 per cent in 1992. Following last year's 45 per cent devaluation of the Zimbabwean dollar, exports of farm produce in US dollar terms will be sharply lower, with tobacco earnings of less



Police had to be called to a Harare store last month after a mad scramble developed for scarce basic foodstuffs

than US\$500m, compared with US\$20m in 1991 (28 per cent of total exports). The collapse of sugar, cotton, and maize exports and reduced foreign earnings from coffee and tea will cost the country at least \$150m (10 per cent of exports) over the next 12 months.

At the same time, the country will need to import at least \$350m worth of maize, wheat, sugar and possibly, later in the year, dairy products.

After allowing for some reduction in other imports and higher exports of manufactures and some minerals, the balance of payments impact will exceed \$300m - as the current account deficit above \$1m, or 20 per cent of GDP.

Financing this will be difficult given similar emergency food aid demands in the region from Angola, Malawi, Mozambique and Zambia. The traditional suppliers of maize to these countries - South Africa and Zimbabwe - will be importing up to 7m tonnes themselves this year (5m tonnes for South Africa and 2m tonnes for Zimbabwe).

Compensatory funding will be available from the International Monetary Fund, but when this and other aid commitments are taken into account there is certain to be an unfilled gap in the region, which for Zimbabwe will mean

While transport industry officials expect Spoorline to cope, there are doubts as to the capacity of the regional systems in Malawi, Mozambique, Zambia and, to a lesser degree, Zimbabwe.

In addition to its direct impact on agriculture, the drought will have far-reaching consequences for the Zimbabwean economy. The reduced water flow through the Kafue Gorge in neighbouring Zambia has forced Lusaka to suspend electricity exports to Zimbabwe, which next month will impose a 20 per cent electric power cut. This will have serious repercussions on mining and manufacturing, with input and exports could fall by as much as a fifth.

Some mines are also in difficulty because of the water situation, while mineral exports could be jeopardised by transport congestion. The country's textile and clothing industry - the main exporter of manufactured goods - has warned of production cutbacks and lay-offs unless it is allowed to import cotton this year. The banks, already under pressure to contain lending as part of the government's on-off credit squeeze, will be forced to carry farmers' overdrafts through until the 1993 harvest. Next year's crop and livestock production will remain below average - even if good rains fall - as early plantings will be reduced because of a lack of irrigation. After a drought-induced surge this year caused by destocking, beef production will fall sharply as cattlemen rebuild their herds. The dairy sector, like maize, was in crisis before the drought, because of the government's producer price policy, which has pushed farmers into export crops (such as tobacco), horticulture and even game farming.

At best, it will take the industry until 1994-95 to regain average production levels of the late 1980s, while the economy as a whole is unlikely to recover fully from the drought of 1992 for at least two years.

USDA acts quickly to beat African snail threat

By Nancy Dunne in Washington

THE US Department of Agriculture (USDA) has set up a "dragnet" to capture giant African snails, which it believes may get free in the US, reproduce swiftly and begin seeding voraciously on American vegetables and fruits.

In the week since it raised the alarm, the department has "recovered" more than 125 of the fast-sized snails, of the species *Archachatina marginata*, mostly from the relative safety of pet shops. Only one suspect was sighted in the fields - in Kansas - but it turned out to be an indigenous broccoli snail.

Ms Roberta McCorkle, a USDA spokesperson, said the creatures looked like "a slimy puddle" or "melted chocolate" when they left their shells to feed. They reproduced easily, she said, although they did need partners.

The snails were illegally imported from Lagos, the commercial capital of Nigeria, from a broker through John F. Kennedy Airport in New York. According to Mr Glen Lee, a department official, the shipments were listed as reptiles and therefore not seen by USDA inspectors.

They are popular as terrarium pets, and department officials are worried that they may be freed by their owners, intentionally or - as was the case with the costly gypsy moth - by accident. In the 1970s it took the agricultural authorities nearly six years to eradicate a similar giant African snail, and the final bill was estimated at between \$5m and \$7m.

Department officials are now ploughing through pet store records to determine just how many of the threatening gastropods were imported and distributed. They are asking owners to turn in their snails for "humane" disposal.

De Beers boosts gem marketing

By Kenneth Gooding, Mining Correspondent

FACED WITH a sharp fall in diamond sales, De Beers, the South African group which controls more than 80 per cent of the rough (uncut) diamond market, is lifting its promotional budget for the gems by 9 per cent this year to a record \$184m, the group's chairman, Mr Julian Ogilvie Thompson, announced yesterday.

Mr Ogilvie Thompson also reported that De Beers' diamond sales were improving, but he expected them to fall by 15 per cent in dollar terms during the first half of 1992 compared with the same months last year.

This follows a 6 per cent fall last year, to \$3,927bn. Mr Jeremy Pudney, director of De Beers' Central Selling Organisation, responsible for consumer promotion and advertising, said the increase

in the promotional budget - 5 per cent in real terms - would be aimed mainly at Europe and south-east Asia.

The group will next month launch its biggest television advertising campaign in Europe for diamonds. The number of people in Europe buying diamonds had doubled in the past 10 years, but they were spending much less per head than US buyers. "We are trying to get a greater share of Europe's wealth," Mr Pudney said.

About \$15m will be spent on the European television promotion, mainly in the biggest markets: France, Germany, Italy, Spain and the UK.

A stroke of luck will enable the campaign to be launched in the UK on May 4 during a resumption of the Bond film *Diamonds Are Forever*.

De Beers is also studying carefully the Chinese and Indian markets, where Mr Pud-

ney says there is a "cultural affinity" for diamonds.

The group has been advertising in China for some years, and now believes sales can be stimulated in the Guangdong region, close to Hong Kong. One indication of the potential was that in the urban area, Guangzhou, research showed that 98 per cent of households owned a television set.

At a briefing in London to coincide with the publication of De Beers' annual report, Mr Ogilvie Thompson suggested that the diamond trade felt that the present improvement in demand for polished stones would gather momentum.

"We expect sales for the second half of 1992 to be higher than the same period last year. When the world economy resumes a reasonable rate of growth, the diamond business can be confident of renewed prosperity," Mr Ogilvie Thompson said.

MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

ANTIMONY: European free market, 99.5 per cent, \$ per tonne, in warehouse, 1,700-1,750 (same).

BISMUTH: European free market, min. 99.99 per cent, \$ per lb, in warehouse, 2,400-2,500 (same).

CADMIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 0.90-1.10 (same).

COBALT: European free market, 99.5 per cent, \$ per lb,

in warehouse, 27.50-28.50 (26.50-27.50).

MERCURY: European free market, min. 99.99 per cent, \$ per 75 lb flask, in warehouse, 115-140 (110-125).

MOLYBDENUM: European free market, drummed molybdenum oxide, \$ per lb Mo, in warehouse, 2.11-2.17 (same).

SELENIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 4.80-5.50.

TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne unit (10

kg) WO₃, cif, 56-66 (same).

VANADIUM: European free market, min. 98 per cent, \$ a lb V₂O₅, cif, 2.05-2.15 (2.05-2.20).

URANIUM: Nuxeo exchange value, \$ per lb, U₃O₈, 7.85 (same).

LEAD: European free market, min. 99.99 per cent, \$ per tonne, in warehouse, 1,700-1,750 (same).

COBALT: European free market, 99.5 per cent, \$ per lb,

Minnova outlines its plans for Izok Lake project

By Robert Gibbons in Montreal

CANADA'S Minnova mining company hopes to build up reserves at its Izok Lake copper-zinc-lead project in northern Canada to justify a 1993 construction go-ahead and a production start late in 1996, according to Mr David Watkins, Minnova's president.

The company, controlled by

Noranda, bought Izok Lake from Falconbridge last year for C\$20m (\$9.5m) and recently sold 40 per cent to the German-controlled Metall Mining for C\$17m.

Minnova is the operator and puts development costs at C\$250m or more for the open pit mine and port near Coppermine, Northwest Territories, 2,000 miles north of Calgary. The company has three drills working at Izok Lake. It will

also add reserves from two other properties it owns in the area.

Estimated reserves are 15.5m tonnes grading an average 3.3 per cent of copper, 14.4 per cent of zinc, 1.3 per cent of lead and 74 grammes a tonne of silver. "We're thinking in terms of a mine life of 25-30 years," said Mr Watkins.

Speaking after Minnova's annual meeting, he called Izok

lake "one of the world's major high-grade base metal properties". Other companies with mines or undeveloped properties nearby may want to invest in it, he added.

Minnova planned a mill at the mine site and would truck the concentrates 150 miles to port, Mr Watkins said. They would be stockpiled and pulled out during an eight-month shipping season in a 50,000

tonnes Class IV ice-breaking bulk carrier, via the Northwest Passage.

The Point Barrow route around the northern tip of Alaska would have a two months season only, Mr Watkins said. The vessel would also pull nickel concentrates from northern Quebec. The high-grade Raglan mines have been awaiting development for 25 years.

MARKET REPORT

COFFEE and COCOA prices fell to the lowest levels since the early 1970s at the London Futures and Options Exchange in early trading, but both rallied towards the close to end with relatively moderate losses on the day.

The July position on the cocoa market slipped to a fresh 16½-year low of 5587 tonnes as selling by the Ivory Coast, the biggest producer, found buying interest extremely thin. But buyers emerged eventually, although one trader described this as "just a bit of bargain-hunting", and the July price recovered to £298 a tonne, down £5 on the day. The coffee

market fared even worse early on, the July contract dipping to a 20-year low of \$760 tonne.

Dealers suggested that extra pressure was being put on coffee prices by producers being forced to sell quickly to pay off debts. "No one can afford to hold coffee at origin so everything is coming straight out," analyst Mr Peter Kettle of E.D. and F. Man (Coffee) explained. The late rally started after the New York market opened firmer than expected and by the close the July price had moved up to \$765 a tonne, down \$4 on the day.

Compiled from Reuters

LONDON MARKETS

SPOT MARKETS

Cocoa oil (per barrel FOB) + or -

Dubai \$16.70-6.75 +0.15

Brent Blend (dated) \$19.10-3.20 +0.25

Brent Blend (Jan) \$19.05-10 +0.20

W.T.I. (1 pm est) \$20.30-0.45 +0.20

Oil products

White prompt delivery per tonne CIF + or -

Gas Oil \$17.17-17.17 +1.5

Heavy Fuel Oil \$7.76 +1

Naphtha \$182.184 -1

Petroleum Argus Estimates

Other + or -

Gold (per troy oz) \$317.00 +1.1

Silver (per troy oz) \$37.00 +1

Platinum (per troy oz) \$343.00 -0.35

Palladium (per troy oz) \$82.00 +0.25

Copper (US Producer) 103.32 -0.66

Lead (US Producer) 27.37

Tin (Kuala Lumpur market) 14,580 +0.05

Tin (New York) 27.5

Zinc (US Prime Western) 62c

Cattle (live weight) 108.32p +1.14

Sheep (live weight) 33.37p -1.20

Pigs (live weight) 96.43 p -0.36

London daily sugar (raw) \$246.25 -3.2

London daily sugar (white) \$276.0 -1.5

Soybeans (US) \$21.50 -0.25

Cotton "A" index 59.55c +0.85

COCOA - London FOX

Close Previous High/Low

May 214.00 218.00 218.00 212.00

Jun 214.00 214.00 212.00 212.00

Oct 202.00 201.00 200.40 200.20

Nov 196.00 194.00 194.00 192.00

White Close Previous High/Low

Aug 274.00 274.00 274.00 272.50

Oct 268.70 268.70 270.00 265.00

Turnover 5462(471) lots of 10 tonnes

ICEO indicator prices (US cents per pound) for Apr 23: Comp. daily \$1.13 (82.07) 15 day average \$2.88 (84.28)

COFFEE - London FOX

Close Previous High/Low

May 736 743 745 726

Jun 765 769 771 750

Sep 781 787 791 770

Nov 789 804 809 781

Jan 818 827 828 810

Mar 841 844 836 836

May 860 861 851

Turnover 5502 (2948) lots of 5 tonnes

ICEO indicator prices (US cents per pound) for Apr 23: Comp. daily \$1.13 (82.07) 15 day average \$2.88 (84.28)

POTATOES - London FOX

Close Previous High/Low

May 119.0 118.5 119.0 118.5

Jun 118.0 117.8 117.7 116.0

Turnover 47 (148) lots of 20 tonnes

SOYABEANS - London FOX

Close Previous High/Low

Apr 125.00

COCOA - London FOX

Close Previous High/Low

May 214.00 218.00 218.00 212.00

Jun 214.00 214.00 212.00 212.00

Oct 202.00 201.00 200.40 200.20

Nov 196.00 194.00 194.00 192.00

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POTATOES - London FOX

Close Previous High/Low

May 119.0 118.5 119.0 118.5

Jun 118.0 117.8 117.7 116.0

Turnover 47 (148) lots of 20 tonnes

SOYABEANS - London FOX

Close Previous High/Low

Apr 125.00

WORLD COMMODITIES PRICES

LONDON METAL EXCHANGE (Prices supplied by Amalgamated Metal Trading)

Close Previous High/Low

Aluminium, 99.99% (5 per tonne) 1304 1304.00 1304.00 1304.00

Copper, Grade A (5 per tonne) 1270.71 1270.71 1270.71 1270.71

Lead (5 per tonne) 239.50 239.50 239.50 239.50

Nickel (5 per tonne) 311.25 311.25 311.25 311.25

Spot 239.50 239.50 239.50 239.50

Strength, size and diversity— the many facets of De Beers

Six points from Julian Ogilvie Thompson's Chairman's Statement for 1991

Outlook

Sales of rough diamonds and the combined profits of De Beers/Centenary have held up well in difficult economic conditions — a tribute to the strength and diversity of the Group and its ability to fulfil its traditional role: stabilising the diamond market for producers and the trade in troubled times. When the world economy resumes a reasonable rate of growth the diamond business can be confident of renewed prosperity.

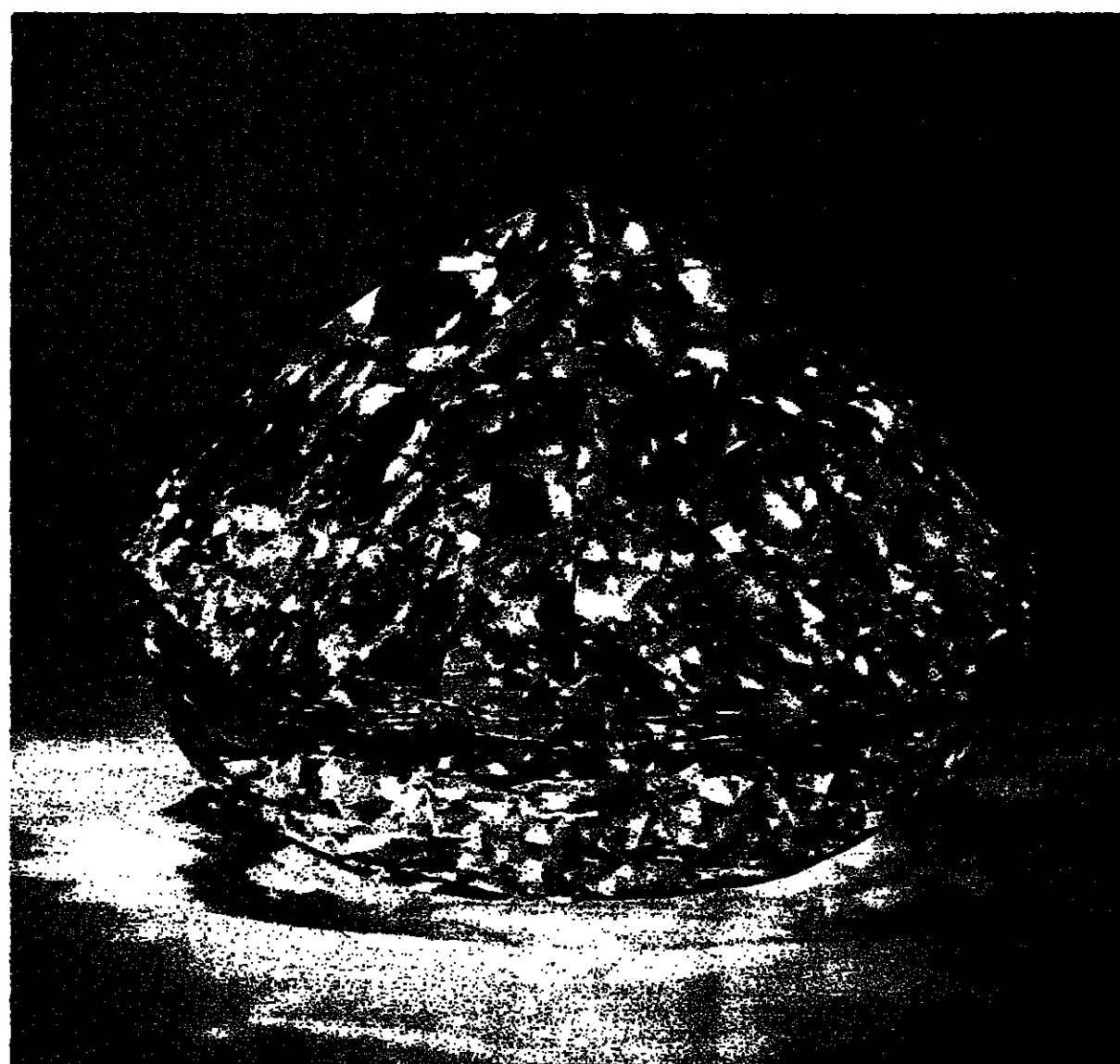
The diamond cutting centres are soundly financed, their stocks are not high and sales of diamond jewellery remain satisfactory. In yen, retail sales of diamond jewellery in Japan were unchanged and this translated into an increase in dollar terms. World sales, therefore, matched the record set in 1990. To sustain retail sales we have increased our annual expenditure on advertising and promotion to US\$164 million.

Group earnings

Combined attributable earnings declined by 20 per cent in US dollars to \$763 million — a significantly better outcome than many other natural resources companies — and equity accounted earnings fell by 18 per cent to \$1,078 million. Total dividends per linked unit were 112.1 US cents compared with 111.3 US cents in 1990.

Producers' support

Major diamond producers have confirmed their commitment to centralised marketing through the Central Selling Organisation (CSO). De Beers Centenary's important sales contract with the former USSR has been taken over by



The De Beers Centenary Diamond, at 273 carats, the largest modern-cut top-colour flawless diamond in the world

Rossalmazzoloto of the Russian Federation and continues to operate satisfactorily. Further proof of the close relations between De Beers Centenary and the Russian Federation's diamond producers was provided in March this year when Sakha (Yakutia) signed an exclusive contract with the CSO. During 1991 the CSO also renewed its contracts with other major producers, Botswana and Australia.

Mining

The US\$400 million Venetia project is now scheduled to achieve full capacity by the end of 1993. With output of 5.9 million carats a year the Venetia mine should

make a major contribution to De Beers Consolidated's production and profits. Debswana's mines produced 16.5 million carats last year and a feasibility study on increasing tonnage throughput from Jwaneng by a third is nearing completion. In Namibia, CDM's on-shore production rose to more than 1 million carats, contributing higher profits to De Beers Centenary and higher revenue to the Namibian Government. The extra carats flowed from the new Auchas mine on the Orange River and the new Elizabeth Bay mine at Lüderitz. A further 171,000 carats were recovered off-shore by Debmarine on behalf of CDM.

Other investments

The De Beers/Centenary Group's financial strength derived in part from its expanding non-diamond investments: in Neusiedler AG, the Austrian paper manufacturer, as well as in Anglo American Industrial Corporation and in Highveld Steel. The latter flowed largely from the acquisition of Middelburg Steel & Alloys and is a prelude to the development of the Columbus stainless steel project, which will present a major investment opportunity.

South Africa

We were heartened by the remarkable success of the National Party-Democratic Party alliance in achieving a resounding "yes" vote in the referendum on the continuation of reform. A more challenging task lies ahead — how to agree a new constitution that will strike the delicate balance between legitimacy and efficiency, equity and prosperity. A dialogue is just beginning between business, unions, political parties and government on how to achieve an effective market-driven economic system. There is, however, as yet too little emphasis on the encouragement of investment, individual effort and enterprise. South Africa is, nevertheless, benefitting from its re-integration into the world — in sport, culture, trade, technology and finance — and the outlook is more optimistic than for many a decade.

The full Chairman's Statement is available with the Annual Reports of the two Companies for the year ended 31st December 1991, which have been posted to registered shareholders. Copies may be obtained by writing to the London address below.

De Beers Consolidated Mines Ltd

De Beers Centenary AG



Island life suits
the assurers:
Page 2

THE ISLE OF MAN

Wednesday April 29 1992

Prospective tax exiles
should be sure to heed
the three-year rule: Page 3

The island enjoys political stability; fund management is growing fast, fuelled by generous tax breaks; banking and insurance already have a sure hold. Yet some people resent the growing power of the EC, writes John Authers, while others fear that a mainland government committed to cutting income tax may reduce the island's attractiveness to UK citizens. Tourism is seen as a possible area for expansion, though it might create only temporary jobs.

A thriving outpost few want to leave

TIMES MAY be hard in the rest of the British Isles, but in the Isle of Man, the Celtic outpost of the Irish Sea, business is booming.

One of the prime reasons will be familiar to anybody who watched the UK election campaign - personal taxation. Mr Donald Gelling, the Manx finance minister, presented his budget earlier this month, and the tax rates he announced would certainly have been enough to win the UK election.

The basic rate of income tax is 15 per cent, with a top rate of 20 per cent. Tax relief at the top rate is available on all loans from Manx lenders - that includes credit cards as well as mortgages - and personal allowances before tax is payable stand at £5,000 for those who are single, and £12,000 for married couples. A family unit can earn £28,000 before incurring tax at the top rate of 20 per cent.

No wonder so many businessmen who go to the island never want to leave.

The UK election may have removed the possibility of higher tax rates, which would automatically have increased the attractions of investing offshore, but Labour had been keen to attack the island's tax

privileges, so the Manx business community was not distraught.

Financial services continue to grow, and unemployment, while it has risen slightly to around 1,200, is still at a level which any UK politician would describe as "full employment".

Leaps forward in the regulation of the financial services sector, since the establishment of the Financial Supervision Commission in 1983, have triggered a fast expansion in the island's financial services industry. It was the first offshore jurisdiction to win designated status under the UK's Financial Services Act of 1986, which effectively recognised that the Manx offered the same degree of investor protection as the British.

Fund management is growing fast on the island, fuelled by generous tax breaks announced last year, and operative since the beginning of this month. Banking and insurance already have a sure hold.

Political stability is profound, as the Tynwald, the Manx parliament, sails serenely into its second millennium. It is the longest continuous parliament in the

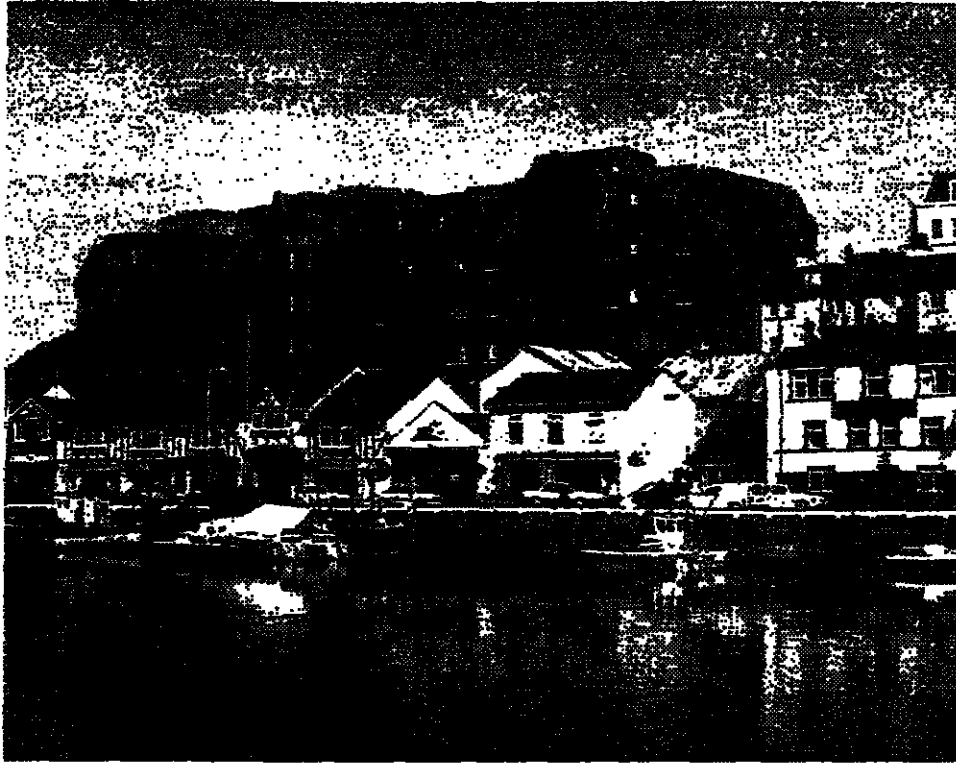
world. Overcrowding is not a problem, and shows no signs of becoming one - the island's 70,000 population is roughly equal to that of Jersey, but spread over an area six times as large. It is also well educated, providing a valuable pool of labour.

But not everything in the island is lovely. The budget also announced a slight deficit this year, and Mr Gelling provided a £4m "kick start" for the industrial sector. And there are broader causes for concern.

Ugly sentiments have been stirred up by a confrontation with the European Community. The Tynwald has never got round to legalising homosexuality, to which many of the islanders, who tend to have a very traditionalist moral outlook, object strongly. But the island is a party to the convention of the European Court of Human Rights, which upholds gay rights.

Many who had no quarrel with gay rights objected to new laws being forced on the island by the European Court.

Attempts by the political leadership to pass legislation allowing homosexuality between consenting adults therefore led to passionate



Two familiar landmarks in Douglas, the Manx capital: the harbour waterfront, and the legislative building

rows in the Tynwald, physical threats against those who led the drive for reform, and some deeply reactionary letters to local newspapers.

Following a majority of two in the House of Keys, the Tynwald's equivalent of the Commons, reform now seems certain to reach the statute book without a constitutional showdown. But islanders have been greatly embarrassed by some of the coverage of the incident which appeared in UK tabloids.

There is also cause for concern on the commercial front.

Mr Colin Coates, a partner with Touche Ross, made some heretical comments in a presentation to the island's business community immediately after the budget. The reaction to his arguments was divided, but he seemed to prove that the island cannot yet afford to rest on its laurels. In particular, the growing power of Europe could pose a threat.

This is what Mr Coates had to say: "Close to home, we have a Tory Government committed to reducing income tax, to limiting the impact of inheritance tax, and to allow the creators of wealth to retain a greater portion of that wealth. This must reduce the fiscal attractiveness of the island to UK-based individuals."

"The extent to which the European Community is a market for our financial and professional services is debatable. Offshore centres within the EC, and more are entering the fray, have considerable marketing advantages, as evidenced by UK groups establishing in Luxembourg rather than the Isle of Man and Channel Islands. It does not appear that EC tax harmonisation is going to affect these centres for the foreseeable future."

Mr Michael Gates, corporate development officer for the island, rejects this argument more or less in its entirety. He points out that the current advantages flowing to Luxembourg and Dublin within the EC cannot last forever, while Manx legislation has ensured that the island's funds need not miss out on the opportunities for cross-border marketing of mutual funds.

Meanwhile, the UK's current massive borrowing requirement should be enough to ensure that a hefty tax differential is maintained, according to Mr Gates.

Should the UK opt to raise VAT, the differentials could be widened. The island has to levy VAT at the same rate as the mainland, so this would provide an increase in the government's income, allowing further cuts in personal taxes.

So Mr Coates' final suggestion is for renewed investment in an unfashionable area - tourism. He said: "If Tory policy succeeds, a growing number of people in the UK will enjoy higher levels of disposable income. The island is on their doorstep. It is a beautiful island with incredible potential to market its historical sites and its recreational facilities."

Every weekend the island should be crawling with tourists taking two- or three-day breaks. When it gets to the point when we start to complain about the tourists, that is when the industry will be a success."

There is some force in this argument, and Mr Miles Walker, the chief minister, is keen to expand the island's tourist industry. Take away the financial services sector, and the island looks more like Cornwall than Jersey or Guernsey.

Wild, starkly beautiful Celtic countryside leads to dramatic cliffs and long beaches. The island's bizarre climate means that palm trees grow in relative profusion.

The population has been deprived of its old mining industry - just like the Cornish - while its fisheries and agriculture have contracted. Meanwhile, it clings to a Celtic heritage, including the remnants of a native language.

Some businessmen enthused to Mr Coates' ideas, saying the Isle of Man should be known as "activity island".

But the suspicion remains that jobs in tourism would be temporary. The terrace of Edwardian guesthouses in Douglas, which currently services the influx of visitors for the annual TT motor-cycle races, would have difficulty accommodating a large tourist trade, and heavy investment in infrastructure would be necessary first.

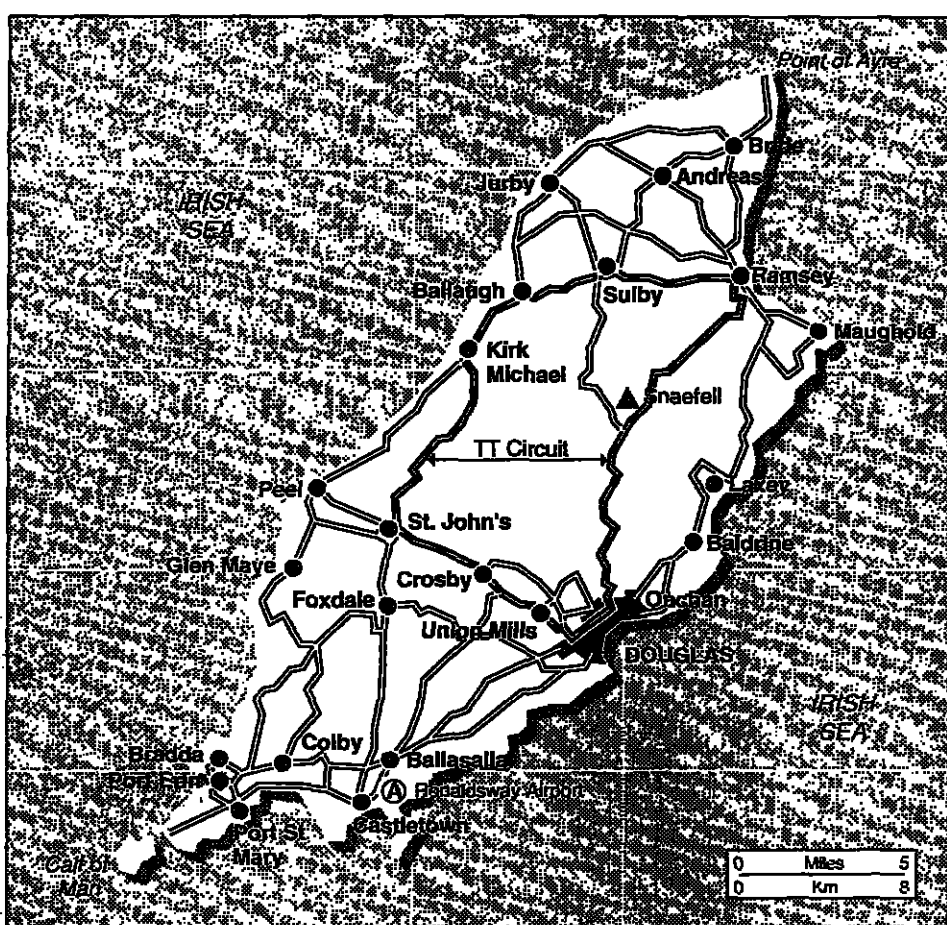
Mr Gates is keener to look for other areas of development. He points to the "ball park" figures of the island's success - employment in the financial sector has trebled in 10 years, despite computers, bank deposits on the island total £9.5bn, and the number of captive insurers has increased from three to 117 since 1981.

His interests now are to encourage more fund managers to come to the island, and to persuade executives to use it as a base for international holding companies. A review of company taxation was announced in the budget, while the maximum registration fee for a company wishing to capitalise itself on the island was slashed from £50,000 to £5,000.

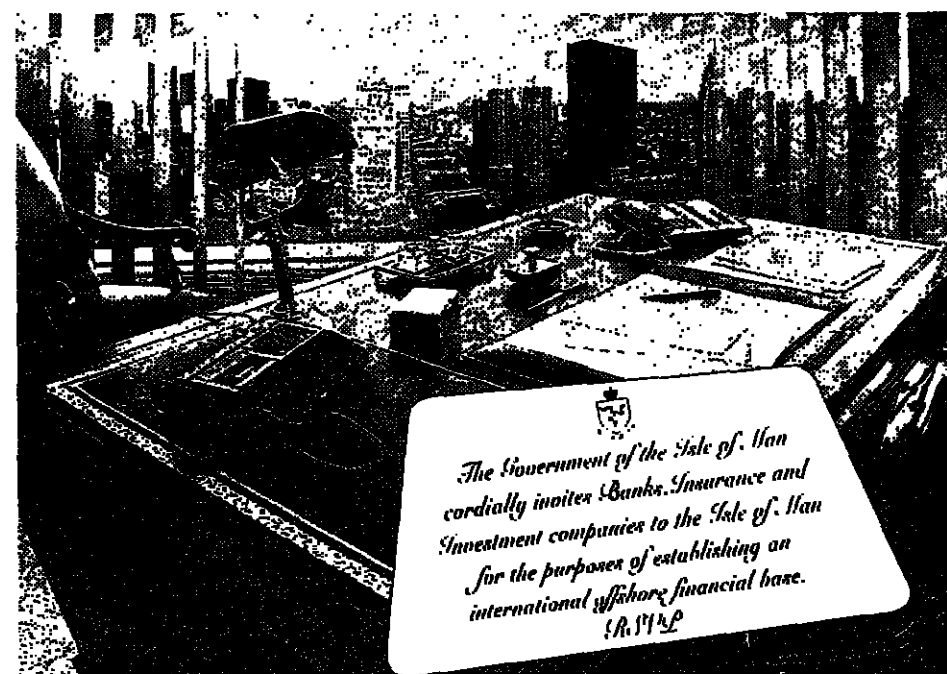
The Manx are adamant that Europe is not a threat - indeed, they are hunting new business in the Far East and in North America. Their role model now is not Jersey, Guernsey, or even Luxembourg. It is Bermuda.

According to Mr Gelling, the Isle of Man could play the same role for Europe which Bermuda does for the US. "The island expects that it will become one of the key 'gateways' for funds flowing into the EC's major financial centres from the Far East, North America and elsewhere."

The problems raised by Touche Ross remain to be confronted, but the island cannot be faulted in the determination of its attempt to establish itself in this key world role.



A GREAT INVITATION



Looking for a new location in which to develop your business then the Isle of Man offers a wide range of benefits.

With a history of over one thousand years of continuous legislature, the Isle of Man has proved to be one of the most politically stable nations in the world. As a Crown Dependency with a high degree of autonomy from the United Kingdom, the island enjoys political independence for all but defence and foreign affairs. The island has a special relationship with the European Community (E.E.C.) and is a member of the Organisation for Economic Co-operation and Development (O.E.C.D.).

Situated in the centre of the British Isles the island has excellent communications with all of the world's other financial centres. The island's financial sector is regulated to the

highest standards and supporting services are as modern as any other first class location. Whilst many offshore centres have become overcrowded the island affords prospective new organisations room for expansion. During the last decade the island has enjoyed a period of outstanding growth.

Benefits available include a corporate tax regime ranging from 0%-20% depending on organisational structure, generous tax allowances, supportive company and trust law, managed bank capacity, coupled with fiscal confidentiality. These are just a few of the incentives awaiting your organisation.

Chief Executives requiring more information regarding the many corporate advantages of location on the Isle of Man, should write to Michael Gates, or complete the coupon below.

To: Michael Gates, Commercial Development Officer, Dept 211, Government Offices, Douglas, Isle of Man, British Isles.
Please send me an Isle of Man Information Pack.

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Position
Company
Address

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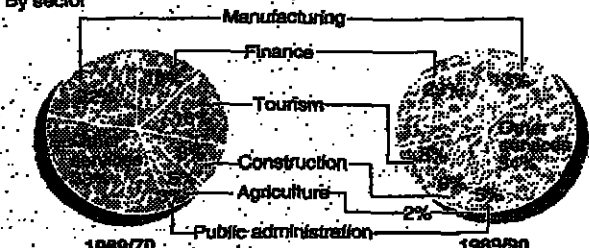
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Fax 0634 822050

National income

By sector



Source: Economic Affairs Division, Treasury

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THE ISLE OF MAN 2

Investment

More life companies enjoy tax benefits

THE MANX investment industry, once regarded as a disreputable dwelling for dubious dealers, received the stamp of royal approval last week.

Clerical Medical International, one of the most successful life assurance groups to have started on the island in the last decade, won a Queen's Award for Export Achievement.

Mr Miles Walker, the chief minister, was delighted by the news, but added: "It not only reflects their business acumen but also endorses the status which the Isle of Man has earned and continues to earn as a growing worldwide financial services centre." This assessment is not overstated.

Life assurance has been a particular success for the island, as life company subsidiaries have taken advantage of tax privileges introduced to encourage captive insurance companies. Insurers which do no business on the island are exempt from tax.

Last year, Hafnia Prolific International, a subsidiary of the Danish life group, became the latest to establish itself in Douglas.

By the end of its first year HPI had 650m in funds under management, a figure which has since grown to around 950m. It now employs more than 20 people and is set to move to a new office, although the merger of Hafnia with Skandia, whose subsidiary Royal Skandia is also based on the island, may put a long-term question mark over its future.

The island's space for expansion has also helped. For example, Royal Life International, the largest and longest established Manx life insurer, has moved its 170 employees into a spacious new building on the southern tip of the island - a marked improvement on the five offices the company used to use. Royal Skandia's new office, in a renovated church which forms one of Douglas' most distinctive landmarks, would also make most City-dwellers green with envy.

Marketing has been the key to the expansion of CMI, and of Royal Life International. They no longer concentrate on the UK expatriate market, but instead look for "international investors". CMI now has more than 60 outlets around the world. The tax position of the island allows high net worth individuals, even if resident in their own country, to benefit, and marketeers are finally learning to exploit this.

Hong Kong accounts for 25 per cent of CMI's business and 35 per cent of RL's, and both are exploiting new markets in South America, the Gulf, and Africa.

Allied Dunbar, which manages \$177m on the island for 7,000 clients, is also revamping its sales practices, with the creation of a new post in charge of international marketing.



Miles Walker, chief minister, was delighted by CMI's award

New concessions for non-life linked funds could be vital for the life groups. The government wants fund management to provide an appropriate "third leg" to their financial services industry, joining banking and insurance.

The tax incentives introduced last year to bring in fund managers amount almost to personal bribes. From April 6 this year, managers of Isle of Man collective investment schemes have paid a concessionary 5 per cent rate of income tax. This incentive will last at least until 2005.

Earlier this month Pierson Holding & Pierson, a subsidiary of ABN Amro Bank, set up a fund administration subsidiary on the island, and cited tax concessions as the main reason for its decision - music to the government's ears.

The island also offers an attractive regulatory framework for managers wanting to start innovative funds. The options are as follows:

■ Authorised schemes are designed to be directly comparable to UK authorised unit trusts. This puts broad limits on the types of securities which can be held, but allows Manx trusts, with their tax advantages, to be marketed on the same basis as UK unit trusts.

In December last year, the Japan Securities Dealers Association in Tokyo announced that those schemes were eligible for sale to Japanese investors. Mr Donald Gelling, treasury minister, called this "a further boost to our efforts to develop the island as the major

'Offshore Europe' funds location of the 1990s".

■ Restricted schemes are described by Mr Christopher Edmonds, collective investments supervisor, as "second tier" funds for offer to sophisticated private investors. Examples would include managed futures and options funds, or derivatives funds which offer a "guarantee".

These cannot be marketed with the same freedom as a unit trust, but they could provide many firms with attractive options for their private clients. There are now 68 such schemes, and regulators are hoping for a swift expansion.

■ Exempted restricted schemes are essentially private, and of appeal only to professional investors such as pension funds. The maximum number of participants is 50, and these schemes may not be offered to the general public.

But the Manx authorities hope they will help to funnel more funds in the island's direction - for example, Mr Edmonds suggests that pension funds could spread risk by collaborating on offshore derivatives funds using this vehicle.

■ Closed-end schemes, similar to UK-based investment trusts, are also allowed, as are limited partnerships. Since they are not regarded as collective investment schemes, but as companies, they are not subject to strict regulation.

Judging by progress so far, it seems that the Isle of Man's third financial leg is alive and kicking.

John Authors

IN THE centre of Douglas, a statue of Queen Victoria looks down disapprovingly on the local branch of the Bank of Credit and Commerce International.

The island's regulators know how she feels. BCCI cannot be said to reflect too badly on the Isle of Man, given the number of jurisdictions which allowed the bank's fraudsters free rein.

But BCCI did put the island's new deposit protection scheme to an unwelcome early test.

The Manx scheme was started by the Financial Supervision Commission in February last year. Deposits are protected up to 75 per cent of the first £20,000 held, offering an effective maximum of £15,000, and this also extends to the sterling equivalent in foreign currency deposits. The island was justifiably proud that this offered exactly the same protection as is offered under the UK's Banking Act.

Then came the BCCI shut-down. The Manx branch had approximately £90m on deposit, and 5,000 depositors.

It at least gave the new consumer-protection regime an opportunity to show itself in action. But this month, depositors spotted a problem and started to complain.

Mr Jim Noakes, chief executive of the Financial Supervision Commission, explains: "There certainly has been unrest, but that's based on a misconception. The regulations of the scheme require that, before the scheme manager can pay compensation to any body, that person must permit the scheme manager to stand in his shoes, as far as his rights in the liquidation and any other rights are concerned. The depositor is not forced to have compensation if he

doesn't want it."

In the Isle of Man, the depositor's rights need to be assigned - in the UK, according to Mr Noakes, there is no choice.

He adds that the FSC is only standing in depositors' shoes until it retrieves as much money as it has already paid to depositors. If it manages to retrieve any more, this will go in full to depositors.

The issue aroused depositors'

ire, because a scheme proposed by the government of Abu Dhabi would compensate depositors for 10 per cent of amounts held on deposit. Those with £150,000 or more would therefore do better under this than under the Manx scheme - hence their annoyance.

Mr Noakes has taken the dispute philosophically. The issue is still relatively minor, when set against the advances the

Regulation: BCCI put the new scheme to an early test

Depositors spot a snag



Jim Noakes: 'unrest was based on a misconception'

island's regulators have continued to make in the last year. They are keen to stamp out any criminal elements, but regulators are also at the forefront of the Isle of Man's attempt to become a front-line financial centre.

The other big development of the last year has come through the Financial Business Act, which aims, according to Mr Noakes, to broaden the scope of regulation to affect the wider running of the system, rather than just investor compensation. This includes investment professionals, such as lawyers and accountants, and also intermediaries such as stockbrokers and futures and options dealers.

The FSC recognised it had a problem of resources in finding the expertise to regulate these specialist areas. Normally, this problem is overcome by adopting strict licensing criteria before allowing companies to trade, and therefore reducing the need for close supervision.

However, the FSC was determined not to stop specialist intermediaries and professionals from coming to the island. Its solution could be very attractive for overseas investors - negotiations are now in train with UK self-regulatory organisations and representative professional bodies to set up what Mr Noakes calls "mutual assistance arrangements".

This offers up the possibility of combining Manx taxes with protection from such bodies as

the English Law Society, the Securities and Futures Authority and the Institute of Chartered Accountants.

He says: "We are very hopeful, and we've had very positive responses from all of them."

Meanwhile, he says professional consultants on the island recognise that the only other option - for the FSC to employ a specialist - would be much more expensive.

This reveals an odd aspect of regulation on the Isle of Man. It is vital that the regulators show their teeth, and use them to bite into any wrongdoing. The island could not withstand another embarrassment on the scale of the Savings and Investments Bank collapse.

But they are also working to expand the industry.

Mr Christopher Edmonds, supervisor of collective investment schemes for the FSC, makes this explicit when talking about the island's innovative "restrictive scheme" fund management regulations. "I think we've got the balance right between providing a measure of regulation whilst at the same time providing the flexibility for the operators we've allowed into the marketplace to develop and innovate the kind of products which their customers are demanding."

The current success of Manx financial services suggests Mr Edmonds is correct - the regulators have found the right balance.

John Authors

Captive insurance

'Potential for expansion'

"The traditional marketplace for insurance is in turmoil. Lloyd's is under severe pressure; some providers are withdrawing from the marketplace; reinsurance capacity is under strain - if not withdrawn - and in some times of business prices are on an upward spiral. The rapidity of such environmental change verges on the unprecedented, yet in its face the marketplace for the captive, in satisfying a niche insurance need, has been unwaveringly mobile."

THIS ASSESSMENT comes from Dr Bill Hastings, the Isle of Man's insurance supervisor. Manx-based captive insurance companies continue to increase in numbers, currently 117, and Dr Hastings and the industry feel there is much potential for further expansion.

A captive is a wholly-owned subsidiary that ensures some or all of its parent's risks. It may be administered by its own staff or by a captive management company.

Captive insurance companies are recognised as being a more economically efficient method of insuring corporate risks, and generally produce better risk management within the parent. By placing them offshore, the company also benefits from a low-tax regime.

The parent eliminates brokerage commission and can raise cover on some risks that are difficult to place in the normal market.

"Management is increasingly aware of the economic benefits that such a subsidiary brings to bear upon its organisation," said Dr Hastings. "Closer lines of communication and a richer identification by management

with what is a rightful management tool can only enhance the control of risk and thereby wealth."

"Beneficial awareness by management, the increasing pervasiveness of risk and the failure of traditional market places to satisfy niche needs mean that the demand by parents to form such insurers from traditional areas such as the UK will continue - and worldwide."

The island was particularly pleased last year to welcome the first captive to come out of the former USSR. This was the Northern Shipping Insurance Company. Its parent is the Northern Shipping Company of Archangel, which has a fleet of about 130 ships.

This captive will provide hull and machinery insurance for Northern. Previously, the Soviet ministry of merchant marine met the cost of damage or loss to the companies' ships. But the changes in that part of the world meant that shipping companies had to look elsewhere for cover.

The captive is managed by Isle of Man Insurance Management; and Mr Peter Vick, a director, regarded it as an exciting development which opened up possibilities for further business from that part of the world.

Within a few months, a second captive from the former USSR, Baltic Shipping, was formed under management by Isle of Man Insurance. A third, Azov, is expected shortly. There are 27 managers in the Isle of Man, including major companies, such as Sedgwick, Willis Coroon, Alexander and Bowring. Managers feel there are still many UK companies

that could form captives, but also expect the continental Europeans to begin to recognise the advantage of having their own insurance company. The experience and expertise exists within the island's financial services community to handle more captives than are currently registered there.

The diversity of financial services available in the island add to its attraction as a location for captives. All the ancillary needs of a company can be met there.

"There can be no doubt, worldwide awareness is on an upward surge," said Dr Hastings. "Significant maturing of attitude is to be found in many foreign jurisdictions; demand is on the increase, and in response we find many more potential offshore jurisdictions entering the arena."

"The danger in such growth, of course, is one of dilution, and it is for this very reason that the Isle of Man will seek not only to retain its forward position but also to set the trend."

Sue Stuart

Agriculture

Europe requires change

ancient dry stone walls. Farming methods on the smaller units are traditional. Crop rotation has always been practised: dung from the cattle is spread on the land, and the abundance of wildlife in the hedgerows reflects the minimal use of chemicals.

In 1994, Manx farmers set up marketing associations. These consist of representatives from the farming community and professional administrators. There is only one slaughterhouse licensed. This is owned by the Manx government and rented and operated by the Fatstock Marketing Association. There is also a government-owned creamery, rented and operated by the Milk Marketing Association.

Initially, farmers were pleased to get out of the open market in the island, where prices were being depressed by rings of buyers. But with production costs increasing - not least because of freight costs

Continued on next page

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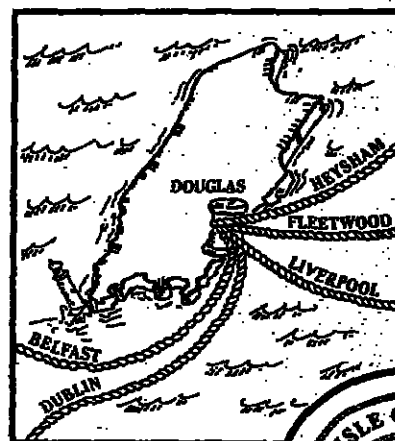
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THE ISLE OF MAN 3

Sue Stuart on the changing role of professionals

The big firms dig in

EXPANSION OF the island's financial services sector and its markets has resulted in major changes in working practices for Manx-based professionals, particularly accountants and lawyers.

In only a few years, the range of work has increased dramatically and now includes a large proportion of international and complex matters. For the island-based accountant or lawyer, this has meant choosing which areas to cover and, in some cases, merging into larger practices that offer various disciplines. It is no longer possible for a small practice to offer all the services demanded by the island's increasingly international client base.

One of the biggest changes for accountancy in the Isle of Man over the past 10 years has been the arrival and development of the practices of six major international firms - KPMG Peat Marwick, Ernst & Young, Coopers & Lybrand, Pannell Kerr Forster, Price Waterhouse and Touche Ross. All now have a substantial presence.

Mr Peter Vanderpump, partner in charge of the Manx office of Touche Ross, said the move had been away from the core base of auditing accountancy. "The larger firms offer a much wider range of services, including consultancy, offshore companies and trusts, and international tax planning for both individuals and companies and liquidations," he said. "The firm is liquidator for the

Manx branch of BCCI and Mr Vanderpump said this involved a core team of three to four people full time. He feels the island has become a better known by people outside, and that the firm has gained more recognition in the Isle of Man. "Initially," said Mr Vanderpump, "everyone did some of everything. We are now 40 people in the office and have become a much more structured organisation, with each department having grown separately."

Although further growth is expected, Manx-based individuals and small businesses still need their audits, and some practitioners have stuck with this client base.

Continued from previous page on all goods imported that are needed in agriculture they feel restricted by the limitations of the marketing associations' abilities to market.

In the UK, producers can specialise and find a market for their products. The strip of water between the Isle of Man and the UK makes it far more difficult for a Manx producer to gain access to these markets at economically viable prices.

The smaller farmer is locked into the system. Both his income and expenditure are decided by others. The downturn over the past 15 years has not left him with the financial resources to institute any major changes in his stock or methods. His best hope is to improve the quality of his produce to gain the maximum return available in his limited market.

Those who have kept abreast of technical changes are not finding EC compliance such a burden. By continually updating equipment and systems, they have assured themselves a reasonable income and future. But these farmers are in the minority, and most find compliance an additional chore, on which they see no immediate return. Mr John Corrin, the Manx agricultural minister, said: "There has not been intensive farming in the island, and stock levels have not increased much over the years. The Manx farmer does not feel he has contributed to European overproduction, and he feels he has a right to continue his traditional farming system."

The Manx government resolved to support the island's farmers to a similar level as their EC counterparts are supported. "Though this does not necessarily mean the same support schemes as in the EC, in reality the result will be the same," said Mr Corrin. "However, we must be mindful not to



Spring on a Manx farm give our farmers an advantage over those in the EC. "Though we have limitations in commodity of supply, because of small production levels, if our produce is high quality in a limited range there is a market for it." The government is negotiating to assist the marketing associations, which are criticised by the farmers for poor results. "It is in government's interests that the associations work effectively, so that farmers do not look to government to make up their shortfall," said Mr Corrin.

Investment of £5m is also planned by the Manx government for a new meat plant. The island's existing abattoir and processing plant cannot be altered to comply permanently with EC requirements. The proposed plant, which will be one of the smallest EC-complying plants in Britain, will be operational by 1994. With abattoirs closing throughout Britain, this is regarded as a vote of confidence by the Manx government in its agricultural industry. But the government also knows that collapse of the industry would create a large unemployment problem in the island. It could also leave thousands of acres of untended land.

Sue Stuart

his work over the years, and has found that there is much more compliance work to be done for local clients than a few years ago. "Laws and regulations are changing all the time, and we have to keep up to date."

His clients have also had to change in attitude. "Some of them we've had to drag into the 20th century."

Mr Craine's decision to service local auditing needs has not precluded the firm's involvement in business outside the Isle of Man. It is a member of Impact, an association of small accountancy firms in 22 European countries. Impact members provide assistance and referrals to each other.

The island's five lawyers face the same change in demands, and many smaller advocates' firms have merged. But Mr Alan Cough, of Cough & Co, chose to stay in sole practice and develop a specialisation in international litigation.

He began sole practice in the island in 1976, when he dealt with everything, from wills to boundary disputes. His first big international High Court case, which lasted over two years, was in 1979.

From around 1986, island advocates have had a steady flow of international work. "Since then the size, number and complexity of cases has doubled every year. I used to handle around 200 cases a year - now I personally deal with five or six, which can take years to conclude," he said. He has been involved in internationally known cases such as Barlow Clowes, Polly Peck and Rossminster.

Mr John Crellin is senior partner in Caine, one of the island's largest and oldest law firms. "When I became senior partner 20 years ago, there were four partners and 20 staff. Now we have eight partners, seven solicitors and barristers and 70 staff," he said.

The firm began finance sector business in the mid-1960s. "Those were the buccannery days, when there was little regulation in the Isle of Man," Mr Crellin recalls. Now, demands are far more stringent and the firm has within defined areas of specialisation within it. This includes three partners and one advocate who practice law purely for the finance sector.

Mr Crellin feels that the proportion of local business has dropped, but by specialisation Caine is able to serve both the finance sector and its traditional clients. He said the Manx bar was small in the 1950s, but its expansion had resulted in a more credible bar which is more balanced in knowledge. Yet he believes that all the island's lawyers are going to have to specialise and individually recognise their limitations in order to meet modern demands.

IN THE 1960s and early 1970s, it was not unusual to see very elderly people being wheeled in chairs or on stretchers down the Steam Packet gangway and on to Manx soil. Their private rooms were already booked in the local hospital, and they had come to the Isle of Man to die.

But they arrived with just enough breath in them to be rushed around by teams of lawyers, accountants and undertakers, standing by to settle their affairs the moment they got ashore.

These were the inheritance tax exiles, who needed to prove that the Isle of Man was their domicile of choice before they expired.

Prior to changes in the law in the mid-1970s, this could all be done at the last moment. But the law changed, and now requires a minimum of three years' residence prior to death for the revenue to allow a place to become a person's domicile of choice. So moving to the Isle of Man to die has become a far more civilised affair.

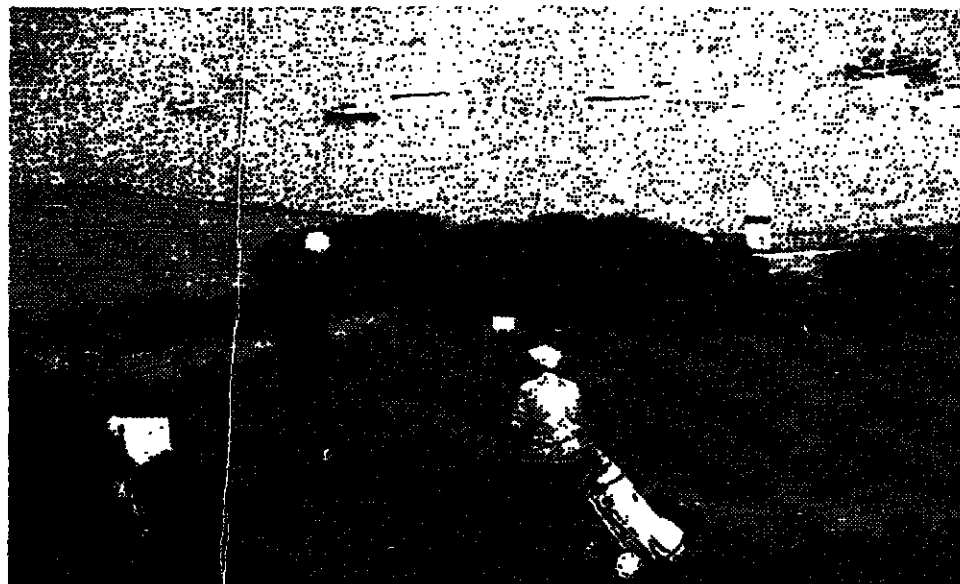
Since the Isle of Man has no capital gains tax or inheritance tax, people move there to avoid these liabilities in the UK. Mr Mark Solly, partner in the Manx office of accountancy firm Moore Stephens, said people considering such a move should, "get the best available advice and not be afraid to pay for it... Having got that, they must still be prepared to make their own decision - it is a very personal decision."

Such a move may mean giving up too much of their personal life, family, friends, interests - or spending much of the tax they would save in travelling to and from the island to continue pursuing these interests.

Mr Solly points out that

Tax exiles must heed the three-year rule

A full life if you can adjust



Most executives find the island a congenial place to live

those moving for capital gains tax reasons will need to stay in the island for two to three years. The prime time to move is just before April 5, to gain the whole of the following year as a non-UK resident for tax purposes. This is likely to mean beginning house-hunting in the island the previous autumn, and putting the UK home on the market. To persuade the Inland Revenue that it is a genuine move, many doors must be closed in the UK, such as resigning from clubs and trusteeships. The Revenue must be satisfied that the centre of a person's life is in the Isle of Man.

For many men who make this move, island life can be quite full. "These men tend to be innovative, so they will get involved locally," said Mr Solly.

But for some of their wives it is dismal. Though the island has a little of everything, they miss the choice of good hotels, restaurants, shops, art and concerts.

However, others get so involved in the life of the Isle of Man, with its quiet, safety, beauty and temperate climate, that they stay on and make permanent homes there.

Expansion of the business sector has led to an influx of executives who have been transferred from another branch or changed companies to take up their Manx-based position. Most find the island a delightful place to live, and some refuse to be transferred back again at the end of their assigned term.

For those with children, the education system is good and the social environment safe. A building boom over the past few years has produced a good choice of houses, and many from the UK find property cheaper in the island.

Such people are also free to travel to the UK as often as they wish, and so do not suffer the feelings of deprivation experienced by some tax exiles.

With maximum income tax at 30 per cent, the island also attracts residents who are high earners, such as racing driver Nigel Mansell or multi-millionaire Albert Gubay. A number of authors, particularly Mills and Boon writers, choose the island for its low tax regime. But they live quietly and shun publicity.

People in this category have chosen the Isle of Man from a range of low-tax jurisdictions, so usually have few problems settling in. They also have enough money to do the things they want, both in and out of the island.

The 1991 census showed a population increase of 5,000 over the previous 10 years, to 71,000, most of whom had come to work.

The island's new residents "assist the economy in terms of their demand for services," said Mr John Cashin, the Manx treasurer. "But this is not only measured in cash terms. Were it not for this growth, the Manx population would not enjoy the level of health and education services it currently does."

But capital expenditure has been needed by the Manx government, to enlarge and update its infrastructure.

Mr Cashin explained that this includes a large all-island sewage-disposal system, extension to the hospital and health service properties, housing, new schools, development at the harbour and airport, a new meat plant, and the construction of a new electricity generating station.

Sue Stuart

The island's status is not that of a flag of convenience. Its ships fly the red ensign

'Cost effective with a sound framework'

THE ISLE of Man's shipping register is more than 200 years old and is part of the greater British register.

Until 1984, it was used for registering local vessels based in the island's four harbours. Legislation enacted in 1984 saw the beginning of the register's expansion to take on vessels from other areas.

The register has 130 ships, compared with 76 in 1986. Unlike Liberia or Panama, which have 1,605 and 4,953 ships respectively, the Isle of Man's status is not that of a flag of convenience. The ships fly the red ensign.

Mr David North, minister of the Manx department of highways, ports and properties, said: "The Isle of Man is recognised as being highly reputable and totally acceptable to shipping companies that want to be offshore but with the British flag. The island provides a cost-effective operation and has a good legislative framework with its own merchant shipping acts."

The legislation enacted in 1984 established the Manx Marine Administration, with its own surveyors. This ensured that international conventions were complied with by ships on the register. Ships qualifying as British must be owned or managed by an Isle of Man-registered company that has its principal place of business in the island.

The island also gained full Maritime Convention status, which means that international agreements recognised for seafarers also apply to the Isle of Man. Because of this, the

Marine Administration can issue globally acceptable international certificates.

Fees charged by the administration cover registration, survey and certification of ships. The government has set the fees to cover only the administrative costs involved. No additional registration tax or tonnage fee is charged.

"The register does not make

Legislation in 1984 established the Manx Marine Administration, ensuring that international conventions were complied with

money for the island. But the Manx government is looking to economic spin-offs, such as employment locally and the use of financial services available in the island," said Mr North. In the first 18 months after enactment of the legislation, about 100 British-registered ships transferred to the Manx register. By 1988 there were 130, and since then the register has remained at about 130, with some movements on and off.

Approximately 80 of the ships are ocean-going cargo vessels or tankers. The balance

are coastal ships, supply boats and tugs. The island also has a growing yacht register, which currently holds around 300 vessels, ranging from small yachts to large, luxury ocean-going vessels.

All ships are inspected by the administration surveyors when they first go on the register, to ensure that they comply. Thereafter, inspection takes place at least once every five years, though for some it is several times a year.

Of 24 ship management companies based in the Isle of Man, eight are deemed international. "There are not the British companies left to transfer now," said Capt David Bruce, the Manx chief marine surveyor. "We have begun looking beyond the UK to expand the fleet base. The Manx register appeals to British operators, because we follow British regulations and require British senior officers. This may make expansion outside the UK slightly difficult."

Capt Bruce initially targets Europe for further growth, and observes: "Maybe the requirement for British senior officers will be replaced by a requirement for European officers." In December, the island introduced legislation permitting "bareboat" charter of vessels. This allows companies to split the jurisdictions for own-

ership and operation of a vessel.

"This type of registration gives the ship-owner a flexible and attractive package," explained Capt Bruce.

Jurisdictions differ in their attractiveness, in considerations such as mortgage facilities or manning requirements. The vessels must comply with all regulations for a

Eighty of the ships are ocean-going cargo vessels or tankers. The rest are coastal ships, supply boats and tugs. The island also has a growing yacht register

Manx-registered vessel, except ownership requirements.

No ships have yet registered under this legislation, but Capt Bruce believes this will change shortly. "Once we have the first couple of vessels, then the other companies will see that it works."

Mr North sees the way forward as adoption of a package approach that will appeal to

shipping companies. He hopes to see them use the Isle of Man for more of their activities, such as insurance, fund management and other financial operations.

"This will provide the shipping community in the island with a broader base and encourage expansion in the whole business community," he said. "We are looking this year to joint marketing of the island as a centre for shipping - jointly with the Manx Treasury, insurance authority and Financial Supervision Commission, as well as the island's private business sector."

This package deal will be marketed not only to potential Isle of Man clients, but also to companies with ships already on the Manx register that currently obtain these additional services elsewhere.

Mr North sees shipping as a highly competitive market, but feels that the island may be able to lure companies away from places such as Bermuda. "The Isle of Man has a lot to offer in terms of its regulatory authorities," he said.

Sue Stuart

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Balances £50,000 or over	10.00% Gross
Annual Interest	
Balances £25,000-£49,999	9.75% Gross
Annual Interest	
Balances £10,000-£24,999	9.25% Gross
Annual Interest	
Balances £5,000-£9,999	8.70% Gross
Annual Interest	

For further details or an application form contact Customer Services on 0624 663566.

Registered with the Isle of Man Financial Supervision Commission for Banking and Investment Business.
Deposits made with an Isle of Man Office of Alliance & Leicester (Isle of Man) Ltd are covered by the depositors compensation scheme contained in the Banking Business (Compensation of Depositors) Regulations 1987.
Deposits may be made in any currency. Alliance & Leicester (Isle of Man) Ltd. Principal place of business: PO Box 250, 10/12 Prospect Hill, Douglas, Isle of Man. UK Office: 200, Strand, London WC2R 0AL. Registered Office: House Administration, House, Ball's Quay, 1000 012.
Deposits made with Offices of Alliance & Leicester (Isle of Man) Ltd in the Isle of Man are not covered by the Deposit Protection Scheme under the Banking Act 1987. However, in accordance with Section 22 of the Banking Act 1987, the Alliance & Leicester Building Society will undertake to meet any regulated liability in the event of a crisis.

All interest rates are variable

Some facts of life

CHOICE - a wide and exciting range of financial planning products, whatever your needs may be - amongst other things, pension provision, school fees or simply accumulation of capital. We also offer a selection of plans which can be specially structured to hold your personal preference of stocks, shares and other investments.

TAX-EFFICIENCY - as a company exempt from tax we can provide virtual tax-free growth in a comprehensive range of international managed and specialist investment funds.

FLEXIBILITY - the ability to change individual portfolios as new opportunities arise.

SERVICE - fast and efficient administration of investments, relieving you of the usual tiresome burden of paperwork.

SECURITY - the unrivalled reputation and expertise of a leading company in its field, based in the Isle of Man. The island's financial supervision legislation exists to afford maximum protection of policyholders' interests.

These are just some of the facts of investing offshore with Royal Life International. Whether you are investing a lump sum or regular savings, please attach your business card to this advert and return it to the address below for the full facts and details of our investment product range, or contact: Royal Life Insurance International Limited, Royal Court, Castletown, Isle of Man, British Isles. Tel: +44 624 821185 Fax: +44 624 821005

Royal Life International
Member of Lloyds and the Association of International Life Offices

The Rules and Regulations made by Lloyds and made under the Financial Services Act 1986 for the protection of investors may not apply to persons outside the United Kingdom.

AMERICANS

Notes	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593
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INVESTMENT TRUSTS - Cont.

Notes	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594</
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Symbol	Price	Change	Volume	High	Low	Open	Close	Settle
GOOGL	214.33	+0.43	1,000,000	214.33	213.90	213.90	214.33	214.33
GOOGL	214.33	+0.43	1,000,000	214.33	213.90	213.90	214.33	214.33
GOOGL	214.33	+0.43	1,000,000	214.33	213.90	213.90	214.33	214.33

ASSET GLOBAL FUND LTD (L2000)									
Asset Class	Investment	NAV	YTD	1Y	3Y	5Y	10Y	15Y	20Y
Equity	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Fixed Income	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Commodity	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Real Estate	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Private Equity	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Other	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CITICORP (CITICORP) LTD (L2000)									
Asset Class	Investment	NAV	YTD	1Y	3Y	5Y	10Y	15Y	20Y
Equity	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Fixed Income	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Commodity	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Real Estate	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Private Equity	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Other	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CITICORP (CITICORP) LTD (L2000)									
Asset Class	Investment	NAV	YTD	1Y	3Y	5Y	10Y	15Y	20Y
Equity	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Fixed Income	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Commodity	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Real Estate	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Private Equity	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Other	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CITICORP (CITICORP) LTD (L2000)									
Asset Class	Investment	NAV	YTD	1Y	3Y	5Y	10Y	15Y	20Y
Equity	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Fixed Income	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Commodity	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Real Estate	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Private Equity	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Other	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CITICORP (CITICORP) LTD (L2000)									
Asset Class	Investment	NAV	YTD	1Y	3Y	5Y	10Y	15Y	20Y
Equity	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Fixed Income	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Commodity	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Real Estate	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Private Equity	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Other	100.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
CITICORP (CITICORP) LTD (L2000)									
Asset Class	Investment	NAV	YTD	1Y	3Y	5Y	10Y	15Y	20Y</

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

US indicators weaken dollar

THE DOLLAR had a day of mixed fortunes on foreign exchange markets yesterday after an uncertain set of indicators checked an initial surge of popularity in the US currency, writes James Blair.

Traders had been hoping that the figures would fuel renewed confidence in the dollar after several days of uncertain trading. In the end, the broad range of indicators proved so wildly contradictory that the market was left in an aimless mood over how to respond to them.

Two of them were clearly positive. The important April consumer confidence measure, issued by the Conference Board, a US business group, led to a 6.8 point rise from 55.1. The figure for first-quarter GDP matched market predictions, rising a solid 2 per cent after a modest 0.4 per cent increase in the fourth quarter of last year.

Analysts, however, said these results had already been factored into dollar trading. And figures for March new home sales, which plunged 1.8 per cent, had a depressing effect on the market. As a result, early interest in the US currency, which at mid-session in London was trading at

DM1.6600, was checked in the afternoon. It ended at DM1.6555. In London trading the dollar managed to reverse a slight slide against the yen, finishing at ¥133.25 after a previous close of ¥133.10.

In New York trading, the uncertain economic indicators were also a dampening influence on the dollar. After opening more firmly against both the D-Mark and yen, the US currency later slipped to close at DM1.6538 and ¥133.15.

The D-Mark had a mostly uneventful day after the puntster it took in trading on Monday. The German currency is suffering in the wake of Germany's worst industrial unrest for 18 years, and two surprising resignations from the Bonn cabinet at the start of the week. Dealers said it had recovered some of its poise by the end of trading in Europe yesterday. In London, it

resisted a renewed attack from sterling to end at \$2.9275, the same as its previous close.

The other important action of the day in European markets centred on the Swiss franc, which extended yesterday's late rally on newspaper reports that it might bid for European Community membership.

"The world, its wife, their children and the dog were short of Swiss francs," said one US bank trader cynically, "and they used the rehearsed EC story as a good excuse to take profits." The Swiss franc ended the day 1.32 cent stronger against the dollar at Sfr1.5186, from Sfr1.5180. It closed in New York at Sfr1.5180.

Although it remained strong, sterling failed to fully break through the DM2.94 barrier in London trading, as profit-takers took their gains after the pound's successes on Monday.

EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Rate	% Change	% of US\$	Difference
Spanish Peseta	166.637	128.641	-1.70	5.17	64
Portuguese Escudo	200.482	148.486	-1.70	5.17	64
Belgian Franc	36.363	27.273	-1.70	5.17	64
Dutch Guilder	3.760	2.812	-1.70	5.17	64
Italian Lira	2036.268	1527.000	-1.70	5.17	64
French Franc	6.559	5.000	-1.70	5.17	64
German Mark	1.936	1.462	-1.70	5.17	64
Japanese Yen	100	76	-1.70	5.17	64

Estimated volume 100,000 units. Source: Reuters. Percentages are for the dollar, yen and D-Mark. The yen is the base unit. The difference is the difference between the dollar and the yen. The difference is the difference between the dollar and the yen.

STERLING INDEX

	Apr 28	Apr 29	Previous
100 = 1.765	1.765	1.765	1.765
100 = 1.765	1.765	1.765	1.765
100 = 1.765	1.765	1.765	1.765
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CURRENCY MOVEMENTS

	Apr 28	Apr 29	Previous
100 = 1.765	1.765	1.765	1.765
100 = 1.765	1.765	1.765	1.765
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CURRENCY RATES

	Apr 28	Apr 29	Previous
100 = 1.765	1.765	1.765	1.765
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OTHER CURRENCIES

	Apr 28	Apr 29	Previous
100 = 1.765	1.765	1.765	1.765
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EXCHANGE CROSS RATES

	Apr 28	Apr 29	Previous
100 = 1.765	1.765	1.765	1.765
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LONDON MONEY RATES

	Apr 28	Apr 29	Previous
100 = 1.765	1.765	1.765	1.765
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FT LONDON INTERBANK FIXING

	Apr 28	Apr 29	Previous
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MONEY RATES

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LONDON MONEY RATES

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FT LONDON INTERBANK FIXING

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FT LONDON INTERBANK FIXING

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FINANCIAL FUTURES AND OPTIONS

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FINANCIAL FUTURES AND OPTIONS

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FINANCIAL FUTURES AND OPTIONS

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FINANCIAL FUTURES AND OPTIONS

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WORLD STOCK MARKETS

[illegible][illegible]

4:00 pm prices April 28

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991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NASDAQ NATIONAL MARKET

4:00 pm prices April 26

[illegible]

4:00 pm prices April 28

[illegible]

**COURIER &
EXPRESS
SERVICES**

The FT proposes to publish this survey on **May 15 1992**. The survey will be seen in 160 countries worldwide and will be of special interest to 51,000 readers in the UK who are decision makers on postal despatch and freight services. If you want to reach this important audience, call **Bill Castle** on **071 873 3760** or Fax **071 873 3062**.

Data source: BMRC Businessmap survey 1990

FT SURVEYS

AMERICA

Economic data leave Dow little changed

Wall Street

A VARIETY of economic reports had little effect on US stock markets yesterday as investors concentrated on equity valuations and quarterly results, writes Patrick Harrington in New York.

The Dow Jones Industrial Average was finally just 3.36 up at 3,307.92, although after showing a mid-session decline of 10 points. The more broadly based Standard & Poor's 500 finished 0.66 ahead at 409.11, but the Nasdaq composite index continued its slide, losing 6.61 at 560.33. Turnover on the New York SE came to 187m shares, while declines outpaced rises by \$65 to 715.

Two sets of data provided fresh evidence of economic recovery. Gross domestic product in the first quarter rose 2 per cent, in line with expectations, although the details on personal consumption within the GDP numbers showed spending had risen much faster than analysts had forecast during the first three months of the year.

The Conference Board's consumer confidence index showed a big rise to 64.8 per cent in April, but providing negative news was a larger than expected 14.8 per cent

drop in March new home sales, which undermined hopes of a rebound in the housing market.

In spite of the weight of positive economic data, some analysts were concerned that the market had risen too high during the recent rally.

First-quarter corporate earnings continued to come in. General Motors firmed 3/4 to 94/4 after reporting quarterly net income of \$179m, against a loss of \$144m at the same stage a year ago. The car maker's revenues in the quarter were up slightly to \$32bn. GM's figures helped the other car stocks, Chrysler adding 3/4 at \$19 and Ford 3/4 at 94/4.

RJR Nabisco firmed 3/4 to 89/4 in active trading after the tobacco and food group announced a first-quarter loss of \$15m, after a charge for the early repayment of debt. Without the charge, RJR's operating profit was \$144m.

Pepsico rose 1/4 to \$34 on news of first-quarter profits of 30 cents a share, up from 28 cents a year ago. Whirlpool fell 3/4 to \$42 in spite of reporting first-quarter profits of 50 cents a share, up from 35 cents in the first quarter of 1991.

Coleman advanced 1/4 to \$26 1/4 in the wake of a big improvement in first quarter earnings, and a forecast from

the company that second-quarter profits should come in substantially higher than at the same stage a year ago.

On the Nasdaq market, Microsoft fell 3/4 to \$109 after the company said it was "comfortable" with analysts' estimates that it would make between \$1 and \$1.05 a share in the fiscal fourth quarter.

Forland International

bounced back from Monday's

selling, spurred by news of a

quarterly loss, recovering 3/4

to \$46.

Canada

BANK SHARES led a late rally

in Toronto last night, leaving

the TSE composite index at

the session's high. The broad

market closed slightly weaker,

with merchandising, gold and

consumer products shares ending

slightly lower.

Trade was slow due to investor

caution ahead of the

Ontario provincial Budget, due

out late tomorrow.

The composite index closed

11.5 ahead at 3,337.9. Declines

outnumbered advances by 297

to 253 after volume of 34.6m

shares valued at C\$25.8bn.

Nova, which accounted for

about 20 per cent of the

market's volume, closed its issue

of 42m shares to raise C\$302m. It

was up C\$4 at C\$8 1/4.

Tax changes raise Swedish hopes

Government initiatives are likely to attract more foreign investment, says Sara Webb

The Stockholm equity market is in an optimistic mood as the combination of proposed tax changes, the lifting of restrictions on foreign ownership, and an upturn in the US economy seem likely to attract further international investment in Swedish shares.

Foreigners have been eager buyers of Swedish equities - they snapped up a net SKr11.2bn (\$1.9bn) last year - and the liberalisation of share ownership in Swedish companies could well increase their appetite for this corner of Europe. In the first quarter, foreigners have been net buyers of the country's shares worth SKr3.2bn, compared with SKr1.1bn in the year-ago period.

While the centre-right government's supplementary budget last Friday contained some grim economic forecasts - including expectation of a continuing budget deficit in the 1992-93 tax year and a further 0.4 per cent fall in GNP in 1992 - it promised some welcome tax cuts for Swedish industry.

The government's plans to abolish taxes on electricity and fuel for industrial use is expected to benefit energy-intensive sectors such as forestry, chemicals and mining.

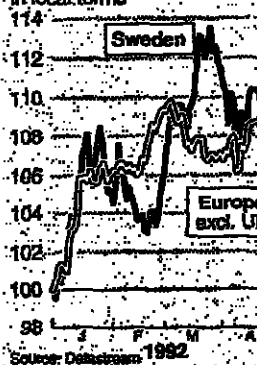
The market had been expecting the removal of the energy taxes for the last month, so the announcement did not have a noticeable effect on the stock market on Friday. However, it is expected to have significant long-term benefits.

One securities house estimates that the removal of the energy taxes could add as much as SKr500m to the combined profits of Sweden's three main forestry companies (Stora, SCA and MoDo), giving them a forecast combined profit of SKr3.5bn in 1993.

Other analysts point out, however, that while the removal of the energy taxes is good news for the forestry sector, it comes at a time when the industry is still suffering from the effects of global overcapacity.

Only last month, Mr Bo Berggren, chief executive of Stora, Sweden's largest for-

FT-A World Index released in local terms



also owns Granges, an aluminium producer.

Another company which will gain from the change is SSAB, the state-controlled steel concern which is selling some of its shares to the public this spring as part of the government's privatisation programme.

SSAB's shares are already listed in Stockholm, and have climbed 31 per cent since the start of the year, against the market's overall gain of 8 per cent. Brokers say SSAB's share price increased by 3 per cent last week, helped by leaks that the government would abolish the energy tax.

The government's decision to scrap a real estate tax, also formally announced in last Friday's supplementary budget but flagged well before, is expected to help the property sector and, indirectly, the banks, which have been burdened by heavy losses on loans to real estate companies.

Bank shares, which have dropped by 16 per cent since the start of 1992, showed a slight recovery during April.

"With the removal of the real estate tax, maybe the fall in property prices will stop," says one analyst, although he warns that any revival in the sector will probably take quite a long time.

A part from those companies likely to benefit from the lifting of the real estate and energy taxes, buying interest has focused mainly on cyclical stocks, following signs of a recovery in the US economy.

Brokers note gains of 37 per cent in Volvo's share price, 30 per cent in the ball-bearing producer SKF, and 18 per cent in the specialty steel group Sandvik, since the start of the year. All of these companies have a high proportion of their sales outside Sweden, so the prospect of a recovery in the US is welcome news.

During Sweden's recession, many of the large companies were forced to drastically cut costs, leaving them leaner and more efficient - and more likely to perform strongly once the Swedish economy recovers.

EUROPE

Paris CAC-40 index closes above 2,000

PARIS bucked an easier continental trend as a series of suspensions enlivened trading, writes Our Markets Staff.

PARIS broke above 2,000 on the CAC-40 index after numerous attempts in the last week. Several stocks were suspended, pending announcements. The CAC-40 index ended up 10.90 at 2,006.82, its highest close since July 1990, in turnover of FF2.1bn.

Paribas shot up FF49.90 or 4.9 per cent to FF419.90 as the suspension of Ciments Français fanned speculation that it was about to sell all or part of its stake in the cement company to Holderbank of Switzerland or Hanson of the UK. Holderbank denied the story and there was no comment from the other companies.

Analysts said that Paribas was likely to part with Ciments Français, held indirectly through Poliet, since it was under pressure to improve its earnings in 1992 after its poor results last year.

Schneider, its parent Speg, and its subsidiary Merlin Gerin were all suspended amid talk that the group's structure would be simplified through a series of share swaps.

Total rose FF11.30 or 4.6 per cent to FF258.70 on renewed optimism about its Colombian oil find while Elf added FF6.90 to FF364.

FRANKFURT weakened further as strike action widened. The DAX index shed 6.38 to 1,735.94 while the FAZ index, calculated at mid-session, slipped 2.13 to 706.33. Turnover rose to DM5.4bn from DM4.4bn. Hoechst, which reported a 26 per cent decline in first quarter group pre-tax profit, fell DM5 to DM257.30. The figures were worse than expected but the company expects a turnaround in the next few months.

Other chemical stocks followed Hoechst lower with BASF

FT-SE Eurotrack 100 - Apr 28								
Hourly changes								
Open	10 am	11 am	12 pm	1 pm	2 pm	3 pm	close	
1172.72	1171.98	1171.97	1170.95	1170.59	1169.48	1169.44	1169.61	
Day's High			1172.79	Day's Low			1168.44	
Apr 27	Apr 28		Apr 29		Apr 30		Apr 21	
1169.59	1167.02		1169.11		1171.34		1166.73	

Base value 1000 points/100.

shedding DM1.60 to DM248.30 and Bayer down 70 pfg at DM288.30.

Linotype-Hell was one of the day's most impressive gainers, advancing DM36.50 or 8.9 per cent to DM416, following a presentation on Monday at which the company gave a positive forecast for 1992.

MILAN failed to hold on to early gains as a poor fixing in Generali, down L110 to L30,000, prompted investors to take profits on industrial shares. The Comit index fell 0.55 to 507.58 in turnover estimated at

near Monday's L38.8bn.

Pirelli officially closed L25 higher at L430 but dropped to L1,820 in late trading after being fixed L124 higher at L5,109. Benetton lost another L200 to L13,400.

Stet continued to drop on foreign selling, losing L45 or 2.1 per cent to L2,055. The company has denied rumours of a capital increase.

ZURICH fell in light trading after Monday's public holiday. The SMI index was 15.2 lower at 1,859.5.

Most of the decline was attributable to UBS and Alusuisse going ex-dividend. UBS bearers closed down SFr150 at SFr3,760 and Alusuisse bearers fell SFr46 to SFr936.

Sandoz shed SFr20 to SFr2,900 after announcing a 17 per cent increase in first quarter sales.

AMSTERDAM was little changed in lacklustre trading. The CBS Tendency index advanced 0.2 to 128.1 in turnover of FF2.37m.

Akzo was up FF1.50 at FF156.10 ahead of today's first quarter sales figures. Some analysts are forecasting positive 1992 earnings. DSM was FF1.50 stronger at FF112.70.

Elsevier gained FF1.80 to FF113.40 on foreign buying. KNP weakened FF1.50 or 3.1 per cent to FF46.70, although off the day's low of FF46, after the paper manufacturer said that earnings for the first six

months of 1992 will be below the same period last year.

Amev was down 30 cents at FF153 after forecasting a difficult year ahead.

STOCKHOLM fell on profit-taking and interest rate worries. The ALLS index fell 0.15 to 1,206.26. The Bel-20 index dropped 4.12 to 1,206.26.

MADRID's general index lost 0.76 to 249.17 in turnover of Ptas1bn. Telefonica rose Ptas1 to Ptas1,065 with 2m shares traded.

ISTANBUL fell for the fourth consecutive day. The 75-share index declined 37.58 or 1.02 per cent to 3,679.58.

ASIA PACIFIC

Central bank support for yen helps to lift Nikkei

Tokyo

INVESTMENT trust buying and Bank of Japan intervention to support the yen lifted the Nikkei average in light pre-holiday trading yesterday, writes Neil Weinberg in Tokyo.

The 225-issue index ended 76.88 up at 17,527.40 after a day's low of 17,379.16 and high of 17,506.78. The Topix index of all first section shares rose 6.15 to 1,319.00 and advances outnumbered declines by 564 to 379, with 192 issues unchanged.

Volume picked up to 250m shares from Monday's meagre 200m. Tokyo is closed today for a public holiday. In London the ISE/Nikkei 50 index firmed 1.56 to 1,075.59.

The market improved late in the session on the central bank's moves to strengthen the yen after the weekend meeting of Group of Seven nations ended with calls for a stronger Japanese currency.

Investment trusts set up this week to funnel corporate funds back into the stock market also offered some support, although the amounts collected came in well below target. The trusts are among Finance Ministry measures to bolster the market and could lead to a lifting of the ban on corporate share repurchases.

Mr Jason Farnes of James Capel Pacific said there was talk of a two-tier market emerging in which leading electricals and other manufacturing issues continued to do well while bank shares languished.

"The question is whether industrial stocks can go up faster than others fall," he added. "Right now the market is at a balancing point, waiting for the economy to recover or the

Bank of Japan to ease interest rates, but I do not think that is about to happen."

Speculative and incentive-backed issues fared well, with Morinaga Milk, the market volume leader, gaining Y20 to Y791 and Teac Y10 to Y1,030. NTT moved up Y8,000 to Y636,000 amid local reports that the minimum trading unit of Tokyo's most expensive issue might be reduced.

The yen's strength prompted investors to buy into blue chip issues, which have fared well in recent sessions. Sony put on Y20 to Y4,330 and Toyota Motor Y10 to Y1,460. The department stores sector continued to decline on weak earnings and sales prospects. Mitsukoshi fell Y19 to register a year's low of Y801.

Bank issues traded mixed amid further evidence that their recent rally had ended. Dai-ichi Kangyo rose Y60 to Y1,380 while Mitsubishi Bank was off Y30 to Y1,770. Most other financials were lower, with Nikko Securities down Y21 at Y623 and Tokio Fire and Marine off Y3 at Y985.

Signs of continued weakness in the Japanese economy appeared after the market's close with the release of March industrial production figures. They showed a 2.8 per cent fall from February, compared to a forecast of a 0.9 per cent decline.

Roundup

THE PACIFIC Rim was mixed yesterday, with the spotlight remaining on Hong Kong. It has risen 11 per cent over the last eight sessions.

HONG KONG advanced strongly after news that Lloyds Bank, of the UK, was considering a bid against HSBC's

agreed takeover of Midland Bank. HSBC climbed HK\$1.25 to HK\$42.75.

The Hang Seng index gained a net 51.82 at 5,423.39 after earlier attaining an all-time high of 5,442.90. Turnover reached HK\$3.67bn, against HK\$3.16bn. SINGAPORE rose on bargain hunting. The Straits Times Industrial index finished 13.53 ahead at 1,426.64 in turnover of S\$85.7m.

SEIOU retreated on profit-taking. The composite index closed 10.82 off at 597.24 in turnover of Won394.8bn. Manufacturing, securities, bank and construction stocks posted the biggest losses.

AUSTRALIA closed slightly higher before today's CPI figures for March. The All Ordinaries index rose 2.9 to 1,605.8 in turnover of A\$179.2m. Forecasts for annual inflation range between 1.5 to 2.3 per cent and analysts expect a cut in interest rates later this week.

NEW ZEALAND lost ground, the NZSE 40 index slipping 6.82 to 1,447.15.

BOMBAY plummeted on speculative selling as trading resumed after a week-long boycott by traders. The BSE index lost 570.42, or 12.8 per cent, to 3,886.90.

TAIWAN advanced in active trade, the weighted index adding 37.50 at 4,523.95 in turnover of T\$24.3bn.

MANILA moved ahead, led by a strong performance by Philippine Long Distance Telephone. The composite index rose 20.81 to 1,211.48 in combined turnover of 190.29m pesos. PLDT climbed 25 pesos to 930 pesos.

KUALA LUMPUR was featureless. The composite index regained 2.60 to 583.82 in turnover of M\$62.5m. BANGKOK's SET index fell 6.41 to 788.11.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS										TUESDAY APRIL 28 1992					MONDAY APRIL 27 1992					DOLLAR INDEX																								
Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local Currency Index	Gross Domestic Product	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local Currency Index	Gross Domestic Product	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local Currency Index	Gross Domestic Product	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local Currency Index	Gross Domestic Product															
		±						% chg on 1st Yield							% chg on 1st Yield														% chg on 1st Yield															
Australia (69)	145.23	+0.2	121.90	122.33	125.00	127.79	+0.2	4.32	144.84	120.75	121.94	124.41	127.54	133.88	140.94	145.23	138.26	-0.3	130.04	130.20	142.94	142.17	-0.1	2.04	165.73	139.26	-0.4	115.93	116.90	119.46	116.55	-0.3	5.22	139.26										
Austria (19)	162.26	-0.3	130.04	130.20	142.94	142.17	-0.1	2.04	165.73	139.26	138.26	142.41	127.54	133.88	140.94	145.23	138.26	-0.3	130.04	130.20	142.94	142.17	-0.1	2.04	165.73	139.26	-0.4	115.93	116.90	119.46	116.55	-0.3	5.22	139.26										
Belgium (46)	138.80	-0.4	115.93	116.90	119.46	116.55	-0.3	5.22	139.26	118.10	117.24	110.61	116.84	145.19	133.87	136.82	125.69	+0.1	104.98	105.88	108.17	108.80	+0.2	3.38	125.80	104.65	105.67	107.10	108.64	142.12	126.80	137.74	125.69	+0.1	104.98	105.88	108.17	108.80	+0.2	3.38	125.80			
Canada (115)	125.69	+0.1	104.98	105.88	108.17	108.80	+0.2	3.38	125.80	104.10	104.65	105.67	107.10	108.64	142.12	126.80	137.74	125.69	+0.1	104.98	105.88	108.17	108.80	+0.2	3.38	125.80	104.10	104.65	105.67	107.10	108.64	142.12	126.80	137.74	125.69	+0.1	104.98	105.88	108.17	108.80	+0.2	3.38	125.80	
Denmark (35)	229.67	+1.4	191.84	193.45	197.58	200.07	+0.1	1.26	232.97	194.10	196.07	199.97	202.95	273.94	226.81	232.26	229.67	+1.4	191.84	193.45	197.58	200.07	+0.1	1.26	232.97	194.10	196.07	199.97	202.95	273.94	226.81	232.26	229.67	+1.4	191.84	193.45	197.58	200.07	+0.1	1.26	232.97			
Finland (19)	77.08	-0.8	64.38	64.92	72.91	72.91	-0.3	2.05	77.67	65.57	65.57	65.57	65.57	72.91	72.91	72.91	77.08	-0.8	64.38	64.92	72.91	72.91	-0.3	2.05	77.67	65.57	65.57	65.57	65.57	72.91	72.91	72.91	77.08	-0.8	64.38	64.92	72.91	72.91	-0.3	2.05	77.67			
France (105)	158.60	-0.2	132.47	133.56	136.40	136.88	+0.5	3.38	158.23	131.83	133.11	135.80	133.18	159.16	148.06	135.24	158.60	-0.2	132.47	133.56	136.40	136.88	+0.5	3.38	158.23	131.83	133.11	135.80	133.18	159.16	148.06	135.24	158.60	-0.2	132.47	133.56	136.40	136.88	+0.5	3.38	158.23			
Germany (65)	118.24	-0.8	98.78	99.61	101.77	101.77	-0.2	2.26	118.92	99.08	100.07	102.07	102.07	122.84	114.67	119.30	118.24	-0.8	98.78	99.61	101.77	101.77	-0.2	2.26	118.92	99.08	100.07	102.07	102.07	122.84	114.67	119.30	118.24	-0.8	98.78	99.61	101.77	101.77	-0.2	2.26	118.92			
Hong Kong (55)	224.67	+0.8	187.68	189.24	193.38	223.53	+1.0	3.84	222.78	185.61	187.43	191.23	221.23	224.67	176.98	147.98	224.67	+0.8	187.68	189.24	193.38	223.53	+1.0	3.84	222.78	185.61	187.43	191.23	221.23	224.67	176.98	147.98	224.67	+0.8	187.68	189.24	193.38	223.53	+1.0	3.84	222.78			
Ireland (16)	163.14	+0.3	136.25	137.41	140.41	142.61	+0.8	3.71	162.60	136.25	137.41	140.41	142.61	163.14	136.25	137.41	163.14	+0.3	136.25	137.41	140.41	142.61	+0.8	3.71	162.60	136.25	137.41	140.41	142.61	163.14	136.25	137.41	163.14	+0.3	136.25	137.41	140.41	142.61	+0.8	3.71	162.60			
Italy (78)	71.48	-0.6	59.70	60.20	61.52	60.45	-0.3	3.46	71.92	59.92	60.41	61.73	66.63	80.86	80.92	77.16	71.48	-0.6	59.70	60.20	61.52	60.45	-0.3	3.46	71.92	59.92	60.41	61.73	66.63	80.86	80.92	77.16	71.48	-0.6	59.70	60.20	61.52	60.45	-0.3	3.46	71.92			
Japan (473)	97.75	+0.4	81.65	82.34	84.15	82.34	+0.5	1.04	97.37	81.13	81.92	83.59	81.92	84.90	88.70	124.01	97.75	+0.4	81.65	82.34	84.15	82.34	+0.5	1.04	97.37	81.13	81.92	83.59	81.92	84.90	88.70	124.01	97.75	+0.4	81.65	82.34	84.15	82.34	+0.5	1.04	97.37			
Malaysia (68)	236.37	+0.5	197.43	199.08	203.43	200.77	+0.1	2.79	235.17	195.93	197.85	201.85	200.51	230.18	212.49	232.69	236.37	+0.5	197.43	199.08	203.43	200.77	+0.1	2.79	235.17	195.93	197.85	201.85	201.85	230.18	212.49	232.69	236.37	+0.5	197.43	199.08	203.43	200.77	+0.1	2.79	235.17			
Mexico (18)	167.93	-1.0	140.87	142.14	143.79	143.82	-0.9	1.03	170.72	142.12	143.55	140.18	146.48	173.79	167.93	167.93	167.93	-1.0	140.87	142.14	143.79	143.82	-0.9	1.03	170.72	142.12	143.55	140.18	146.48	173.79	167.93	167.93	167.93	-1.0	140.87	142.14	143.79	143.82	-0.9	1.03	170.72			
Netherlands (25)	154.96	-0.3	129.43	130.52	133.38	131.76	-0.7	4.24	154.46	129.43	130.52	133.38	131.76	154.96	129.43	130.52	154.96	-0.3	129.43	130.52	133.38	131.76	-0.7	4.24	154.46	129.43	130.52	133.38	131.76	154.96	129.43	130.52	154.96	-0.3	129.43	130.52	133.38	131.76	-0.7	4.24	154.46			
New Zealand (14)	43.80	-0.2	36.59	36.90	37.70	43.23	-0.8	6.37	43.89	36.57	36.92	37.93	43.86	43.56	42.01	49.49	43.80	-0.2	36.59	36.90	37.70	43.23	-0.8	6.37	43.89	36.57	36.92	37.93	43.86	43.56	42.01	49.49	43.80	-0.2	36.59	36.90	37.70	43.23	-0.8	6.37	43.89			
Norway (23)	171.64	-1.1	143.57	144.58	147.74	150.62	-0.8	1.70	173.47	144.53	145.95	148.90	151.81	192.95	161.26	187.17	171.64	-1.1	143.57	144.58	147.74	150.62	-0.8	1.70	173.47	144.53	145.95	148.90	151.81	192.95	161.26	187.17	171.64	-1.1	143.57	144.58	147.74	150.62	-0.8	1.70	173.47			
Singapore (38)	200.15	+0.1	173.08	174.35	178.33	182.97	+0.1	2.06	205.33	173.07	172.76	176.25	195.41	228.48	192.76	203.70	200.15	+0.1	173.08	174.35	178.33	182.97	+0.1	2.06	205.33	173.07	172.76	176.25	195.41	228.48	192.76	203.70	200.15	+0.1	173.08	174.35	178.33	182.97	+0.1	2.06	205.33			
South Africa (36)	223.83	+0.5	188.96	189.33	192.89	170.18	+0.3	2.98	222.69	185.44	187.36	191.14	198.00	253.80	203.21	223.83	223.83	+0.5	188.96	189.33	192.89	170.18	+0.3	2.98	222.69	185.44	187.36	191.14	198.00	253.80	203.21	223.83	223.83	+0.5	188.96	189.33	192.89	170.18	+0.3	2.98	222.69			
Spain (30)	148.33	-0.2	123.89	124.94	127.66	116.84	-0.2	5.19	148.64	123.84	125.65	128.58	116.83	160.47	144.74	148.33	-0.2	123.89	124.94	127.66	116.84	-0.2	5.19	148.64	123.84	125.65	128.58	116.83	160.47	144.74	148.33	-0.2	123.89	124.94	127.66	116.84	-0.2	5.19	148.64					
Sweden (25)	183.31	-0.9	153.11	154.41	157.78	182.15	-0.6	2.79	185.02	154.15	155.67	158.81	163.17	190.37	173.09	176.12	183.31	-0.9	153.11	154.41	157.78	182.15	-0.6	2.79	185.02	154.15	155.67	158.81	163.17	190.37	173.09	176.12	183.31	-0.9	153.11	154.41	157.78	182.15	-0.6	2.79	185.02			
Switzerland (58)	99.39	+0.1	83.01	83.71	85.54	83.46	+0.7	2.29	99.27	82.70	83.20	83.62	85.22	94.13	104.22	95.89	99.39	+0.1	83.01	83.71	85.54	83.46	+0.7	2.29	99.27	82.70	83.20	83.62	85.22	94.13	104.22	95.89	99.39	+0.1	83.01	83.71	85.54	83.46	+0.7	2.29	99.27			
United Kingdom (228)	189.01	-0.6	157.87	158.19	162.56	157.87	-0.3	4.70	189.06	158.35	159.63	162.12	158.35	190.06	165.85	172.23	189.01	-0.6	157.87	158.19	162.56	157.87	-0.3	4.70	189.06	158.35	159.63	162.12	158.35	190.06	165.85	172.23	189.01	-0.6	157.87	158.19	162.56	157.87	-0.3	4.70	189.06			
USA (522)	165.64	+0.1	139.19	140.38	143.43	166.84	+0.1	2.15	165.80	139.18	140.28	142.85	139.18	140.28	142.85	165.64	165.64	+0.1	139.19	140.38	143.43	166.84	+0.1	2.15	165.80	139.18	140.28	142.85	139.18	140.28	142.85	165.64	165.64	+0.1	139.19	140.38	143.43	166.84	+0.1	2.15	165.80			
Australia (790)	148.68	-0.4	123.95	126.40	128.14	127.11	-0.2	0.86	148.41	124.48	125.70	128.25	127.32	150.58	139.31	138.54	148.68	-0.4	123.95	126.40	128.14	127.11	-0.2	0.86	148.41	124.48	125.70	128.25	127.32	150.58	139.31	138.54	148.68	-0.4	123.95	126.40	128.14	127.11	-0.2	0.86	148.41			
Nordic (987)	162.29	+0.1	131.29	134.44	136.01	134.01	+0.1	1.03	162.29	131.29	134.44	136.01	134.01	162.29	131.29	134.44	162.29	+0.1	131.29	134.44	136.01	134.01	+0.1	1.03	162.29	131.29	134.44	136.01	134.01	162.29	131.29	134.44	136.01	134.01	+0.1	1.03	162.29	131.29	134.44	136.01	134.01	+0.1	1.03	162.29
Europe - Pacific (717)	102.69	+0.4	86.77	87.34	89.24	87.88	+0.5	1.43	103.26	86.03	86.88	88.84	87.43	94.97	96.40	102.69	102.69	+0.4	86.77	87.34	89.24	87.88	+0.5	1.43	103.26	86.03	86.88	88.84	87.43	94.97	96.40	102.69	102.69	+0.4	86.77	87.34	89.24	87.88	+0.5	1.43	103.26			
Europe - Pacific (1507)	121.96	+0.0	101.87	102.74	104.97	104.07	+0.2	2.62	121.91	101.52	102.57	104.54	103.98	145.21	113.80	121.96	121.96	+0.0	101.87	102.74	104.97	104.07	+0.2	2.62	121.91	101.52	102.57	104.54	103.98	1														